



# AGENDA

EASTERN KENTUCKY UNIVERSITY  
BOARD OF REGENTS

QUARTERLY MEETING

Thursday, December 1, 2022





## **AGENDA**

**Eastern Kentucky University  
Board of Regents**

**Quarterly Meeting**

**December 1, 2022**

**Eastern Kentucky University  
Board of Regents**

**Quarterly Meeting  
Agenda**

**December 1, 2022  
9:30 a.m.**

**Powell 219  
Eastern Kentucky University**

**SCHEDULE**

9:00 a.m.	Ad Hoc Committee on Governance and Evaluation Special Meeting, Powell 229
9:30 a.m.	Convene Board Meeting, Powell 219
12:00 p.m.	Lunch, Case Dining, Regents Room

Eastern Kentucky University  
Board of Regents  
Ad Hoc Committee on Governance and Evaluation

Special Meeting  
Agenda

December 1, 2022  
9:00 a.m.

Powell 229  
Eastern Kentucky University

- I. Call to Order
- II. Information Items
  - A. Update on the Presidential Evaluation & Assessment and Board Self-Assessment
- III. Action Items
  - A. Approval of the Minutes for the Special Meeting on October 6, 2022 .....158
  - B. Discussion and/or Action on the Evaluation of President McFaddin for 1/1/2022-12/1/2022
- IV. Adjournment



Eastern Kentucky University  
Board of Regents

Quarterly Meeting  
Agenda

December 1, 2022  
9:30 a.m.

Powell 219  
Eastern Kentucky University

I. Call to Order

II. Information Items

- A. Audit Presentation for Fiscal Year Ending June 30, 2022 (**Pete Ugo**, Crowe, LLP) ..... 4
- B. University Reports
1. Legislative Preview (**Amy Scarborough**, Chief Government, Community and Corporate Relations Officer)
  2. Financial Update (**Barry Poynter**, Senior Vice President) ..... 134
  3. Communication & Brand Management Update (**Colleen Chaney**, Chief of Staff & Chief Communications Officer)
  4. Academic Affairs Update (**Dr. Sara Zeigler**, Provost & Senior Vice President)
  5. Diversity, Equity and Inclusion Update (**Dr. Dannie Moore**, Vice President)
  6. Committee Reports (**Mike Eaves, J.D.**, Chair)
- C. Additional Reports to the Board
1. **Written Reports**
    - i. Faculty Senate Update (Dr. Richard Crosby, Chair) ..... 141
    - ii. Staff Council Update (Dr. Caelin Scott, Chair) ..... 142
    - iii. Paige Murphy, SGA President
    - iv. Policies and Regulations Report (**Dana Fohl, J.D.**) ..... 144
  2. Dr. David T. McFaddin, President
  3. Mike Eaves, J.D., Chair of the Board

III. Action Items

- A. Approval of Audit Report for FY Ending June 30, 2022 (**Barry Poynter**)
- B. **Consent Agenda**
- i. Approval of the Minutes for the Full Board Meeting on September 16, 2022 ..... 147
  - ii. Approval of the Minutes for the Special Meeting of the Ad Hoc Committee on Governance and Evaluation on October 6, 2022 ..... 158
  - iii. Approval of Regularly Scheduled Board Meeting Dates for 2023 ..... 162
  - iv. Approval of the Personnel Actions ..... 163
  - v. Recommended Sabbatical Program Participants for 2023-24 ..... 169
- C. Report from the Council on Academic Affairs (**Dr. Sara Zeigler**) ..... 178
- D. Approval and Ratification of the Naming of Baptist Health Arena (**Dr. David T. McFaddin**) ..... 180
- E. Approval of Model Laboratory School Tuition & Fees for 2023-24 (**Barry Poynter**) ..... 194
- F. Approval of the Procedures for the Presidential Evaluation (**Dr. Jason Marion**) ..... 199
- G. Approval of the Procedures for the Board Self-Evaluation (**Dr. Jason Marion**) ..... 207
- H. Discussion and/or Action related to President's Performance Evaluation (**Dr. Jason Marion**)
- I. Discussion and/or Action related to the Board's Self Evaluation (**Dr. Jason Marion**)
- J. Approval of Award of Honorary Degree (**Dr. David T. McFaddin**) ..... 216

- IV. Executive Session
- V. New Business
- VI. Regent Comments
- VII. Adjournment



## INDEPENDENT AUDITOR'S REPORT

Board of Regents and Audit Committee  
Eastern Kentucky University  
Richmond, Kentucky  
and  
Kentucky Auditor of Public Accounts  
Frankfort, Kentucky  
and  
Secretary of Finance and Administration Cabinet  
Department of Facilities Management of the  
Commonwealth of Kentucky  
Frankfort, Kentucky  
and  
Governor of Kentucky  
Frankfort, Kentucky  
and  
Council on Postsecondary Education  
Frankfort, Kentucky

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the United States, the financial statements of Eastern Kentucky University (the "University") and its discretely presented component unit, collectively, a component unit of the Commonwealth of Kentucky, which are comprised of the statement of net position as of June 30, 2022, and the statement of revenues, expenses and changes in net position and the statement of cash flows, for the year then ended. The discretely presented component unit's financial statements are comprised of the statement of financial position as of June 30, 2022 and the statement of activities for the year then ended. We have issued our report thereon dated November 22, 2022.

In connection with our audit, nothing came to our attention that caused us to believe that the provisions of KRS 56.800 through 56.823, KRS 48.111 and KRS 48.190 as well as the Model Audit Program Checklist for Lease Law Compliance for Postsecondary Education Institutions applied to the University during the year ended June 30, 2022, insofar as they relate to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of the applicability of such requirements. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the applicability of such requirements, insofar as they relate to accounting matters.

The report is intended solely for the information and use of the Board of Regents, the Audit Committee, and management of Eastern Kentucky University and is not intended to be and should not be used by anyone other than these specified parties.

*Crowe LLP*  
Crowe LLP

Lexington, Kentucky  
November 22, 2022

Eastern Kentucky University  
Schedule of New and Renewed Property Leases  
For the year ended June 30, 2022

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No new or renewed real property leases for the year ended June 30, 2022.



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE  
WITH SPECIFIED REQUIREMENTS OF COMMONWEALTH  
OF KENTUCKY HOUSE BILL 622

Board of Regents  
Eastern Kentucky University And  
Secretary of Finance and  
Administration Cabinet of  
The Commonwealth of Kentucky

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the United States, the financial statements of Eastern Kentucky University (the "University") and its discretely presented component unit, collectively, a component unit of the Commonwealth of Kentucky, which are comprised of the statement of net position as of June 30, 2022, and the statement of revenues, expenses and changes in net position and the statement of cash flows, for the year then ended. The discretely presented component unit's financial statements are comprised of the statement of financial position as of June 30, 2022, and the statement of activities for the year then ended. We have issued our report thereon dated November 22, 2022.

In connection with our audit, nothing came to our attention that caused us to believe the University failed to comply with the provisions set forth in the Commonwealth of Kentucky's House Bill 622 (KRS164A.555 to 164A.630) insofar as they related to accounting matters. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the University's noncompliance with the above-referenced requirements, insofar as they relate to accounting matters.

The report is intended solely for the information and use of the Board of Regents, management of the University, and Secretary of Finance and Administration Cabinet of the Commonwealth of Kentucky and is not intended to be and should not be used by anyone other than these specified parties.

  
Crowe LLP

Lexington, Kentucky  
November 22, 2022



**Crowe LLP**  
Independent Member Crowe  
Global

Audit Committee  
Board of Regents  
Eastern Kentucky University  
Richmond, Kentucky

Professional standards require that we communicate certain matters to keep you adequately informed about matters related to the financial statement audit that are, in our professional judgment, significant and relevant to your responsibilities in overseeing the financial reporting process. We communicate such matters in this report.

## **AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA**

Our responsibility is to form and express an opinion about whether the financial statements that have been prepared by management with your oversight are presented fairly, in all material respects, in conformity with accounting principles generally accepted in the United States of America. The audit of the financial statements does not relieve you of your responsibilities and does not relieve management of their responsibilities. Refer to our engagement letter with Eastern Kentucky University (University) for further information on the responsibilities of management and of Crowe LLP.

## **AUDITOR'S RESPONSIBILITY UNDER GOVERNMENT AUDITING STANDARDS**

As part of obtaining reasonable assurance about whether the University's financial statements are free of material misstatement, we performed tests of the University's compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts or disclosures. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## **PLANNED SCOPE AND TIMING OF THE AUDIT**

We are to communicate an overview of the planned scope and timing of the audit. Accordingly, the following matters regarding the planned scope and timing of the audit will be discussed with you during the planning stages of the audit.

- How we proposed to address the significant risks of material misstatement, whether due to fraud or error.
- Our approach to internal control relevant to the audit.
- The concept of materiality in planning and executing the audit, focusing on the factors considered rather than on specific thresholds or amounts.

- Your views and knowledge of matters you consider warrant our attention during the audit, as well as your views on:
  - The allocation of responsibilities between you and management.
  - The entity's objectives and strategies, and the related business risks that may result in material misstatements.
  - Significant communications between the entity and regulators.
  - Other matters you believe are relevant to the audit of the financial statements.

Matters relative to the use of other auditors/other accountants during the audit:

- An overview of the type of work to be performed by other auditors/other accountants.
- The basis for the decision to make reference to the audit of the other auditor in our report on the entity's financial statements.
- An overview of the nature of our planned involvement in the work to be performed by the other auditor/other accountant.

## **SIGNIFICANT ACCOUNTING POLICIES AND MANAGEMENT JUDGMENTS AND ACCOUNTING ESTIMATES**

Significant Accounting Policies: The Audit Committee should be informed of the initial selection of and changes in significant accounting policies or their application. Also, the Audit Committee should be aware of methods used to account for significant unusual transactions and the effect of significant accounting policies in controversial or emerging areas where there is a lack of authoritative consensus. We believe management has the primary responsibility to inform the Audit Committee about such matters.

We direct your attention to Note 1 of the financial statements, where the University's significant accounting policies are disclosed. Note 1 also includes information about two new accounting standards that were adopted by the University during fiscal year 2022 – GASB Statements 87 (Leases) and 89 (capitalized interest).

Management Judgments and Accounting Estimates: Further, accounting estimates are an integral part of the financial statements prepared by management and are based upon management's current judgments. These judgments are based upon knowledge and experience about past and current events and assumptions about future events. Certain estimates are particularly sensitive because of their significance and because of the possibility that future events affecting them may differ markedly from management's current judgments and may be subject to significant change in the near term.

The following describes the significant accounting estimates reflected in the University's year-end financial statements, the process used by management in formulating these particularly sensitive accounting estimates and the primary basis for our conclusions regarding the reasonableness of those estimates.

<b>Significant Accounting Estimate</b>	<b>Process Used by Management</b>	<b>Basis for Our Conclusions</b>
Allowance for Doubtful Accounts and Bad Debt Expense	The allowance for doubtful accounts was determined by management by a process involving consideration of past experiences, current aging information, information from and contacts with students, grantors and customers, and other available data including environmental factors such as industry, geographical, economic and political factors.	We tested this accounting estimate by reviewing, on a test basis, the information listed and by testing information in certain customers' credit files.



Significant Accounting Estimate	Process Used by Management	Basis for Our Conclusions
Fair Values of Investment Securities and Other Financial Instruments	The disclosure of fair values of securities and other financial instruments requires management to use certain assumptions and estimates pertaining to the fair values of its financial assets and financial liabilities.	We tested the propriety of information underlying management's estimates.
Useful Lives of Fixed Assets	Management has determined the economic useful lives of fixed assets based on past history of similar types of assets, future plans as to their use, and other factors that impact their economic value to the University.	We tested the propriety of information underlying management's estimates.
Accrued Compensated Absences	Accrued compensated absences are estimated based on vacation and sick hours accumulated by each employee and the respective pay rate of each employee.	We tested the propriety of information underlying management's estimates.
Self-Insurance Liability	The self-insurance liability is estimated based upon known claims.	We tested the propriety of information underlying management's estimates.

## AUDITOR'S JUDGMENTS ABOUT QUALITATIVE ASPECTS OF SIGNIFICANT ACCOUNTING PRACTICES

We are to discuss with you our comments about the following matters related to the University's accounting policies and financial statement disclosures. Accordingly, these matters will be discussed during our meeting with you, as applicable.

- The appropriateness of the accounting policies to the particular circumstances of the entity, considering the need to balance the cost of providing information with the likely benefit to users of the entity's financial statements.
- The overall neutrality, consistency, and clarity of the disclosures in the financial statements.
- The effect of the timing of transactions in relation to the period in which they are recorded.
- The potential effect on the financial statements of significant risks and exposures, and uncertainties that are disclosed in the financial statements.
- The extent to which the financial statements are affected by unusual transactions including nonrecurring amounts recognized during the period, and the extent to which such transactions are separately disclosed in the financial statements.
- The issues involved, and related judgments made, in formulating particularly sensitive financial statement disclosures.
- The factors affecting asset and liability carrying values, including the entity's basis for determining useful lives assigned to tangible and intangible assets.
- The selective correction of misstatements, for example, correcting misstatements with the effect of increasing reported earnings, but not those that have the effect of decreasing reported earnings.

## CORRECTED AND UNCORRECTED MISSTATEMENTS

Corrected Misstatements: We are to inform you of material corrected misstatements that were brought to the attention of management as a result of our audit procedures.

There were no such misstatements.

Uncorrected Misstatements: We are to inform you of uncorrected misstatements that were aggregated by us during the current engagement and pertaining to the latest and prior period(s) presented that were determined by management to be immaterial, both individually and in the aggregate, to the financial statements taken as a whole. For your consideration, we have distinguished misstatements between known misstatements and likely misstatements.

There were no such uncorrected misstatements. Certain immaterial disclosures were omitted.

## OTHER COMMUNICATIONS

Communication Item	Results
<b>Other Information Included in an Annual Report</b> Information may be prepared by management that accompanies or includes the financial statements. To assist your consideration of this information, you should know that we are required by audit standards to read such information and consider whether a material inconsistency exists between the other information and the financial statements. If we consider the information materially inconsistent based on this reading, we are to seek a resolution of the matter.	We understand that management has not prepared such information to accompany the audited financial statements.
<b>Significant Difficulties Encountered During the Audit</b> We are to inform you of any significant difficulties encountered in dealing with management related to the performance of the audit.	There were no significant difficulties encountered in dealing with management related to the performance of the audit.
<b>Disagreements with Management</b> We are to discuss with you any disagreements with management, whether or not satisfactorily resolved, about matters that individually or in the aggregate could be significant to the University's financial statements or the auditor's report.	During our audit, there were no such disagreements with management.
<b>Difficulties or Contentious Matters</b> We are required to discuss with the Those Charged with Governance any difficulties or contentious matters for which we consulted outside of the engagement team.	During the audit, there were no such issues for which we consulted outside the engagement team.
<b>Circumstances that Affect the Form and Content of the Auditor's Report</b> We are to discuss with you any circumstances that affect the form and content of the auditor's report, if any.	There are no such circumstances that affect the form and content of the auditor's report.

Communication Item	Results
<b>Consultations with Other Accountants</b> If management consulted with other accountants about auditing and accounting matters, we are to inform you of such consultation, if we are aware of it, and provide our views on the significant matters that were the subject of such consultation.	We are not aware of any instances where management consulted with other accountants about auditing or accounting matters since no other accountants contacted us, which they are required to do by Statement on Auditing Standards No. 50, before they provide written or oral advice.
<b>Representations the Auditor Is Requesting from Management</b> We are to provide you with a copy of management's requested written representations to us.	We direct your attention to a copy of the letter of management's representation to us provided separately.
<b>Significant Issues Discussed, or Subject to Correspondence, With Management</b> We are to communicate to you any significant issues that were discussed or were the subject of correspondence with management.	There were no such significant issues discussed, or subject to correspondence, with management.
<b>Significant Related Party Findings or Issues</b> We are to communicate to you significant findings or issues arising during the audit in connection with the University's related parties.	There were no such findings or issues that are, in our judgment, significant and relevant to you regarding your oversight of the financial reporting process.
<b>Other Findings or Issues We Find Relevant or Significant</b> We are to communicate to you other findings or issues, if any, arising during the audit that are, in our professional judgment, significant and relevant to you regarding your oversight of the financial reporting process.	There were no such other findings or issues that are, in our judgment, significant and relevant to you regarding your oversight of the financial reporting process.

We are pleased to serve the University as its independent auditors and look forward to our continued relationship. We provide the above information to assist you in performing your oversight responsibilities and would be pleased to discuss this letter or any matters further, should you desire. This letter is intended solely for the information and use of the Board of Regents and, if appropriate, management, and is not intended to be and should not be used by anyone other than these specified parties.

*Crowe LLP*  
 Crowe LLP

Lexington, Kentucky  
 November 22, 2022



**EASTERN KENTUCKY UNIVERSITY**  
**REPORT ON AUDIT OF INSTITUTION**  
**OF HIGHER EDUCATION**  
**IN ACCORDANCE WITH UNIFORM GUIDANCE**  
**June 30, 2022**

EASTERN KENTUCKY UNIVERSITY  
REPORT ON AUDIT OF INSTITUTION  
OF HIGHER EDUCATION  
IN ACCORDANCE WITH UNIFORM GUIDANCE  
June 30, 2022

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EASTERN KENTUCKY UNIVERSITY  
REPORT ON AUDIT OF INSTITUTION  
OF HIGHER EDUCATION  
IN ACCORDANCE WITH UNIFORM GUIDANCE  
June 30, 2022

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## INDEPENDENT AUDITOR'S REPORT

Board of Regents  
Eastern Kentucky University and  
The Secretary of Finance and Administration  
Cabinet of the Commonwealth of Kentucky

### Report on the Audit of the Financial Statements

#### **Opinions**

We have audited the financial statements of the business-type activities and the discretely presented component unit of the Eastern Kentucky University (the "University"), a component of the Commonwealth of Kentucky, as of and for the years ended June 30, 2022 and 2021, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

In our opinion, based on our audits and the report of the other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the University, as of June 30, 2022 and 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of Eastern Kentucky University Foundation, Inc., which represents the entire discretely presented component unit of the University. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for Eastern Kentucky University Foundation, Inc., is based solely on the report of the other auditors.

#### **Basis for Opinions**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards (Government Auditing Standards)*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions. The financial statements of the Eastern Kentucky Foundation, Inc. were not audited in accordance with *Government Auditing Standards*.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

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(Continued)

## ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 4 through 19, the Schedule of the University's Proportionate Share of the Net Pension Liability on page 95, the Schedule of the University's Pension Contributions on page 96 the Schedule of the University's Proportionate Share of the Net OPEB Liability on page 101, and the Schedule of the University's OPEB Contributions on page 102 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the University's basic financial statements. The schedule of expenditures of federal awards as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

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(Continued)

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated November 22, 2022, on our consideration of the University's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the University's internal control over financial reporting and compliance.

*Crowe LLP*  
Crowe LLP

Lexington, Kentucky  
November 22, 2022

EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2022, 2021 and 2020

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## Introduction

Eastern Kentucky University ("EKU" or the "University") is a public institution of higher learning located in central Kentucky and serving primarily the eastern region of the Commonwealth. Many EKU students are the first in their families to attend college.

EKU is wrapping up the most comprehensive revitalization in its history, with several new residence halls, academic facilities and other buildings opening in recent years or in the near future on the main campus. The University, which also boasts regional campuses in Corbin and Manchester, offers a diverse range of degree programs at the associate, baccalaureate, master's and doctoral levels. The University's prominent programs include Aviation, Criminal Justice, Education, Environmental Health Science, Forensic Science, Game Design, Homeland Security, Nursing, Occupational Therapy and PGA Golf Management. The nationally prominent Honors Program consistently leads the nation in the number of student presenters at the National Collegiate Honors Council. The institution offers four doctoral programs: Educational Leadership and Policy Studies, Nursing Practice, Occupational Therapy and Clinical Psychology.

Nearly 90 percent of EKU graduates are Kentucky residents, and 75 percent of the University's degree holders are employed in Kentucky after graduation, giving EKU the title of "Kentucky's University." In Fall 2021, the University welcomed approximately 14,000 students, with a growing number attracted to EKU Online programs, often ranked among the nation's most affordable. The University's four-year graduation rate has more than doubled in the last eight years, and recent freshman classes are the best-prepared academically in the institution's history.

The University has consistently ranked in the top tier of Regional Universities in the South as published by *U.S. News & World Report* for the past ten years. In addition, *Forbes Magazine* rated Eastern among "America's Best Colleges" for 11 consecutive years. EKU is home to almost 1,200 military-affiliated students and their dependents and has been ranked no lower than 17<sup>th</sup> nationally eight of the past nine years in the annual "Best for Vets" survey by Military Times *EDGE* magazine.

EKU has also received the Minority Access Diversity Institution Award for seven consecutive years and was the only regional university in Kentucky to receive the 2017 Higher Education Excellence in Diversity (HEED) Award from *Insight into Diversity* magazine. The University also earned national distinction among the "Great Colleges to Work For" five of the last 11 years, according to the annual report on the academic workplace by the *Chronicle of Higher Education*.

The University has generated record amounts of private support in recent years and is well ahead of pace as the Make No Little Plans campaign winds down. EKU has been recognized for five consecutive years for Contributions to the Public Good from *Washington Monthly* magazine and was ranked second by the magazine among public universities in Kentucky in its 2017 "Best Bang for the Buck" survey.

The audited financial statements for the fiscal year 2022 for Eastern Kentucky University, and the statements for the Eastern Kentucky University Foundation, Inc. (the "Foundation"), an affiliated organization and component unit of the University, are included in this report. This section, Management's Discussion and Analysis ("MD&A"), is intended to provide an overview of the University's financial position at June 30, 2022, with selected comparative information for the years ended June 30, 2021 and 2020. The MD&A should be read in conjunction with the accompanying financial statements and notes.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2022, 2021 and 2020

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## Financial Highlights

At June 30, 2022, Eastern Kentucky University's financial position increased as reflected in the Statement of Net Position.

- Total assets decreased by \$34.8 million to \$615.7 million at June 30, 2022, compared to a restated \$650.5 million at June 30, 2021. The major factors affecting this include a decrease in cash and cash equivalents of \$18.5 million, a decrease in investments of \$4.2 million, and a decrease in capital assets net of depreciation of \$12.8 million.
- Deferred outflows increased by \$66.8 million to \$92.9 million at June 30, 2022, compared to \$26.1 million at June 30, 2021. The increase is attributed to an increase in deferred outflows related to pensions.
- Overall liabilities increased by \$48.9 million to \$453.8 million at June 30, 2022, compared to \$404.9 million at June 30, 2021. This increase is primarily the result of a \$65 million increase in Net Pension and OPEB Liability.
- Deferred inflows decreased by \$48.4 million to \$143.4 million at June 30, 2022, compared to \$191.8 million at June 30, 2021. The decrease is attributed to a decrease in KERS/KTRS pensions.
- Total net position at June 30, 2022 increased \$31.5 million to \$111.4 million, compared to a restated \$79.8 million at June 30, 2021. The greatest factor affecting this increase was a decrease in Net Pension & OPEB Expense.

## Using the Annual Report

This annual report consists of a series of financial statements that have been prepared in accordance with Governmental Accounting Standards Board ("GASB") Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis – for Public Colleges and Universities*. The financial statements consist of Statements of Net Position as of June 30, 2022 and 2021, the Statements of Revenues, Expenses, and Changes in Net Position, and the Statements of Cash Flows for the fiscal years then ended. These statements reflect both the financial position of the University as of the end of the 2022 and 2021 fiscal years, as well as the results of operating and nonoperating activities and cash flows. Also included are the financial statements for the Foundation, which are presented in this report in accordance with GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units – an amendment of GASB Statement No. 14*.

## Reporting Entity

The University is a component unit of the Commonwealth of Kentucky (the "Commonwealth").

## Statement of Net Position

The Statement of Net Position provides a snapshot of the financial position of the University at the end of the fiscal year. In this statement, assets and liabilities are segregated into their current and noncurrent components with net position reported as capital, restricted, or unrestricted. Unrestricted net position is further designated for specific purposes as noted in this discussion and in the notes to the financial statements.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**Assets** – Total assets at June 30, 2022, decreased to \$615.6 million compared to restated \$650.5 million at June 30, 2021.

*Cash and Cash Equivalents* – Total cash and cash equivalents at June 30, 2022, totaled \$71.2 million; \$18.5 million less than the June 30, 2021, level of \$89.7 million. This decrease is attributable to a decrease of both non-restricted cash and cash equivalents of \$12 million and restricted cash of \$6.5 million.

*Investments* – The Foundation holds and manages investments owned by the University. At June 30, 2022, the market value of investments held by the Foundation on behalf of the University was \$21.3 million compared to \$25.5 million at June 30, 2021, a decrease of \$4.2 million.

*Capital Assets* – The historical cost, less accumulated depreciation, of the University's capitalized assets was \$492.5 million as of June 30, 2022, a net decrease after depreciation of \$12.8 from the restated \$505.3 million balance at June 30, 2021. Depreciation expense for the fiscal year totaled \$23.8 million. This total of capital assets included RTU Assets net of accumulated amortization of \$1.2 million and restated \$1.7 million for 2022 and 2021, respectively.

*Other Asset Categories* – The balances in the various other asset categories at June 30, 2022, compared to June 30, 2021 included accounts receivable (net of allowance) which increased in total by \$1.3 million; loans to students, which decreased in total by \$679 thousand; inventories, which increased by \$115 thousand; and prepaid interest, which decreased in total by \$118 thousand.

**Deferred Outflows** – The deferred outflows for the year ended June 30, 2022, totaled \$92.9 million and represent the unamortized deferred refunding balance of bonds, as well as the contributions to the KTRS and KERS pension and KTRS and KERS OPEB. This is an increase of \$66.8 million over the June 30, 2021 balance of \$26.1 million. This increase is primarily attributable to an increase in KTRS pension contributions.

**Liabilities** – Total liabilities at June 30, 2022, were \$453.8 million compared to restated \$404.9 million at June 30, 2021. This increase of \$48.9 million is primarily attributable to an increase in Net Pension and OPEB Liability from fiscal year 2022 of \$65.1 million.

*Bonds Payable and Finance Lease Obligations* – In total, bonds payable and finance lease obligations decreased by \$8.2 million as of June 30, 2022, compared to the restated number at June 30, 2021. At June 30, 2022, the total bonds payable and finance lease obligations were \$117.5 million versus \$125.7 million at June 30, 2021. This decrease is attributable to the principal payments made on the bonds.

*Other Liability Categories* – At June 30, 2022, the balances in various other liability categories decreased by \$8.1 million to \$51.3 million compared to \$59.4 million at June 30, 2021. The majority of the balances in this category are comprised of accounts payable, interest payable, payroll/benefits liabilities, external contracts and grants, and unearned revenues associated with tuition and fees billed in June 2022, for summer school classes, as well as unearned revenues associated with the Case Dining Hall agreement.

**Deferred Inflows** – The deferred inflows for the year ended June 30, 2022, totaled \$143.4 million and represent the KTRS and KERS pension, KTRS and KERS OPEB, as well as a Service Concession for Housing projects constructed as part of the P3 initiative on campus. This decrease of \$48.4 million is primarily attributed to KTRS and KERS pension, compared to the June 30, 2021 deferred inflows balance of \$191.8 million.

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EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2022, 2021 and 2020

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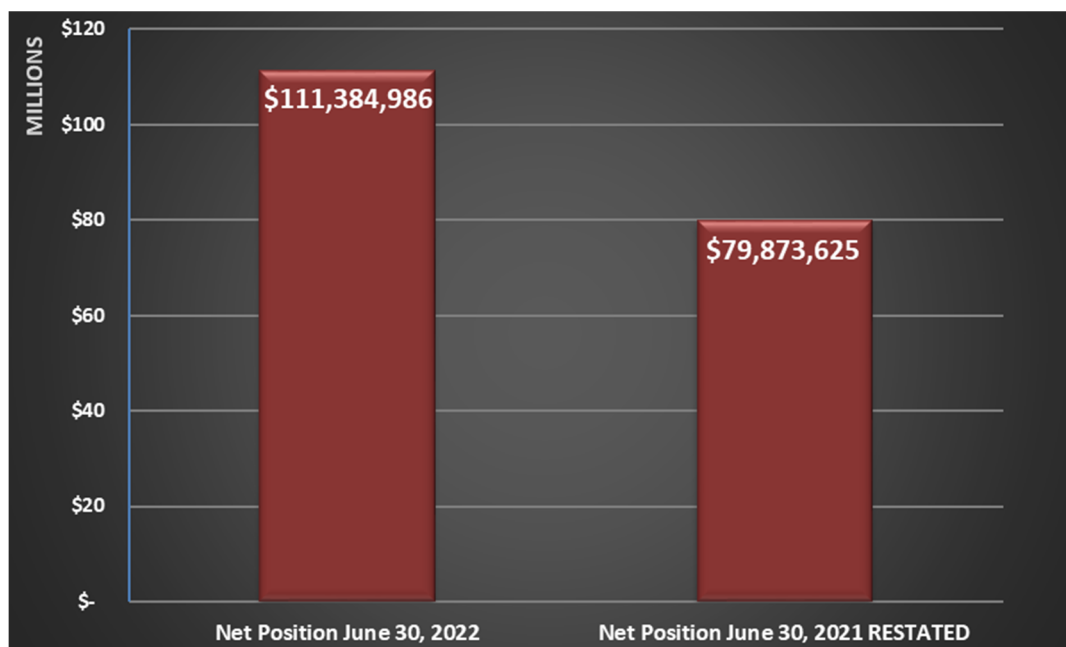
**Net Position** – Total Net Position at June 30, 2022, was \$111.3 million; an increase of \$31.5 million from June 30, 2021.

*Net Investment in Capital Assets* – Net position invested in capital assets decreased by \$1.9 million as of June 30, 2022 to \$286 million compared to the restated June 30, 2021, level of \$287.9 million.

*Restricted Net Position* – In total, restricted net position decreased by \$9.9 million to \$38.3 million at June 30, 2022, compared to \$48.2 million at June 30, 2021. The net decrease is primarily attributable to the decrease in restricted expendable for capital projects of \$5 million, as well as a decrease in restricted expendable for scholarships of \$6.4 million.

*Unrestricted Net Position* – Unrestricted net position increased by \$43.3 million to \$(212.9) million at June 30, 2022, compared to the restated June 30, 2021 unrestricted net position of \$(256.2) million. This increase is primarily attributable to the KTRS and KERS pension expense adjustments.

The chart below illustrates the net position for the years ended June 30, 2022 and 2021:



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(Continued)

EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
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**Unrestricted Net Position**

A portion of net position is considered unrestricted. The unrestricted net position may be designated for certain uses, but does not have formal governmental, donor, or other restrictions. The balances for unrestricted net position (in thousands) at June 30 are shown below with the respective designations indicated.

	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
Inventories	\$ 426	\$ 311	\$ 326
Outstanding encumbrances	895	1,630	799
Departmental commitments	4,079	4,147	3,570
Designated projects and contingency reserves	43,900	50,117	32,764
Health care self-insurance reserve	3,000	3,000	3,000
Auxiliary working capital	2,082	699	5,469
University capital projects	1,000	1,000	1,000
KTRS pension	(94,163)	(125,563)	(171,759)
KERS pension	(124,902)	(136,624)	(187,284)
KTRS OPEB	(22,614)	(24,889)	(26,610)
KERS OPEB	<u>(26,642)</u>	<u>(30,112)</u>	<u>(35,096)</u>
Total unrestricted net position	<u>\$ (212,939)</u>	<u>\$ (256,284)</u>	<u>\$ (373,821)</u>

The following are the major components reflected in the Statements of Net Position (in thousands):

	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
<b>ASSETS</b>			
Current assets	\$ 90,737	\$ 101,495	\$ 82,312
Capital assets – net	492,461	505,302	513,650
Other noncurrent assets	<u>32,474</u>	<u>43,703</u>	<u>40,430</u>
Total assets	<u>\$ 615,672</u>	<u>\$ 650,500</u>	<u>\$ 636,392</u>
<b>DEFERRED OUTFLOWS</b>			
Unamortized deferred refunding balance	\$ 76	\$ 125	\$ 205
KTRS/KERS pensions	74,647	18,588	29,469
KTRS/KERS OPEB	<u>18,144</u>	<u>7,347</u>	<u>6,938</u>
Total deferred outflows	<u>\$ 92,867</u>	<u>\$ 26,060</u>	<u>\$ 36,612</u>
<b>LIABILITIES</b>			
Current liabilities	\$ 39,131	\$ 46,169	\$ 38,648
Noncurrent liabilities	<u>414,668</u>	<u>358,762</u>	<u>436,228</u>
Total liabilities	<u>\$ 453,799</u>	<u>\$ 404,931</u>	<u>\$ 474,876</u>
<b>DEFERRED INFLOWS</b>			
Service concession - housing	\$ 59,256	\$ 61,627	\$ 63,997
Other deferred inflows	7,970	6,870	7,130
KTRS/KERS pensions	48,437	96,004	145,960
KTRS/KERS OPEB	<u>27,692</u>	<u>27,255</u>	<u>22,889</u>
Total deferred inflows	<u>\$ 143,355</u>	<u>\$ 191,756</u>	<u>\$ 239,976</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
<b>NET POSITION</b>			
Net investment in capital assets	\$ 286,049	\$ 287,949	\$ 282,242
Restricted – expendable	25,942	35,876	37,399
Restricted – nonexpendable	12,333	12,333	12,333
Unrestricted	<u>(212,939)</u>	<u>(256,284)</u>	<u>(373,822)</u>
Total net position	<u>\$ 111,385</u>	<u>\$ 79,874</u>	<u>\$ (41,848)</u>

**Statements of Revenues, Expenses, and Changes in Net Position**

The Statements of Revenues, Expenses, and Changes in Net Position reflect the operating, nonoperating, and capital revenues and expenses of the University. The increase in total net position is a result of these activities.

**Operating Results** – As indicated in the Statement of Revenues, Expenses, and Changes in Net Position, there was a net loss of \$100.7 million from operations for the fiscal year ended June 30, 2022, prior to consideration of state appropriations and other net nonoperating revenues. This is compared to a restated loss of \$15.8 million from operations for the fiscal year ended June 30, 2021.

**Operating Revenues**

Below is a summary of operating revenues for fiscal year 2022 as compared to fiscal years 2021 and 2020:

	<u>Year ended June 30, (in thousands)</u>		
	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
Tuition and fees	\$ 148,360	\$ 145,643	\$ 150,873
Scholarships and discounts	<u>(66,186)</u>	<u>(64,867)</u>	<u>(63,607)</u>
Net tuition and fees	82,174	80,776	87,266
Grants and contracts	34,442	29,762	38,838
Other revenues	<u>13,460</u>	<u>10,491</u>	<u>16,140</u>
Total education and general fund	130,076	121,029	142,244
Auxiliaries	27,996	22,566	21,158
Scholarships and discounts	<u>(5,018)</u>	<u>(3,647)</u>	<u>(6,516)</u>
Net auxiliaries	22,978	18,919	14,642
Total operating revenues	<u>\$ 153,054</u>	<u>\$ 139,948</u>	<u>\$ 156,886</u>

*Tuition and Fees* – Income from student tuition and fee assessments, shown net of the tuition discount, was \$82.2 million for the fiscal year ended June 30, 2022, compared to \$80.8 million for the fiscal year ended June 30, 2021. The increase of \$1.4 million in net tuition and fees reflects principally an increase in gross tuition and fee revenue during the year ended June 30, 2022.

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EASTERN KENTUCKY UNIVERSITY  
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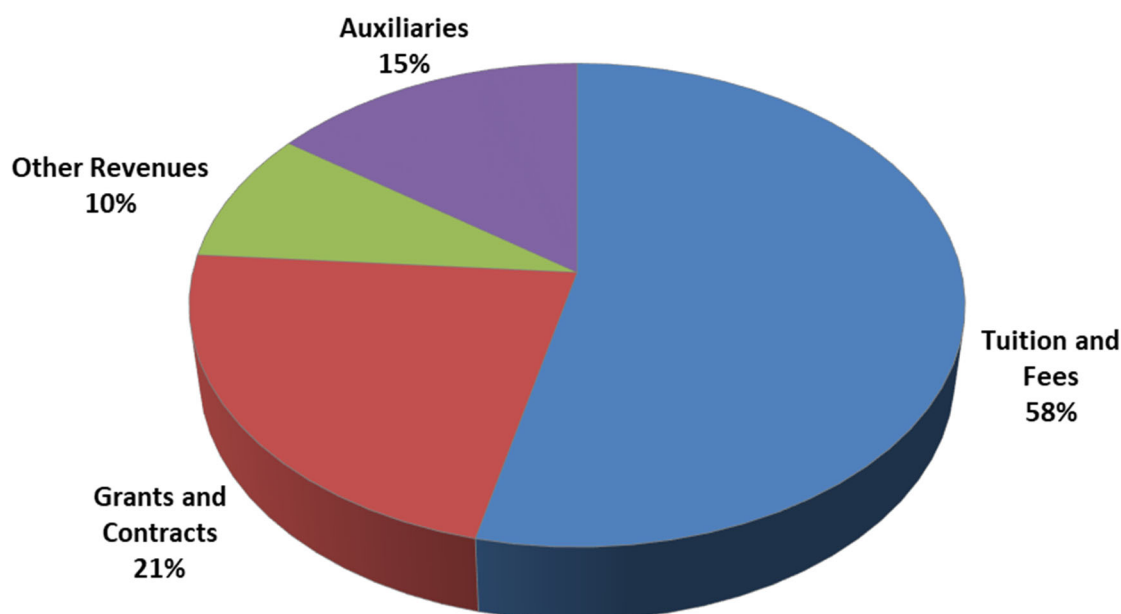
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**Grants and Contracts** – For the fiscal year ended June 30, 2022, there was \$34.4 million recognized revenue from all grants and contracts compared to a restated \$29.8 million for the year ended June 30, 2021; an increase of \$4.6 million. Revenues recognized from external grants and contracts can vary significantly from one fiscal year to the next given variations in new awards, awards ending their grant cycle, and amounts recognized for activities occurring in a given year.

**Auxiliaries** – Auxiliary enterprises consist of University functions provided for the academic and physical well-being of students. While these functions are not directly related to providing educational services, they are important for student convenience and support. Like tuition and fees, housing revenues are reported net of scholarships and financial aid that directly offset these costs to students. In the Statements of Revenues, Expenses, and Changes in Net Position, \$23 million is reported for net auxiliary revenues for the year ended June 30, 2022, compared to a restated \$18.9 million for the year ended June 30, 2021. The restated number, as well as the revenue for 2022 includes the revenue for departments recently transitioned to auxiliaries at the University. The majority of auxiliary revenues for both fiscal years is attributable to student residence hall fees.

**Other Operating Revenues** – Revenues in the various categories that make up other operating revenues can vary widely from year to year when unexpected revenues come into the University. For the fiscal year ended June 30, 2022, total other operating revenues were \$13.5 million compared to a restated \$10.5 million for June 30, 2021, an increase of \$3.0 million.

**Source of Operating Revenues – Fiscal Year 2022**



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(Continued)

EASTERN KENTUCKY UNIVERSITY  
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## Operating Expenses

**Educational and General** – Educational and general expenses are those expenditures associated with both academic instruction and support of the educational mission of the University. These include expenditures related to both operational activities and those activities where funding is restricted for specific purposes, such as external contracts and grants. Educational and general expenditures include instructional costs, expenditures related to public service, academic support services such as libraries, student services including health services and student activities, administrative costs for the University, the maintenance and operation of the University's physical facilities, financial and scholarship expenses not directly related to tuition or housing, and debt service expenditures. For the fiscal year ended June 30, 2022, educational and general expenditures totaled \$283.3 million compared to \$242.3 million for the fiscal year ended June 30, 2021; an increase of \$41 million.

**Auxiliaries** – As indicated above, auxiliary enterprises are essential student service activities that do not directly impact educational and general operations. The total auxiliary expenditures for the year ended June 30, 2022, were \$19.4 million, compared to a restated \$17.0 million for the year ended June 30, 2021.

Below is a summary of operating expenditures for fiscal year 2022, compared to fiscal years 2021 and 2020:

	Year ended June 30, (in thousands)		
	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
Instruction, academic support and libraries	\$ 108,171	\$ 101,292	\$ 102,137
Research and public service	21,129	23,810	33,570
Student services	20,868	17,565	17,604
Institutional support and operations and maintenance of plant	72,927	50,511	54,566
Student financial aid	35,021	23,581	23,629
Depreciation	23,800	23,655	22,891
Other operation expenses	<u>1,341</u>	<u>1,862</u>	<u>2,350</u>
Total educational and general expenses	283,257	242,276	256,747
Auxiliaries	19,377	17,016	18,171
Pension expense adjustments	(43,122)	(96,856)	(61,879)
OPEB expense adjustments	<u>(5,745)</u>	<u>(6,705)</u>	<u>(3,080)</u>
Total operating expenses	<u>\$ 253,767</u>	<u>\$ 155,731</u>	<u>\$ 209,959</u>

**Instruction, Academic Support, and Libraries** – The total expenditures of these three areas, which directly relate to teaching, academic, and faculty support, increased \$6.9 million to \$108.2 million for the year ended June 30, 2022, compared to \$101.3 million for the year ended June 30, 2021.

**Research and Public Service** – Expenditures in these categories are primarily related to external contracts and grants activity. These activities can vary significantly from year to year due to both timing of awards and project completions. For the fiscal year ended June 30, 2022, total expenditures related to research and public service was \$21.1 million, compared to \$23.8 million for the fiscal year ended June 30, 2021; a decrease of \$2.7 million.

**Student Services** – Expenditures for student services for fiscal year 2022 were \$20.9 million compared to \$17.6 million in fiscal year 2021, an increase of 3.3 million. The student services function includes expenditures for many activities contributing to student development outside the instructional setting.

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EASTERN KENTUCKY UNIVERSITY  
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*Institutional Support and Operations and Maintenance of Plant* – These functions provide physical and administrative support for the University and include administrative offices, physical plant operations, noncapital maintenance expenses, utility expenses, technology support, legal, property and liability insurance, and other similar operational support costs. For the fiscal year ended June 30, 2022, the expenditures for these areas totaled \$72.9 million compared to a restated \$50.5 million for the year ended June 30, 2021; an increase of \$22.4 million. This increase is primarily attributable to required contributions to the Kentucky Employees Retirement System.

*Student Financial Aid* – Tuition and fees, as well as certain auxiliary revenues, are shown net of financial aid from all sources directly awarded to fund those respective areas. As a result, the financial aid expense shown on the Statement of Revenues, Expenses, and Changes in Net Position for the fiscal years highlighted is relatively low in relationship to the total amounts expended for financial aid both from governmental sources and institutional sources. For fiscal year 2022, the total financial aid expenditure was \$106.2 million compared to \$92.1 million for fiscal year 2021, an increase of \$14.1 million as shown in the table on the following page.

*Pension Expense Adjustments* – Upon adoption of GASB Statement No. 68 Accounting and Financial Reporting for Pensions, the University reports Pension Expense on the Statement of Revenues, Expenses, and Changes in Net Position. For the fiscal year ending June 30, 2022, the University recorded \$(43.1) million of Pension Expense Adjustments. This is a \$53.8 million increase from the fiscal year ending June 30, 2021 Pension Expense Adjustments of \$(96.9) million. These expense adjustments do not include actual contributions to the plan.

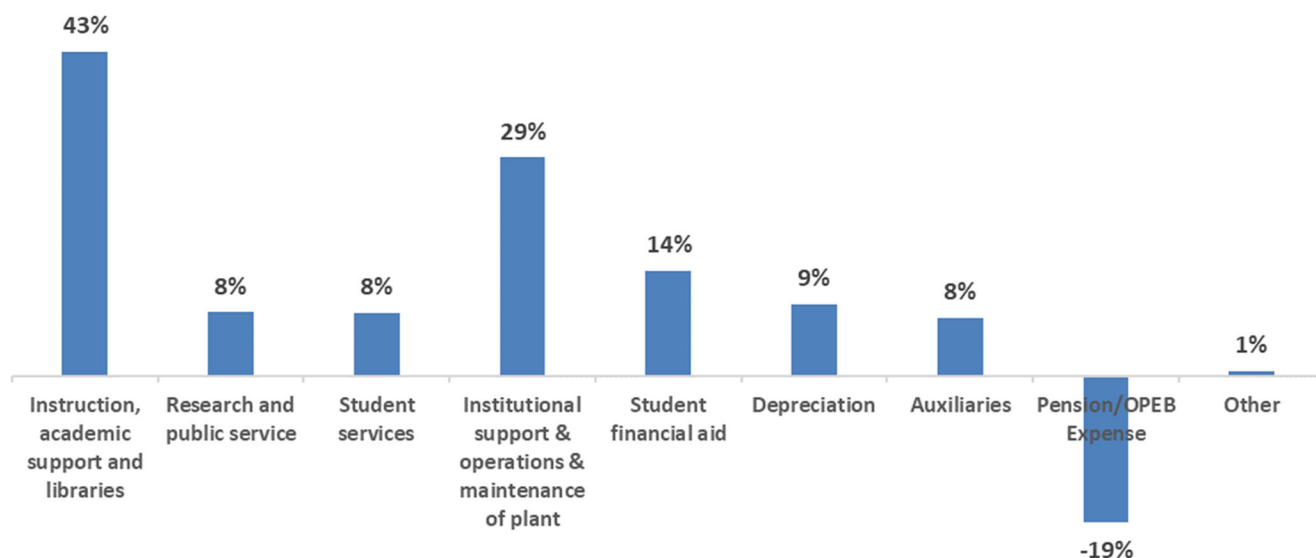
*OPEB Expense Adjustments* – Upon adoption of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the University reports OPEB Expense on the Statement of Revenues, Expenses, and Changes in Net Position. For the fiscal year ending June 30, 2022, the University recorded \$(5.7) million of OPEB Expense Adjustments. For the fiscal year ending June 30, 2021, the University recorded \$(6.7) million of OPEB Expense Adjustments. These expense adjustments do not include actual contributions to the plan.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**Major Areas of Operating Expense – Fiscal Year 2022**



Student financial aid expense reported on the Statement of Revenues, Expenses, and Changes in Net Position reflect the residual financial aid paid directly to the students. The student financial aid expense for the year ended June 30, 2022, was \$35 million, an increase of \$11.4 million compared to \$23.6 million for the year ended June 30, 2021. Approximately \$11 million of this increase was attributable to the increase in distribution of CARES emergency student funding.

The information below shows the gross dollars associated with financial aid support:

	Year ended June 30, (in thousands)		
	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
Tuition and fee discount	\$ 66,186	\$ 64,867	\$ 63,607
Auxiliary enterprises discount	5,018	3,647	6,516
Student financial aid expense	<u>35,021</u>	<u>23,581</u>	<u>23,629</u>
Total student financial aid expense	<u>\$ 106,225</u>	<u>\$ 92,095</u>	<u>\$ 93,752</u>

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### Non-Operating Revenues/Expenses

*State Appropriations* – Funding from state appropriations for operations and debt service for the fiscal year ended June 30, 2022 was \$74.4 million. This was an increase of \$10.5 million from the prior year ended June 30, 2021 amount of \$63.9 million.

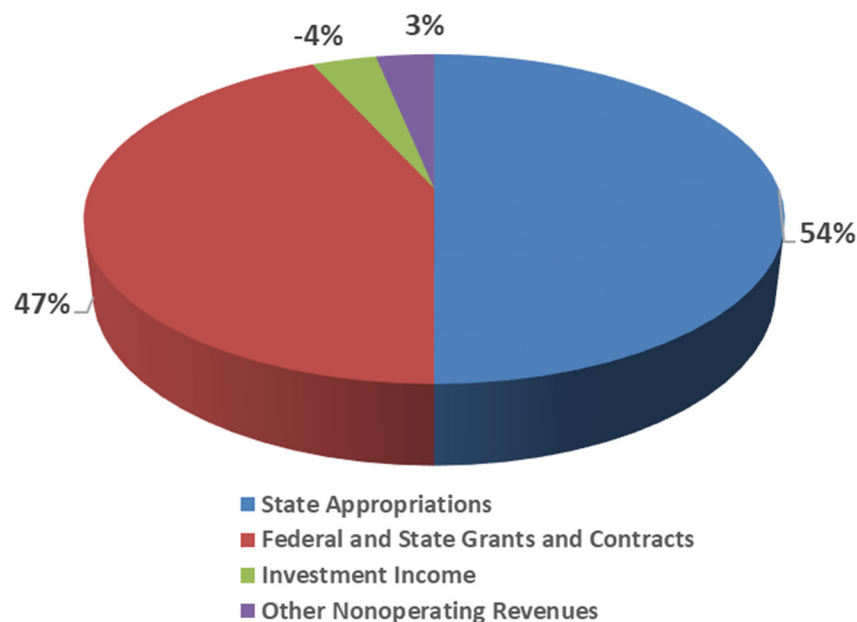
*Investment Income* – Total investment income for the fiscal years ended June 30, 2022 and 2021, was \$(5.3) million and \$5.2 million, respectively; a decrease of \$10.5 million.

*Federal and State Grants and Contracts* – Total federal and state grant revenue for the fiscal year ended June 30, 2022, was \$64.3 million, compared to the \$61.2 million from fiscal year 2021. This was an increase from prior year revenue of \$3.1 million. This increase was due primarily to HEERF funding received from the federal government to address the pandemic.

*Other Non-Operating Revenues* – Other non-operating revenues totaled \$4.8 million for the year ended June 30, 2022, a decrease of \$2.8 million compared to \$7.6 million from the prior year ended June 30, 2021.

*Other Non-Operating Expenses* – Other non-operating expenses totaled \$611 thousand for the year ended June 30, 2022, an increase of \$359 thousand compared to \$252 thousand from the prior year ended June 30, 2021.

### Major Sources of Non-Operating Revenues – Fiscal Year 2022



*Capital Support* – For the year ended June 30, 2022, the University did not receive any funds from the Commonwealth for new capital projects, compared to fiscal year 2021 when the University received funds from the Commonwealth totaling \$3.3 million for new capital projects.

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(Continued)



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The following are the major components reflected in the Statements of Revenues, Expenses, and Changes in Net Position (in thousands):

	Year ended June 30, (in thousands)		
	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
Operating revenues	\$ 153,054	\$ 139,948	\$ 156,886
Operating expenses	<u>253,767</u>	<u>155,731</u>	<u>209,959</u>
<b>Operating loss</b>	(100,713)	(15,783)	(53,073)
Nonoperating revenues – net	<u>132,224</u>	<u>134,236</u>	<u>119,405</u>
<b>Gain (loss) before capital appropriations</b>	31,511	118,453	66,332
Capital appropriations	<u>-</u>	<u>3,269</u>	<u>1,165</u>
<b>Change in net position</b>	31,511	121,722	67,497
Net position – beginning of year	<u>79,874</u>	<u>(41,848)</u>	<u>(109,345)</u>
<b>Net position – end of year</b>	<u>\$ 111,385</u>	<u>\$ 79,874</u>	<u>\$ (41,848)</u>

#### Statements of Cash Flows

The Statements of Cash Flows provides information related to cash sources and uses during the fiscal year. The Statement focuses on three areas: cash generated and utilized from operations; noncapital and capital financing activities; and investing activities. Additionally, there is a reconciliation section in the Statement whereby the net cash used in operations is reconciled to the loss from operations reflected in the Statements of Revenues, Expenses, and Changes in Net Position.

The following is summary information (in thousands) from the Statements of Cash Flows:

	Year ended June 30, (in thousands)		
	<u>2022</u>	<u>2021 (Restated)</u>	<u>2020</u>
<b>Cash provided by (used in)</b>			
Operating activities	\$ (128,449)	\$ (94,491)	\$ (100,226)
Noncapital financing activities	140,318	129,837	119,278
Capital and related financing activities	(29,209)	(16,766)	(35,834)
Investing activities	<u>(1,159)</u>	<u>41</u>	<u>2,035</u>
Net change in cash and cash equivalents	(18,499)	18,621	(14,747)
Cash and cash equivalents – beginning of year	<u>89,719</u>	<u>71,098</u>	<u>85,845</u>
<b>Cash and cash equivalents – end of year</b>	<u>\$ 71,220</u>	<u>\$ 89,719</u>	<u>\$ 71,098</u>

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**Capital Asset and Debt Administration**

During fiscal years 2022 and 2021, the following projects were completed by the University:

	<u>Year ended June 30, (in thousands)</u>	
	<u>2022</u>	<u>2021</u>
Combs Boiler/Heat Exchange	\$ 385	\$ -
Ramsey Heat Plant Boiler Replacement	678	-
Alumni Coliseum Chiller Replacement	393	-
Tom Samuels Track Lighting Replacement	378	-
Football Stadium Lighting Replacement	573	-
Football Field Turf Replacement	414	-
Coates Building Chiller Replacement	247	-
Clay Hall Cooling Tower Replacement	79	-
Intramural Complex Turf Replacement	399	-
Burrier Building Boiler Replacement	110	-
Combs Penthouse Roof Replacement	161	-
Baseball Field Turf Replacement	916	-
Model Gym Roof Replacement	149	-
Walters Hall Boiler/Stack Replacement	75	-
Weaver Gym HVAC Replacement	79	-
Campbell Building Heat Exchanger	45	-
RCF 1825 Softball Renov Phase II Build – concessions/restrooms	-	1,152
RCF 1847 Commonwealth 13 <sup>th</sup> Floor Renovation	-	82
RCF 2572 Wallace Entries Brick Repair/Replacement	-	846
RCF 2500 Tom Samuel Track resurfacing	-	893
RCF 2500 Tom Samuel Trace fence	-	64
Solar Farm	-	175
Perkins HVAC Water Heater	-	41
F&W Ctr Boiler Replacement	-	37
Solar Farm Fence	-	30
	<hr/>	<hr/>
Total	\$ 5,081	\$ 3,320

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2022, 2021 and 2020

The following projects were still in process at June 30, 2022 (in thousands):

	Total Expenditures Through June 30, 2022	Estimated Cost to Complete at June 30, 2022
RCF 1711 Bypass Pedway	\$ 821	\$ 1,192
RCF 1987 Begley Bldg. Sewer Lift Station	45	191
RCF 2846 Central KY Regional Airport Modular Bldg	138	12
RCF 2723 Telford Hall Electrical Upgrade	68	409
RCF 2798 Powell Plaza Rejuvenation	229	1,331
DM 2758 Coates Roof Replacement & Carpet	-	55
Sand Volleyball Court	6	36
Heat Plant Boiler Control Upgrade	53	47
Whitlock Auditorium Stage Drape Replacement	2	98
Heat Plant Boiler 5 Installation	193	812
Steamline 1000ft Replacement	2	148
Powell Renovation – Multicultural Area	9	91
Keen Johnson Electrical Gear Replacement	19	797
Wallace Bldg Renovation	150	350
Arlington Pro Shop HVAC Replacement	84	9
Arlington Mansion HVAC Replacement	7	36
Giles Gallery Renovation	79	1,427
Rowlette Roof Replacement	191	508
Powell Building Roof Replacement	3	1,097
Begley Structural Study	68	93
Clay Hall Shower Pan Replacement	36	175
Coates Roof Replacement/Carpet Repair	4	55
One Room School House HVAC	22	7
Sullivan Boiler/DA Tanks Replacement	-	78
Clay Hall Boiler/DA Tanks Replacement	-	95
Burrier Stone Wall Patio	69	515
University Building Window Replacement	-	46
Total	<u>\$ 2,298</u>	<u>\$ 9,710</u>

Long-term debt at June 30, 2022, was \$110.3 million compared to \$117.2 million at June 30, 2021. The \$6.9 million decrease is the result of the decrease to bonds payable for payments of principal owed on bonds in fiscal year 2022, as well as an increase of the RTU Lease Liability and a new finance lease recorded and restated for both 2022 and 2021.

### Economic and Other Factors Impacting Future Periods

The following is a brief discussion of economic and other factors that could have an impact on the University in the future:

- The University continues to navigate the COVID-19 global pandemic. Until such time that this pandemic ends, the University will continue to follow the guidance and enact the public health guidelines issued by the Governor, the Centers for Disease Control (CDC), and local health agencies.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
June 30, 2022, 2021 and 2020

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- Funds received via the Higher Education Emergency Relief Fund (HEERF) have been very beneficial to the University and are being utilized to replace lost revenue resulting from the COVID-19 pandemic. This federal assistance has thus far significantly negated any negative financial impact to the University. However, beyond fiscal year 2023, the potential for future receipt of HEERF funds is unlikely.
- The level of state-appropriated funds received by the University will continue to be a major factor in the future of the University. Presently, state-appropriated funds represent about 30 percent of the University's education and general budget.
- In addition to the state appropriation, the balance of the University's education and general budget must come from other sources, primarily student tuition revenue. The Council on Postsecondary Education determines a ceiling on annual tuition increases at state universities, which may limit the ability of the University to generate additional tuition revenues. Improving student access and opportunity to obtain a college education for our students remains vitally important to Eastern. Accordingly, with every tuition increase, there must be a corresponding focus and analysis of financial aid available to our students.
- The various campus facility improvements that have been completed over the last several years are enhancing student success and transforming the living and learning experiences for our students. The last remaining significant new construction project is the pedway across the bypass, which is scheduled to be completed in fall 2023. The bypass pedway rounds out the major projects in the Center for Student Life initiative.
- The Performance Based Funding model has been implemented in Kentucky. The University's entire state appropriation is incorporated into the performance-funding model, with receipt of any/all state funds contingent upon performance. The budgetary and financial challenges presented by placing the University's entire state appropriation into this model are significant.
- The University's Strategic Plan, *Make No Little Plans: A Vision for 2020* has been extended for two years through 2022. The University has launched the development of a new, updated comprehensive strategic plan to that will guide the strategic directions of the University through 2030.
- Given the ongoing and often conflicting pressures for revenue generation, the goal of maximizing affordability for our students, and the goal of continually strengthening our core educational mission, the University must continue to seek additional revenue from other sources. Other sources include unrestricted annual gifts, the Eastern Kentucky University Foundation, and funds generated through University research and entrepreneurial activities. The University remains committed to continuing to seek more and better ways to operate as efficiently as possible and continually reduce expenses.
- The Commonwealth's economic health is inextricably linked with the national and international economy. With the ongoing COVID-19 pandemic, current U.S. economic growth is expected to slow in 2022, and the U.S. Bureau of Labor Statistics expects slower GDP growth to become the "new normal." However, the Commonwealth ended the fiscal year with a general fund surplus of over \$945 million – and a 12.5% increase in general fund receipts to \$14.7 billion.

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(Continued)

- Finally, in addition to these economic factors currently impacting the University, the Commonwealth's current pension obligations with the Kentucky Retirement Systems (KRS) continue to weigh heavily and add uncertainty for the Commonwealth. House Bill 8, passed during the 2021 Regular Legislative Session, established a structured plan for subsidizing a portion of the University's share of its actuarial pension liability as determined by June 30, 2019, actuarial valuation. However, the University's total pension liability can still fluctuate with changes to future assumptions and methodologies established by the KRS, and the assumed rates of return utilized in the KRS actuarial calculations.

### ***Requests for Information***

This financial report is designed to provide a general overview of Eastern Kentucky University's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Senior Vice President for Finance & Administration, Eastern Kentucky University, Coates CPO 35A, 521 Lancaster Avenue, Richmond, KY 40475.

EASTERN KENTUCKY UNIVERSITY  
STATEMENTS OF NET POSITION  
June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 61,513,670	\$ 73,554,595
Accounts receivable – net of allowance of \$3,623,295 and \$2,496,324 for 2022 and 2021	26,829,401	25,474,796
Loans to students – net of allowance of \$1,174 and \$4,177 for 2022 and 2021	308,618	377,114
Inventories	426,166	311,281
Prepaid expenses	<u>1,659,121</u>	<u>1,776,992</u>
Total current assets	<u>90,736,976</u>	<u>101,494,778</u>
<b>Noncurrent Assets</b>		
Restricted cash and cash equivalents	9,706,654	16,164,459
Investments	21,330,594	25,490,606
Loans to students – net of allowance of \$5,784 and \$22,683 for 2022 and 2021	1,437,140	2,048,037
Capital assets – net of accumulated depreciation of \$355,622,393 and \$332,569,795 for 2022 and 2021	470,764,467	485,680,767
RTU Asset, net of accumulated amortization of \$498,651 for 2022 and \$614,629 for 2021	1,223,061	1,667,209
Capital assets not being depreciated	<u>20,473,674</u>	<u>17,954,160</u>
Total noncurrent assets	<u>524,935,590</u>	<u>549,005,238</u>
<b>Total Assets</b>	<u>615,672,566</u>	<u>650,500,016</u>
<b>Deferred Outflows</b>		
Unamortized deferred refunding loss balance	75,861	124,861
KTRS/KERS pension	74,646,698	18,588,302
KTRS/KERS OPEB	<u>18,144,196</u>	<u>7,347,482</u>
Total deferred outflows	<u>92,866,755</u>	<u>26,060,64</u>
<b>Total Assets and Deferred Outflows</b>	<u>\$ 708,539,321</u>	<u>\$ 676,560,661</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
STATEMENTS OF NET POSITION  
June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>LIABILITIES AND NET POSITION</b>		
<b>Current Liabilities</b>		
Accounts payable	\$ 7,883,416	\$ 9,130,912
Accrued interest	201,615	499,938
Accrued salaries and benefits	5,336,147	6,651,347
Accrued compensated absences	2,944,803	3,083,038
Payroll withholding payable	768,299	812,409
Contingent liability	1,000,000	1,000,000
Refundable deposits	99,135	158,328
Assets held for others	292,980	315,249
Unearned revenue	13,440,885	15,991,542
Bonds payable	6,548,082	7,758,530
Lease payable, current	63,774	59,801
RTU Current Lease Liability	<u>551,820</u>	<u>707,872</u>
Total current liabilities	<u>39,130,956</u>	<u>46,168,966</u>
<b>Noncurrent Liabilities</b>		
Unearned revenue	19,303,225	21,716,130
Bonds payable, noncurrent portion	84,078,331	90,533,057
Leases payable, noncurrent portion	25,621,969	25,685,743
RTU Lease Liability	681,787	962,610
Net pension liability	245,274,773	184,770,905
Net OPEB liability	<u>39,708,201</u>	<u>35,093,429</u>
Total noncurrent liabilities	<u>414,668,286</u>	<u>358,761,874</u>
Total liabilities	<u>453,799,242</u>	<u>404,930,840</u>
<b>Deferred Inflows</b>		
Service concession – housing	59,256,256	61,626,505
Other deferred inflows	7,969,791	6,870,007
KTRS/KERS pension	48,436,687	96,004,338
KTRS/KERS OPEB	<u>27,692,359</u>	<u>27,255,346</u>
Total deferred inflows	<u>143,355,093</u>	<u>191,756,196</u>
<b>Net Position</b>		
Net investment in capital assets	286,049,125	287,949,412
Restricted		
Expendable for capital projects	18,709,040	23,758,427
Expendable for loans to students	283,511	1,405,054
Expendable for scholarships	907,274	7,335,251
Expendable for institutional support	6,042,574	3,377,114
Unexpendable for permanent endowment	12,332,772	12,332,772
Unrestricted	<u>(212,939,310)</u>	<u>(256,284,405)</u>
Total net position	<u>111,384,986</u>	<u>79,873,625</u>
<b>Total Liabilities, Deferred Inflows and Net Position</b>	<u><b>\$ 708,539,321</b></u>	<u><b>\$ 676,560,661</b></u>

See accompanying notes to financial statements.

EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.  
STATEMENTS OF FINANCIAL POSITION  
June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	\$ 12,932,518	\$ 17,126,683
Pledges receivable – net	217,459	403,032
Cash surrender value of life insurance	168,752	169,363
Other current assets	<u>3,720</u>	<u>3,720</u>
Total current assets	<u>13,322,449</u>	<u>17,702,798</u>
Noncurrent assets		
Investments	82,304,709	89,717,313
Pledges receivable – net	437,949	425,081
Property and equipment – net	660,777	674,901
Other noncurrent assets	<u>61,747</u>	<u>55,747</u>
Total noncurrent assets	<u>83,465,182</u>	<u>90,873,042</u>
<b>Total Assets</b>	<u>\$ 96,787,631</u>	<u>\$ 108,575,840</u>
<b>LIABILITIES AND NET ASSETS</b>		
Current liabilities		
Accounts payable	\$ 52,209	\$ 42,692
Due to University	<u>320,026</u>	<u>97,303</u>
Total current liabilities	<u>372,235</u>	<u>139,995</u>
Noncurrent liabilities		
Deferred gift liabilities	277,087	324,942
Assets held for others	<u>21,330,594</u>	<u>25,490,606</u>
Total noncurrent liabilities	<u>21,607,681</u>	<u>25,815,548</u>
<b>Total Liabilities</b>	<u>21,979,916</u>	<u>25,955,543</u>
Net assets		
Without donor restrictions		
Board designated endowment	9,590,040	10,865,344
Undesignated	<u>1,461,456</u>	<u>2,304,435</u>
Total net assets without donor restrictions	11,051,496	13,169,779
With donor restrictions		
Purpose restrictions	28,722,065	35,728,965
Perpetual in nature	<u>35,034,154</u>	<u>33,721,553</u>
Total net assets with donor restrictions	<u>63,756,219</u>	<u>69,450,518</u>
Total net assets	<u>74,807,715</u>	<u>82,620,297</u>
<b>Total Liabilities and Net Assets</b>	<u>\$ 96,787,631</u>	<u>\$ 108,575,840</u>

See accompanying notes to financial statements.



EASTERN KENTUCKY UNIVERSITY  
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
Years ended June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>OPERATING REVENUES</b>		
Tuition and fees – net	\$ 82,173,743	\$ 80,776,221
Federal grants and contracts	21,685,285	18,401,996
State grants and contracts	7,329,052	8,269,097
Nongovernmental grants, contracts, and gifts	5,427,627	3,090,810
Sales and services of educational activities	6,809,818	6,198,181
Auxiliary enterprises – housing	17,040,885	13,541,028
Auxiliary enterprises – other	5,937,156	5,377,874
Other operating revenues	<u>6,650,384</u>	<u>4,292,977</u>
Total operating revenues	<u>153,053,950</u>	<u>139,948,184</u>
<b>OPERATING EXPENSES</b>		
Educational and general		
Instruction	86,764,609	79,325,338
Research	750,529	664,361
Public service	20,378,074	23,145,752
Libraries	4,630,468	3,118,843
Academic support	16,775,528	18,847,374
Student services	20,867,972	17,565,002
Institutional support	47,439,202	26,640,076
Operations and maintenance of plant	25,488,182	23,871,176
Depreciation	18,962,035	17,898,263
Student financial aid	35,021,236	23,581,098
Auxiliary enterprises		
Housing and other auxiliaries	19,377,097	17,016,486
Depreciation	4,838,058	5,757,017
Pension expense adjustments	(43,122,179)	(96,856,095)
OPEB expense adjustments	(5,744,929)	(6,704,902)
Other operating expenses	<u>1,341,314</u>	<u>1,861,664</u>
Total operating expenses	<u>253,767,196</u>	<u>155,731,453</u>
<b>Operating loss</b>	(100,713,246)	(15,783,269)
<b>NONOPERATING REVENUES (EXPENSES)</b>		
State appropriations	74,444,100	63,902,300
Federal and state grants and contracts	64,332,265	61,246,895
Investment income	(5,302,338)	5,233,243
Interest expense	(5,421,399)	(3,464,195)
Other nonoperating revenues	4,783,153	7,569,795
Other nonoperating expenses	<u>(611,174)</u>	<u>(251,677)</u>
Net nonoperating revenues	<u>132,224,607</u>	<u>134,236,361</u>
<b>Gain before capital appropriations</b>	31,511,361	118,453,092
Capital appropriations	<u>-</u>	<u>3,268,619</u>
<b>Change in net position</b>	31,511,361	121,721,711
Net position – beginning of year	<u>79,873,625</u>	<u>(41,848,086)</u>
<b>Net position – end of year</b>	<u>\$ 111,384,986</u>	<u>\$ 79,873,625</u>

See accompanying notes to financial statements.

EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.  
STATEMENTS OF ACTIVITIES  
Years ended June 30, 2022 and 2021

	2022			2021		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>						
Contributions	\$ 328,438	\$ 5,645,324	\$ 5,973,762	\$ 3,426,781	\$ 2,796,409	\$ 6,223,190
Income from investments – net of Investment expenses of \$232,427 and \$217,010 for 2022 and 2021, respectively	543,910	1,669,033	2,212,943	255,297	1,896,645	2,151,942
Net realized and unrealized gains On investments	(1,946,935)	(8,577,455)	(10,524,390)	1,790,681	12,322,391	14,113,072
Other income, net	<u>30,353</u>	<u>65,306</u>	<u>95,659</u>	<u>100,069</u>	<u>(11,659)</u>	<u>88,410</u>
	(1,044,234)	(1,197,792)	(2,242,026)	5,572,828	17,003,786	22,576,614
Net assets released from restrictions	<u>4,496,507</u>	<u>(4,496,507)</u>	<u>-</u>	<u>3,989,722</u>	<u>(3,989,722)</u>	<u>-</u>
Total revenues, gains, and other support	<u>3,452,273</u>	<u>(5,694,299)</u>	<u>(2,242,026)</u>	<u>9,562,550</u>	<u>13,014,064</u>	<u>22,576,614</u>
<b>EXPENSES</b>						
Support for the University	5,383,695	-	5,383,695	3,009,098	-	3,009,098
Management and general	<u>186,861</u>	<u>-</u>	<u>186,861</u>	<u>183,435</u>	<u>-</u>	<u>183,435</u>
Total expenses	<u>5,570,556</u>	<u>-</u>	<u>5,570,556</u>	<u>3,192,533</u>	<u>-</u>	<u>3,192,533</u>
Change in net assets	(2,118,283)	(5,694,299)	(7,812,582)	6,370,017	13,014,064	19,384,081
Net assets – beginning of year	<u>13,169,779</u>	<u>69,450,518</u>	<u>82,620,297</u>	<u>6,799,762</u>	<u>56,436,454</u>	<u>63,236,216</u>
<b>Net assets – end of year</b>	<u>\$ 11,051,496</u>	<u>\$ 63,756,219</u>	<u>\$ 74,807,715</u>	<u>\$ 13,169,779</u>	<u>\$ 69,450,518</u>	<u>\$ 82,620,297</u>

See accompanying notes to financial statements.

EASTERN KENTUCKY UNIVERSITY  
STATEMENTS OF CASH FLOWS  
Years ended June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>OPERATING ACTIVITIES</b>		
Tuition and fees	\$ 84,114,589	\$ 76,932,706
Grants, contracts, and gifts	32,930,336	40,693,393
Payments to suppliers	(73,929,468)	(60,682,465)
Payments for utilities	(8,927,488)	(7,428,705)
Payments to employees	(114,540,382)	(111,620,095)
Payments for benefits	(48,064,116)	(34,483,834)
Payments to students	(30,343,180)	(22,781,360)
Loans issued to students and employees	(100)	(22,921)
Collections of loans to students and employees	679,493	890,430
Auxiliary enterprise charges		
Residence halls	16,382,844	10,468,357
Other	5,937,156	3,163,341
Sales and services of educational activities	6,809,818	6,198,181
Other receipts	<u>501,846</u>	<u>4,181,984</u>
Net cash used in operating activities	(128,448,652)	(94,490,988)
<b>NONCAPITAL FINANCING ACTIVITIES</b>		
State appropriations	74,444,100	63,902,300
Other nonoperating revenues	<u>65,874,051</u>	<u>65,934,820</u>
Net cash provided by noncapital financing activities	140,318,151	129,837,120
<b>CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Purchase of capital assets	(14,152,541)	(4,509,426)
Principal paid on bonds payable and finance leases	(8,073,250)	(8,440,000)
Interest paid on bonds payable and finance leases	(6,982,942)	(7,085,371)
Proceeds on issuance of bonds payable	-	-
Capital appropriations	<u>-</u>	<u>3,268,618</u>
Net cash used in capital and related financing activities	(29,208,733)	(16,766,179)
<b>INVESTING ACTIVITIES</b>		
Investment income (loss)	<u>(1,159,496)</u>	<u>41,063</u>
Net cash used in investing activities	(1,159,496)	41,063
Increase (decrease) in cash and cash equivalents	(18,498,730)	18,621,016
Cash and cash equivalents – beginning of year	<u>89,719,054</u>	<u>71,098,038</u>
<b>Cash and cash equivalents – end of year</b>	<u>\$ 71,220,324</u>	<u>\$ 89,719,054</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
STATEMENTS OF CASH FLOWS  
Years ended June 30, 2022 and 2021

	<u>2022</u>	<u>2021</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES</b>		
Operating loss	\$ (100,713,246)	\$ (15,797,961)
Depreciation expense	23,800,093	22,984,386
Contributed capital assets	-	-
Changes in operating assets and liabilities		
Accounts receivable – net	(1,354,605)	1,090,962
Loans to students – net	679,393	867,510
Inventories	(114,884)	14,677
Prepaid expenses	117,870	(602,810)
Accounts payable	(4,546,404)	(2,475,859)
Accrued liabilities	(1,497,544)	1,384,560
Contingent liability	-	1,000,000
Refundable deposits	(59,193)	87,941
Assets held for others	(22,269)	5,729
Unearned revenue	(4,963,561)	510,874
Deferred outflows – KTRS/KERS Pension	(56,058,396)	10,880,896
Deferred outflows – KTRS/KERS OPEB	(10,796,714)	(409,240)
Deferred inflows – KTRS/KERS Pension	(47,567,651)	(49,955,457)
Deferred inflows – KTRS/KERS OPEB	437,013	4,365,657
Net pension liability	60,503,868	(57,781,534)
Net OPEB liability	<u>4,614,772</u>	<u>(10,661,319)</u>
Net cash flows used in operating activities	<u>\$ (128,448,652)</u>	<u>\$ (94,490,988)</u>
Supplemental cash flows information		
Capital asset acquisitions in accounts payable	\$ 5,793,900	\$ 6,017,429
Repayment of debt by bond trustee	12,294,423	-

See accompanying notes to financial statements.

## NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Nature of Operations** – Eastern Kentucky University (the “University”) is a regional, coeducational, public institution of higher education offering general and liberal arts programs, pre-professional and professional training in education and various other fields at both the undergraduate and graduate levels. Located in Richmond, Kentucky, the University has a distinguished record of over eleven decades of educational service to the Commonwealth of Kentucky (the “Commonwealth”).

**Reporting Entity** – The University is a component unit of the Commonwealth and is included in the basic financial statements of the Commonwealth. The University’s financial statements, as defined by Statement No. 14 and amended by Statement No. 61 of the Governmental Accounting Standards Board (“GASB”), include the financial operations and financial position of Eastern Kentucky University Foundation, Inc. (the “Foundation”), which is a corporation formed for educational, charitable and public purposes in accordance with the provisions of KRS 273.010 and a discretely presented component unit of the University. Specifically, it was founded to cooperate with the University and with the Board of Regents of the University (the “Board”) in the promotion of the educational, civic, and charitable purpose of the University and Board in any lawful manner deemed appropriate by the Board. This purpose includes the encouragement of scholarship and research, the promotion of the prestige, expansion, and development of the University, including the development of its physical plant, its faculty and the assistance of its students and alumni. Certain officers of the Foundation are also officers of the University. The Foundation is included in the University’s financial statements as a component unit as it is organized exclusively to benefit the University by generating funding and performing the University’s development activities. The separate financial statements of the Foundation can be obtained by written request to the Eastern Kentucky University Foundation, Jones 324 Coates CPO 19A, 521 Lancaster Avenue, Richmond, Kentucky 40475.

**Basis of Accounting and Presentation** – The financial statements of the University have been prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place, while those from government-mandated nonexchange transactions (principally federal and state grants and state appropriations) are recognized when all applicable eligibility requirements are met. Internal activity and balances are eliminated in the preparation of the financial statements. Operating revenues and expenses include exchange transactions and program-specific, government-mandated nonexchange transactions. Investment income and interest expense from government-mandated nonexchange transactions that are not program specific (such as state appropriations) are included in nonoperating revenues and expenses.

**Use of Estimates** – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses and other changes in Net Position during the reporting period. Actual results could differ from those estimates.

**Cash Equivalents** – The University considers all liquid investments with original maturities of three months or less to be cash equivalents. Funds held by the Commonwealth are considered cash equivalents and are carried at cost, which approximates market value.

**Restricted Cash and Cash Equivalents** – Restricted cash is restricted for the purchase of capital assets.

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(Continued)

**NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**Investments and Investment Income** – Investments in equity and debt securities are carried at fair value determined using quoted market prices. Investments in nonnegotiable certificates of deposit, money market accounts, and repurchase agreements are carried at cost, which approximates market value. Amounts due for debt service in the upcoming year represent short-term investments; all other investments are classified as long-term.

The University's investments held with the Foundation are governed by the Foundation's investment policies that determine permissible investments by category. The holdings include U.S. and foreign equity securities as well as alternative investments.

Investment income consists of interest and dividend income, realized gains and the net change for the year in the fair value of investments carried at fair value.

**Accounts Receivable** – Accounts receivable consist primarily of tuition and fee charges to students, charges for auxiliary enterprise services provided to students, faculty and staff and receivables from federal, state and private agencies for grants and contracts. Accounts receivable are recorded net of estimated uncollectible amounts. Estimated uncollectible amounts are determined by considering a number of factors, including the length of time accounts receivable are past due, previous loss history and the condition of the general economy and the industry as a whole.

**Loans to Students** – The University makes loans to students under various federal and other loan programs. Such loans receivable are recorded net of estimated uncollectible amounts.

**Inventories** – Inventories are stated at the lower of cost or market determined on the first-in, first-out method.

**Capital Assets** – Capital assets are recorded at cost at the date of acquisition. Gifts are recorded at acquisition value at the date of donation. The University's capitalization policy includes all items with a unit cost of \$5,000 or more and an estimated useful life of greater than one year. Renovations to buildings, infrastructure and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. Routine repairs and maintenance are charged to operating expense in the year in which the expenses are incurred.

Depreciation of capital assets is computed on a straight-line basis over the estimated useful lives of the assets; generally, 40 years for buildings, 15–20 years for land improvements, 25 years for infrastructure, 10 years for library books, and 3–15 years for equipment.

Costs incurred during the construction of capital assets are recorded as construction in progress and are not depreciated until placed into service. Total interest incurred for the years ended June 30, 2022 and 2021 was \$6,495,735 and \$5,967,010, of which \$0 and \$2,561,595 was capitalized.

**Compensated Absences** – University employees begin to accumulate annual vacation allocations from the beginning date of employment; however, accrued vacation is not granted until three months of employment have been completed. The maximum accumulation of vacation leave is limited to the number of days that can be accumulated in one year, based on the length of service. Employees are paid their accumulated vacation upon termination, subject to certain limitations.

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(Continued)

**NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

University policy permits most employees to accumulate vacation that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized when vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Sick leave benefits expected to be realized as paid time off are recognized as expense when the time off occurs and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay in effect and related benefit costs at the Statement of Net Position date.

**Unearned Revenue** – Unearned revenue represents student fees, advances on grants and contract awards for which the University has not met all of the applicable eligibility requirements, and construction costs for a building provided by the University's dining partner.

**Pensions and Other Postemployment Benefits (OPEB)** – For purposes of measuring the net pension and OPEB liabilities, deferred outflows and inflows of resources related to pensions and OPEB, and pension and OPEB expense, information about the fiduciary net position of the Kentucky Teachers' Retirement system (KTRS) and the Kentucky Employees Retirement System (KERS) and additions to /deductions from KTRS' and KERS' fiduciary net position have been determined on the same basis as they are reported by KTRS and KERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Deferred Outflows and Inflows of Resources** – Deferred outflows represent the consumption of resources that are applicable to a future reporting period, but do not require any further exchange of goods or services. Deferred outflows of resources in the University's financial statements consist of the unamortized deferred refunding loss balance and pension and OPEB related unamortized balances. Deferred inflows consist of the KTRS and KERS pension and OPEB related unamortized balances as well as amounts related to service concession arrangements.

**Net Position** – Under the provisions of GASB Statement No. 63, resources of the University are classified for accounting and reporting purposes into the following net position categories:

*Net investment in Capital Assets:* Represents the University's investment in capital assets, net of accumulated depreciation and outstanding debt obligations related to the acquisition, construction, or improvement of those assets.

*Restricted – Expendable:* Represents resources the University is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

*Restricted – Unexpendable:* Represents resources the University is legally or contractually obligated to retain in perpetuity.

*Unrestricted:* The unrestricted component of net position represents assets, deferred outflows, liabilities and deferred inflows whose use by the University is not subject to externally imposed stipulations. Unrestricted net position may be designated for specific purposes by action of management or the Board. Substantially all unrestricted resources are designated for academic and research programs and initiatives, capital projects and operating reserves.

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(Continued)

**NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**Operating and Nonoperating Revenues and Expenses** – Operating activities as reported on the Statements of Revenues, Expenses and Changes in Net Position are those activities that generally result from exchange transactions, such as payments received for providing services and payments made for services or goods received. Primarily all of the University's expenses are from exchange transactions. Certain revenue streams are recorded as nonoperating revenues, as required by GASB standards, including state appropriations, federal Pell grant revenue, gifts and investment income. In addition, interest expense is shown as a nonoperating expense.

**Release of Restricted Resources** – When an expense or outlay is incurred for which both restricted and unrestricted resources are available, the University's policy is to allow each departmental unit the flexibility to determine whether to first apply restricted or unrestricted resources based on the most advantageous application of resources in the particular circumstances.

**Scholarship Discounts and Allowances** – Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship allowances in the Statements of Revenues, Expenses, and Changes in Net Position. Scholarship allowances are the difference between the stated charge for goods and services provided by the University and the amount that is paid by students and/or third parties making payments on the students' behalf. Certain government grants, such as Pell grants, and other federal, state, or nongovernmental programs, are recorded as either operating or nonoperating revenues in the University's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the University has recorded a scholarship allowance. The scholarship allowances on tuition and fees and on housing for the years ended June 30, 2022 and 2021 were \$66,185,944 and \$64,866,610 and \$2,718,342 and \$2,578,411, respectively. Payments made directly to students are presented as student financial aid expenses in the Statements of Revenues, Expenses, and Changes in Net Position.

**Adoption of New Accounting Pronouncements** – During fiscal year 2022, the University adopted the following accounting pronouncements:

- *Statement 87, Leases*. This guidance is intended to improve financial reporting of leasing transactions by requiring organizations that lease assets to recognize assets and liabilities for the rights and obligations created by leases that extend more than twelve months. Key provisions of this guidance include additional disclosures surrounding the amount, timing and uncertainty of cash flows arising from leases. The University retrospectively adopted this standard during the year ended June 30, 2022.
- *Statement 89, Accounting for Interest Cost Incurred before the End of a Construction Period*. This statement states interest incurred during the construction period to be expensed rather than capitalized as an asset. This standard is to be applied prospectively. The University has implemented this standard with no material impact to its financial statements.

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(Continued)



**NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

**Recent Accounting Pronouncements** - As of June 30, 2022, the GASB has issued the following statements not yet implemented by the University.

- GASB Statement No. 91, *Conduit Debt Obligations*, effective for periods beginning after December 15, 2021.
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, effective for periods beginning after June 15, 2022.
- GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*, effective for periods beginning after June 15, 2022.
- GASB Statement No. 98, *The Annual Comprehensive Financial Report*, effective for periods beginning after December 15, 2021.
- GASB Statement No. 99, *Omnibus 2022*, effective for periods beginning after June 15, 2022.
- GASB Statement No. 100, *Accounting Changes and Error Corrections - an amendment of GASB Statement No. 62*, effective for periods beginning after June 15, 2023.
- GASB Statement No. 101, *Compensated Absences*, effective for periods beginning after December 15, 2023.

The University's management has not yet determined the effect these statements will have on the University's financial statements.

**Income Taxes** – As a state institution of higher education, the income of the University is generally exempt from federal and state income taxes under Section 115(1) of the Internal Revenue Code, as amended, and a similar provision of state law. However, the University is subject to federal income tax on any unrelated business taxable income.

**Business Disruption** - In March 2020, the World Health Organization declared the coronavirus (COVID-19) outbreak to be a global pandemic. COVID-19 has impacted economic activity and financial markets globally and has resulted in a decrease in various auxiliary revenues that the University is dependent upon due to closing the campus in March 2020. The continued spread of the disease represents a risk that operations could be disrupted in the near future. The extent to which COVID-19 impacts the University will depend on future developments, which are still highly uncertain and cannot be predicted. As a result of the COVID-19 pandemic, the University has received federal COVID relief funding through the Higher Education Emergency Relief Fund (HEERF) and Governor's Emergency Education Relief (GEER) Fund totaling \$65,359,150, of which \$26,070,665 and \$19,078,466, respectively, was expended and recognized as revenue during the years ended June 30, 2022 and 2021. The remaining \$11,732,267 is expected to be expended and recognized as revenue when allowable expenses are incurred during fiscal year 2023.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 2 – DEPOSITS, INVESTMENTS AND INVESTMENT RETURN**

The Commonwealth treasurer requires that all state funds be insured by the Federal Deposit Insurance Corporation ("FDIC"), collateralized by securities held by the cognizant Federal Reserve Bank or invested in U.S. government obligations. The University's deposits with the Commonwealth treasurer are pooled with funds of other state agencies and then, in accordance with statutory limitations, placed in financial institutions or invested as the Commonwealth treasurer may determine, in the state's name.

The University requires that balances on deposits with financial institutions to be insured by the FDIC or collateralized by securities held by the cognizant Federal Reserve Bank, in the University's name.

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the University's deposits may not be returned to the University. As a means of limiting its exposure to losses from custodial credit risk, the University's deposits and investments are held by the Commonwealth treasurer, collateralized by securities in the University's name, and insured by the FDIC or in the University's name.

Deposits as of June 30, 2022 and 2021 consisted of:

	<u>2022</u>	<u>2021</u>
Depository accounts		
Local bank deposits – collateral held as a pledge in the University's name	\$ 43,824,017	\$ 47,203,191
Cash on hand	21,030	17,348
State investment pool – uninsured and uncollateralized	<u>27,375,277</u>	<u>42,498,515</u>
Total deposits	<u>\$ 71,220,324</u>	<u>\$ 89,719,054</u>

Deposits at June 30, 2022 and 2021 as presented on the Statement of Net Position include:

	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	\$ 61,513,670	\$ 73,554,595
Restricted cash and cash equivalents	<u>9,706,654</u>	<u>16,164,459</u>
Total deposits	<u>\$ 71,220,324</u>	<u>\$ 89,719,054</u>

Investments at June 30, 2022 and 2021 consisted of:

	<u>2022</u>	<u>2021</u>
Restricted assets held by the Foundation	\$ 21,330,594	\$ 25,490,606
Total investments	<u>\$ 21,330,594</u>	<u>\$ 25,490,606</u>

Investments in U.S. government securities and the collateral for repurchase agreements are registered in the name of Eastern Kentucky University or held in the University's name by its agents and trustees. The University may legally invest in direct obligations of, and other obligations guaranteed as to principal, the U.S. Treasury and U.S. agencies, and instrumentalities and in bank repurchase agreements. It may also invest to a limited extent in equity securities.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 2 – DEPOSITS, INVESTMENTS AND INVESTMENT RETURN (Continued)**

University investments held by the Eastern Kentucky University Foundation, Inc. are comprised of the Regional University Excellence Trust Fund and Programs of Distinction endowments (see Note 9). Assets held by the Foundation are invested primarily in an investment pool managed by the Foundation and are carried at fair value.

The assets in the Foundation investment pool at June 30, 2022 and 2021 are invested as follows:

	<u>2022</u>	<u>2021</u>
Percentage of pool invested in:		
Cash equivalents – trustee	5%	6%
Registered investment companies equity funds	68	72
Registered investment companies fixed income funds	26	21
Alternative investments	<u>1</u>	<u>1</u>
Total	<u><u>100%</u></u>	<u><u>100%</u></u>

The University categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy below. Refer to Note 15 C. for a description of those investments.

The fair value of financial instruments as of June 30, 2022 and 2021 is as follows:

<u>Fair Value Measurements at June 30, Using:</u>				
	<u>Fair Value</u>	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<u>2022</u>				
Eastern Kentucky University Foundation, Inc. Investment fund at net asset value per share	\$ 21,330,594	\$ -	\$ -	\$ -
Total investments	<u>\$ 21,330,594</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>2021</u>				
Eastern Kentucky University Foundation, Inc. Investment fund at net asset value per share	\$ 25,490,606	\$ -	\$ -	\$ -
Total investments	<u>\$ 25,490,606</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 2 – DEPOSITS, INVESTMENTS AND INVESTMENT RETURN (Continued)**

**Interest Rate Risk** – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The University does not have a formal policy to specifically limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The money market mutual funds are presented as an investment with a maturity of less than one year because they are redeemable in full immediately.

**Credit Risk** – Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. Credit quality ratings provide information about the investment's credit risk. The University does not have a formal policy that would limit its investment choices. However, investments are required to be in compliance with Commonwealth statute.

**Concentration of Credit Risk** – Concentration of credit risk is the risk of loss attributed to the magnitude of an investment in a single issuer. The University does not have a formal policy for concentration of credit risk.

**Investment Income** – Investment income for the years ended June 30, 2022 and 2021 was \$(5,302,338) and \$5,233,243, respectively, consisting primarily of unrealized gains and loss of investments.

**NOTE 3 – ACCOUNTS RECEIVABLE**

Accounts receivable are recorded net of estimated uncollectible amounts and consist of the following at June 30, 2022 and 2021:

	<u>2022</u>	<u>2021</u>
Student tuition and fees	\$ 8,868,216	\$ 12,255,995
Auxiliary enterprises	3,482,394	2,823,696
Federal, state and private grants and contracts	13,769,891	9,582,002
Other state agencies	28,198	28,198
Other	<u>4,307,959</u>	<u>3,281,229</u>
Total	30,456,658	27,971,120
Less allowance for uncollectible accounts	<u>(3,627,257)</u>	<u>(2,496,324)</u>
Accounts receivable – net	<u>\$ 26,829,401</u>	<u>\$ 25,474,796</u>

**NOTE 4 – CAPITAL ASSETS**

In Fiscal Year 2022 the University adopted GASB Statement No. 87, Leases. Statement No. 87 required the University to classify certain leases as finance leases that may have been shown as operating leases in the past. As a result, the University recognized \$270,997 and \$2,281,839 of Right to Use (RTU) assets in fiscal years 2022 and 2021 respectively. These assets are amortized over the shorter of: the useful life of the asset or the lease term. The associated amortization of the RTU assets at 2022 and 2021 were \$715,145 and \$614,629, respectively. These amounts are summarized in the schedules below.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 4 – CAPITAL ASSETS**

Capital assets activity for the year ended June 30, 2022, is as follows:

	Balance - June 30, <u>2021</u>	<u>Additions</u>	<u>Reductions</u>	<u>Transfers</u>	Balance – June 30, <u>2022</u>
Capital assets not being depreciated					
Land	\$ 8,186,328	\$ 2,407,300	\$ -	\$ -	\$ 10,593,628
Historical treasures and works of art	2,011,296	-	-	-	2,011,296
Livestock for educational purposes	264,448	13,500	-	-	277,948
Construction in progress	<u>7,492,088</u>	<u>3,563,495</u>	<u>-</u>	<u>(3,464,781)</u>	<u>7,590,802</u>
Total capital assets not being depreciated	17,954,160	5,984,295	-	(3,464,781)	20,473,674
Other capital assets					
Land improvements	63,189,182	1,496,545	-	1,183,007	65,868,734
Buildings	666,583,509	81,710	-	2,281,774	668,946,993
Leasehold improvements	125,577	-	-	-	125,577
Equipment	37,142,768	1,616,801	(216,494)	-	38,543,075
RTU Asset	2,281,839	270,997	(32,350)	-	2,520,486
Library books	<u>51,209,527</u>	<u>1,508,810</u>	<u>-</u>	<u>-</u>	<u>52,718,337</u>
Total other capital assets	820,532,402	4,974,863	(248,844)	3,464,781	828,723,202
Less accumulated depreciation for					
Land improvements	(43,581,435)	(2,958,034)	-	-	(46,539,469)
Buildings	(218,527,590)	(16,370,359)	-	-	(234,897,949)
Leasehold improvements	(116,954)	(8,624)	-	-	(125,578)
Equipment	(26,314,136)	(2,353,188)	-	-	(28,667,324)
RTU Asset	(614,629)	(715,145)	216,494	-	(1,113,280)
Library books	<u>(44,029,681)</u>	<u>(1,394,743)</u>	<u>32,350</u>	<u>-</u>	<u>(45,392,074)</u>
Total accumulated depreciation	<u>(333,184,425)</u>	<u>(23,800,093)</u>	<u>248,844</u>	<u>-</u>	<u>(356,735,674)</u>
Other capital assets – net	<u>487,347,977</u>	<u>(18,825,230)</u>	<u>-</u>	<u>3,464,781</u>	<u>471,987,528</u>
Total capital assets – net	<u>\$ 505,302,137</u>	<u>\$ (12,840,935)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 492,461,202</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 4 – CAPITAL ASSETS (Continued)**

Restated Capital assets activity for the year ended June 30, 2021, is as follows:

	Balance - June 30, <u>2020</u>	<u>Additions</u>	<u>Reductions</u>	<u>Transfers</u>	Balance – June 30, <u>2021</u>
Capital assets not being depreciated					
Land	\$ 8,186,328	\$ -	\$ -	\$ -	\$ 8,186,328
Historical treasures and works of art	2,011,296	-	-	-	2,011,296
Livestock for educational purposes	277,238	-	(12,790)	-	264,448
Construction in progress	<u>3,804,595</u>	<u>7,040,369</u>	<u>(62,146)</u>	<u>(3,290,730)</u>	<u>7,492,088</u>
Total capital assets not being depreciated	14,279,457	7,040,369	(74,936)	(3,290,730)	17,954,160
Other capital assets					
Land improvements	62,295,898	-	-	893,284	63,189,182
Buildings	664,156,064	29,999	-	2,397,446	666,583,509
Leasehold improvements	125,577	-	-	-	125,577
Equipment	33,115,006	4,502,223	(474,461)	-	36,827,684
RTU Asset	-	2,281,839	-	-	2,281,839
Library books	<u>49,705,206</u>	<u>1,544,654</u>	<u>(40,333)</u>	<u>-</u>	<u>51,209,527</u>
Total other capital assets	809,397,751	8,358,715	(514,794)	3,290,730	820,532,402
Less accumulated depreciation for					
Land improvements	(40,726,977)	(2,854,458)	-	-	(43,581,435)
Buildings	(202,025,848)	(16,501,742)	-	-	(218,527,590)
Leasehold improvements	(104,396)	(12,558)	-	-	(116,954)
Equipment	(24,462,115)	(2,309,818)	457,797	-	(26,257,871)
RTU Asset	-	(614,629)	-	-	(614,629)
Library books	<u>(42,707,939)</u>	<u>(1,362,075)</u>	<u>40,333</u>	<u>-</u>	<u>(44,029,681)</u>
Total accumulated depreciation	<u>(310,027,275)</u>	<u>(23,655,280)</u>	<u>498,130</u>	<u>-</u>	<u>(333,184,425)</u>
Other capital assets – net	<u>499,370,476</u>	<u>(15,296,565)</u>	<u>(16,664)</u>	<u>3,290,730</u>	<u>487,347,977</u>
Total capital assets – net	<u>\$ 513,649,933</u>	<u>\$ (8,256,196)</u>	<u>\$ (91,600)</u>	<u>\$ -</u>	<u>\$ 505,302,137</u>

**NOTE 5 – UNEARNED REVENUE**

Unearned revenue as of June 30, 2022 and 2021 is as follows:

	<u>2022</u>	<u>2021</u>
Unearned summer school revenue and activity fees	\$ 5,486,452	\$ 8,018,302
Unearned grants and contracts revenue, current	7,954,433	7,973,240
Unearned grants and contracts revenue, noncurrent	<u>19,303,225</u>	<u>21,716,129</u>
Total	<u>\$ 32,744,110</u>	<u>\$ 37,707,671</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 6 – BONDS PAYABLE AND FINANCE LEASE OBLIGATIONS**

Long-term liabilities as of June 30, 2022, and long-term activity for the year ended June 30, 2022 are summarized as follows:

	Balance - July 1, 2021	Additions	Reductions	Refunding	Balance - June 30, 2022	Balance Due Within One Year
Revenue bonds payable	\$ 84,020,000	\$ -	\$ (4,175,000)	\$ (12,405,000)	\$ 67,440,000	\$ 3,310,000
General receipts refunding bonds	10,235,000	12,405,000	(3,020,000)	-	19,620,000	2,730,000
Finance lease obligations	25,745,544	-	(59,801)	-	25,685,743	63,774
RTU lease liability	1,670,482	270,997	(707,872)	-	1,233,607	551,820
Unamortized bond premium	<u>4,036,587</u>	<u>110,577</u>	<u>(580,751)</u>	<u>-</u>	<u>3,566,413</u>	<u>508,082</u>
	<u>\$ 125,707,613</u>	<u>\$ 12,786,574</u>	<u>\$ (8,543,424)</u>	<u>\$ (12,405,000)</u>	<u>\$ 117,545,763</u>	<u>\$ 7,163,676</u>

Restated Long-term liabilities as of June 30, 2021, and restated long-term activity for the year ended June 30, 2021 are summarized as follows:

	Balance - July 1, 2020	Additions	Reductions	Refunding	Balance - June 30, 2021	Within One Year
Revenue bonds payable	\$ 88,015,000	\$ -	\$ (3,995,000)	\$ -	\$ 84,020,000	\$ 4,175,000
General receipts refunding bonds	14,680,000	-	(4,445,000)	-	10,235,000	3,020,000
Finance lease obligations	25,500,000	315,084	(69,540)	-	25,745,544	59,801
RTU lease liability	-	2,281,838	(611,356)	-	1,670,482	707,872
Unamortized bond premium	<u>4,703,216</u>	<u>-</u>	<u>(666,629)</u>	<u>-</u>	<u>4,036,587</u>	<u>563,530</u>
	<u>\$ 132,898,216</u>	<u>\$ 2,596,922</u>	<u>\$ (9,787,525)</u>	<u>\$ -</u>	<u>\$ 125,707,613</u>	<u>\$ 8,526,203</u>

**General Receipts Revenue Bonds** – On December 8, 2011, the University sold \$21,480,000 of Eastern Kentucky University General Receipt Bonds, Series 2011A, at a net interest cost of 3.74%. The proceeds of this bond issue provided funding for a new residence hall. The bonds mature in varying amounts through October 1, 2031. During fiscal years 2022 and 2021, \$1,015,000 and \$985,000 of principal and \$138,811 and \$513,550, respectively, of interest were paid on the bonds. Total outstanding principal at June 30, 2022 and 2021 was \$0 and \$13,420,000 and, respectively. These bonds were refunded during fiscal year 2021. See Series 2021A paragraph in this footnote.

On July 3, 2012, the University sold \$27,700,000 of Eastern Kentucky University General Receipts Refunding Bonds, 2012 Series A bonds, at an effective interest rate of 3.49% to advance refund Consolidated Education Revenue Bonds Series V (June 1, 2004, which refinanced outstanding Housing Revenue Series bonds and provided additional funding for the replacement of the campus underground electrical system) of \$8,790,000 and a master lease (September 25, 2008 for an energy savings performance contract) of \$21,863,227. The 2012 Series A bond agreement includes certain covenants and guidelines related to the University's indebtedness.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 6 – BONDS PAYABLE AND FINANCE LEASE OBLIGATIONS (Continued)**

The net proceeds of \$31,350,000 (including the Original Issuer's Premium) of the 2012 Series A Bonds were used (after payment of underwriting fees, insurance, and other issuance costs) to purchase U.S. government securities. Those securities were deposited to an irrevocable trust with an escrow agent to provide for all future debt service payments on those Series V bonds and the energy savings lease. As a result, the Series V bonds and energy savings lease are considered to be defeased and the liabilities for these obligations have been removed from the statement of net position. The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of \$1,407,906. This difference, reported under GASB 65 (see Note 1) as a deferred outflow, is being charged to operations through the year 2024 using the effective-interest method. The University completed the advance refunding to reduce its total debt service payments over the next 12 years. The resulting savings on a present value basis is approximately \$2.35 million.

During fiscal years 2022 and 2021, \$1,895,000 and \$3,175,000 of principal and \$172,250 and \$331,000 of interest were paid on the bonds. The outstanding principal at June 30, 2022 and 2021 is \$1,550,000 and \$3,445,000, respectively.

On April 7, 2015, the University sold \$14,280,000 of Eastern Kentucky University General Receipt Bonds, Series 2015A, at a net interest cost of 3.26%. The proceeds of this bond issue provided funding for various athletic projects. The bonds mature in varying amounts through April 1, 2035. During fiscal years 2022 and 2021, \$615,000 and \$590,000 of principal and \$408,994 and \$432,594 of interest were paid on the bonds. Total outstanding principal at June 30, 2022 and 2021 was \$10,405,000 and \$11,020,000, respectively.

On March 2, 2016, the University sold \$5,825,000 of Eastern Kentucky University General Receipt Bonds, Series 2016A, at a net interest cost of 2.15% to refund a portion of the 2007 Series A Bonds (August 2, 2007, which refinanced outstanding Housing Revenue Series bonds).

During fiscal years 2022 and 2021, \$610,000 and \$775,000 of principal and \$60,238 and \$75,738, respectively, of interest were paid on the bonds. Total outstanding principal at June 30, 2022 and 2021 was \$1,970,000 and \$2,580,000, respectively.

On April 5, 2017, the University sold \$46,140,000 of Eastern Kentucky University General Receipt Bonds, Series 2017A, at an adjusted true interest cost of 3.43%. The bonds mature in varying amounts through April 1, 2037. During fiscal years 2022 and 2021, \$1,760,000 and \$1,675,000 of principal and \$1,602,406 and \$1,686,156, respectively, of interest were paid on the bonds. Total outstanding principal at June 30, 2022 and 2021 was \$38,090,000 and \$39,850,000, respectively.

On January 23, 2018, the University sold \$21,860,000 of Eastern Kentucky University General Receipt Bonds, Series 2018A, at an adjusted true interest cost of 3.03%. The bonds mature in varying amounts through October 1, 2037. During fiscal years 2022 and 2021, \$785,000 and \$745,000 of principal and \$789,538 and \$827,788 of interest were paid on the bonds. Total outstanding principal at June 30, 2022 and 2021 was \$18,945,000 and \$19,730,000, respectively.

The proceeds of the Eastern Kentucky University General Receipt Bonds, Series 2017A and Series 2018A, provide funding for the project listed in the Budget Act *Construct Student Life Facilities*. The project includes (i) the construction of a new student recreation facility with a fitness center and other amenities, (ii) the construction of a pedway over the Robert Martin Bypass connecting north and south campus, and (iii) renovations of the Powell Student Union building.

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(Continued)



EASTERN KENTUCKY UNIVERSITY  
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**NOTE 6 – BONDS PAYABLE AND FINANCE LEASE OBLIGATIONS (Continued)**

On August 27, 2019, the University sold \$5,265,000 of Eastern Kentucky University General Receipt Bonds, Series 2019A, at a net interest cost of 1.782% to refund the 2009 Series A Bonds

The refunding resulted in a gross savings between the reacquisition price and the net carrying amount of the old debt. The University completed the refunding to reduce its total debt service payments over the next 9 years. The resulting savings on a present value basis is approximately \$588,141. As of June 30, 2020, the 2009 Series A Bonds had been fully redeemed.

During fiscal years 2022 and 2021, \$515,000 and \$495,000 of principal and \$183,200 and \$207,950 of interest, respectively, were paid on these new bonds. Total outstanding principal at June 30, 2022 and 2021 was \$3,695,000 and \$4,210,000, respectively.

On December 10, 2020, the University agreed to the sale of \$12,405,000 of Eastern Kentucky University General Receipt Bonds, Series 2021A to refund the 2011 Series A Bonds. The bonds closed on July 6, 2021.

The refunding resulted in an advanced payment of the present value interest savings to the University in the amount of \$1,629,508. As of June 30, 2022, the 2011 Series A Bonds had been fully redeemed.

During fiscal years 2022 and 2021, \$0 and \$0 of principal and \$344,740 and \$0 of interest, respectively, were paid on these new bonds. Total outstanding principal at June 30, 2022 was \$12,405,000.

**Finance Lease Obligations** – With the implementation of GASB 87 for the fiscal years 2022 and 2021 (restatement), the University recognized additional lease liability in the amount of \$1,233,607 for 2022 and \$1,670,482 for 2021. Associated interest costs were \$11,037 and \$ 5,886, for fiscal years 2022 and 2021 respectively. The lease liabilities recorded will pay out over the shorter of the useful life of the asset recorded or the lease agreement. The principal and interest is presented in aggregate in the schedule below.

During fiscal year 2016, the University modified the previous Grand Campus lease as part of a value-added benefit for the public private partnership residence hall project. The lease is extended to a total of 31.5 years with lease payments totaling \$115,580,549 over that period, with the University taking ownership at the end of the term. Grand Campus is an approximately 16-acre property adjacent to campus that holds 2 separate student housing dormitories containing a total of 512 bedrooms. The dormitories also have separate bathrooms, common areas, swimming pool, clubhouse, and parking lot among other amenities.

In addition to Grand Campus, the University recognized an additional finance lease in FY21 for the lease of lockers for mail purposes. The amount paid for this lease in 2022, as well as the restated amount paid for this in 2021 is included in the principal and interest amounts below.

During fiscal years 2022 and 2021, \$59,801 and \$69,539 of principal and \$2,973,407 and \$2,924,116, respectively, of interest were paid on the finance leases.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 6 – BONDS PAYABLE AND FINANCE LEASE OBLIGATIONS** (Continued)

The principal maturities and interest repayment requirements on bonds and finance leases are as follows:

Years ending June 30,	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023	\$ 6,611,856	\$ 6,411,220	\$ 13,023,076
2024	6,822,353	6,200,303	13,022,656
2025	6,202,223	5,976,386	12,178,609
2026	6,365,500	5,783,660	12,149,160
2027	6,600,909	5,575,113	12,176,022
2028-2032	31,335,345	25,064,693	56,400,038
2033-2037	28,435,757	18,892,040	47,327,797
2038-2042	8,977,434	13,737,726	22,715,160
2043-2047	14,034,968	9,306,906	23,341,874
2048	<u>925,811</u>	<u>306,154</u>	<u>1,231,965</u>
	<u>\$ 116,312,156</u>	<u>\$ 97,254,201</u>	<u>\$ 213,566,357</u>

Assets under finance leases at original cost totaled \$25,500,000 with accumulated depreciation of \$5,046,875 and \$4,409,375 at June 30, 2022 and 2021, respectively. This includes only Grand Campus Properties and equipment.

On August 2, 2022, the University sold \$50,530,000 of Eastern Kentucky University General Receipt Bonds, 2022 Series A, at an adjusted true interest cost of 4.10%. The bonds mature in varying amounts through April 1, 2052. The bonds were issued as a new borrowing for housing renovations.

**NOTE 7 – SERVICE CONCESSION ARRANGEMENT**

On February 8, 2016, the University entered into an agreement with a third party that qualifies for treatment as a service concession arrangement as defined in GASB 60, *Accounting and Financial Reporting for Service Concession Arrangements*. Under the terms of the agreement, the University leases land to the third party and the third party constructed student housing, whereby the University is the owner of the constructed building with no obligation for construction costs. Once construction of the building was complete and ready for use, the University leased it back to the third party and entered into a manage and maintain agreement for cost and revenue sharing. Due to the age and condition of the current housing stock, the University entered the agreement with the expectation of attracting more students and to retain current students. The buildings were completed in July 2017 and recorded as a capital asset with a book value of \$71,107,507, and a useful life of 40 years. As of June 30, 2022, and 2021, the buildings had a net book value of \$62,367,209 and \$64,144,896 and the service concession had a carrying balance of \$59,256,255 and \$61,626,505, respectively.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 8 – DESIGNATIONS OF UNRESTRICTED NET POSITION**

Unrestricted net position is designated for specific purposes by action of the Board or University management or may otherwise be limited by contractual agreements. Commitments for the use of unrestricted net position at June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Inventories	\$ 426,166	\$ 311,281
Outstanding encumbrances	895,072	1,630,386
Departmental commitments	4,079,269	4,146,720
Designated projects and contingency reserves	43,899,110	50,115,812
Health care self-insurance reserve	3,000,000	3,000,000
Auxiliary working capital	2,082,198	699,632
University capital projects	1,000,000	1,000,000
KTRS Pension	(94,162,678)	(125,562,515)
KERS Pension	(124,902,084)	(136,624,426)
KTRS OPEB	(22,614,801)	(24,889,437)
KERS OPEB	<u>(26,641,562)</u>	<u>(30,111,856)</u>
Total	<u>\$ (212,939,310)</u>	<u>\$ (256,284,403)</u>

**NOTE 9 – ASSETS HELD BY OTHERS**

The Regional University Excellence Trust Fund ("RUETF") was created by the Kentucky General Assembly with the passage of the Postsecondary Education Improvement Act of 1997 ("House Bill 1"). The RUETF Endowment Match Program, also known as "Bucks for Brains", provides state funds on a dollar-for-dollar match basis. Funds are endowed for the purposes of supporting endowed chairs and professorships. House Bill 1 also established two Eastern Kentucky University endowments for the support of nationally recognized Programs of Distinction ("PODs") for the College of Justice and Safety and for potential future additional Programs of Distinction. The College of Justice and Safety POD was liquidated in 2010 to fund an addition to the Stratton Building.

The total fair market value of the Eastern Kentucky University RUETF and POD endowment as of June 30, 2022 and 2021 was \$21,330,594 and \$25,490,606, respectively.

The portion of the RUETF endowment representing the value of the funding received from the Kentucky General Assembly, plus unexpended earnings thereon, was \$19,282,619 and \$23,045,137 as of June 30, 2022 and 2021, respectively, and is included in restricted assets held by the Foundation (see Note 2).

The fair market value of the Eastern Kentucky University POD endowments as of June 30, 2022 and 2021 was \$2,047,975 and \$2,445,469, respectively, and is included in restricted assets held by the Foundation (see Note 2).

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EASTERN KENTUCKY UNIVERSITY  
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**NOTE 10 – RELATED-PARTY TRANSACTIONS**

The University and the Foundation are related parties. The University authorizes the Foundation to solicit contributions on its behalf. In the absence of donor restrictions, the Foundation has discretionary control over the amounts and timing of its distributions to the University. In addition, the Foundation incurs expenses for salaries of certain University staff; however, the salaries are paid by the University.

	<u>2022</u>	<u>2021</u>
Funds disbursed by the University on behalf of the Foundation:		
For employee salaries and benefits	\$ 637,915	\$ 357,154
For other expenses	2,435,863	816,948
For scholarships	1,830,140	1,534,175
Funds held by the Foundation on behalf of or for the benefit of the University as of June 30	21,330,594	25,490,606
Funds due to the University by the Foundation	324,268	101,227

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS**

*Plan Description* – All full-time University faculty members and certain other staff occupying a position requiring certification or graduation from a four-year college or university as a condition of employment are covered by the Kentucky Teachers' Retirement System (KTRS), a cost sharing - multiple employer public employee retirement system. KTRS is a defined benefit plan providing for retirement, disability, death benefits and health insurance. Participants have a fully vested interest after the completion of 60 months of service, 12 of which are current service.

KTRS issues a publicly available financial report that includes financial statements, required supplementary information, and detailed information about the pension plan's fiduciary net position. That report may be obtained by writing to Kentucky Teachers' Retirement System, 479 Versailles Road, Frankfort, Kentucky, 40601, by calling (502) 573-3266, or visiting the website at <https://trs.ky.gov/>.

**Basis of Accounting:** For purposes of measuring the net pension and OPEB liabilities, deferred outflows of resources and deferred inflows of resources related to pension and OPEB, pension and OPEB expense, information about the fiduciary net position of the Kentucky Teachers' Retirement System of the State of Kentucky (KTRS) and additions to/deductions from KTRS's fiduciary net position have been determined on the same basis as they are reported by KTRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value, except for money market investments and participating interest-earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Pension Plan Information**

***Pension Benefits Provided:*** The information below summarizes the major retirement benefit provisions of KTRS plan. It is not intended to be, nor should it be interpreted as, a complete statement of all benefit provisions:

	Tier 1 Participation Prior to <u>July 1, 2008</u>	Tier 2 Participation on or After <u>July 1, 2008</u>
<b>Covered Employees:</b>	University faculty and professional staff that do not choose the Optional Retirement Plan (Deferred Contribution)	University faculty and professional staff that do not choose the Optional Retirement Plan (Deferred Contribution)
<b>Benefit Formula:</b>	Final Compensation X Benefit Factor X Years of Service	
<b>Final Compensation:</b>	Average of the highest 5 annual salaries reduced 5% per year from the earlier of age 60 or the date 27 years of service would have been completed. Average of the highest 3 annual salaries if age 55 with 27 or more years of service. The minimum annual service allowance for all members is \$440 multiplied by credited service.	Average of the highest 5 annual salaries reduced 6% per year from the earlier of age 60 or the date 27 years of service would have been completed. Average of the highest 3 annual salaries if age 55 with 27 or more years of service. The minimum annual service allowance for all members is \$440 multiplied by credited service.
<b>Benefit Factor:</b>	Non-University members: 2.00% for service prior to 7/1/1983; 2.50% for service after 7/1/1983; 2.00% if participation after 7/1/2002 and less than 10 years; 2.50% if participation after 7/1/2002 and more than 10 years; 3.00% if retire after 7/1/2004 with more than 30 years. University members: 2.0% for each year of service.	Non-University members: 1.70% if less than 10 years; 2.00% if greater than 10 years, but no more than 20 years; 2.30% if greater than 20 years, but no more than 26 years; 2.50% if greater than 26 years, but no more than 30 years; 3.00% for service greater than 30 years. University members: 1.50% if less than 10 years; 1.70% if greater than 10 years, but less than 20 years; 1.85% if greater than 20 years, but less than 27 years; 2.00% if greater than 27 years.
<b>Cost of Living Adjustment (COLA):</b>	1.5% annually additional ad hoc increases must be authorized by the General Assembly.	
<b>Unreduced Retirement Benefit:</b>	Any age with 27 years of Kentucky service. Age 55 with 5 years of Kentucky service.	Any age with 27 years of Kentucky service. Age 60 with 5 years of Kentucky service. Age 55 with 10 years of Kentucky service.
<b>Reduced Retirement Benefit:</b>	Must be retired for service or disability to be eligible. Retired members are given a supplement based upon a contribution supplement table approved by the KTRS Board of Trustees. The retired member pays premiums in excess of the monthly supplement.	

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Contributions** - Benefit and contribution rates are established by state statute. Per Kentucky Revised Statutes 161.540, 161.550 and 161.565, contribution requirements of the active employees and the participating organizations are established and may be amended by the KTRS Board. For the fiscal year ended June 30, 2022 and 2021, University employees were required to contribute 8.185% of their annual covered salary for retirement benefits. The University was contractually required to contribute 15.87% (14.06% allocated to pension, 1.78% allocated to medical insurance and 0.03% allocated to life insurance) of covered payroll for the fiscal years ended June 30, 2022 and 2021. The actuarially determined amount, when combined with employee contributions, is expected to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

The University has met 100% of the contribution funding requirement for the fiscal years ended June 30, 2022 and 2021. Total current year contributions recognized by the Plan were \$8,778,093 (\$7,520,063 related to pension and \$1,258,030 related to OPEB) for the year ended June 30, 2021. For the year ended June 30, 2020, total contributions recognized by the Plan were \$8,835,669 (\$7,535,411 related to pension and \$1,300,258 related to OPEB). The OPEB contributions amount does not include the implicit subsidy. In addition, the Commonwealth of Kentucky contributes ad hoc annual cost of living adjustments provided by the General Assembly for KTRS retirees. This contribution totaled \$7,450,917 and \$7,667,694, respectively, for the years ended June 30, 2022 and 2021.

**Pension liabilities, pension expense, and deferred outflows of resources and deferred inflows of resources related to pensions** - At June 30, 2022 and 2021, the University reported a liability for its proportionate share of the net pension liability that reflected a reduction for pension support provided to the University by the Commonwealth of Kentucky. The amount recognized by the University as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the University were as follows:

	<u>2022</u>	<u>2021</u>
University's proportionate share of the net pension liability	\$ 86,071,894	\$ 90,619,732
Commonwealth of Kentucky's proportionate share of the net pension liability associated with the University	<u>90,868,704</u>	<u>95,303,278</u>
	<u>\$ 176,940,598</u>	<u>\$ 185,923,010</u>

The net pension liability was measured as of June 30, 2021 and 2020. The University's proportion of the net pension liability was based on actual contributions to the pension plan during the measurement period. At June 30, 2022 and 2021, University's proportion was 0.69% and 0.61%, respectively, and the Commonwealth of Kentucky's proportion associated with the University was 0.63% and 0.64%, respectively.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

For the year ended June 30, 2022 and 2021, the University was allocated pension expense of \$ (31,399,837) and \$(46,196,871) and revenue of \$ 15,603,356 and \$11,021,833, respectively. At June 30, 2022 and 2021, the University reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
<u>2022</u>		
Net difference between projected and actual earnings on investments	\$ (1,621,397)	\$ 779,670
Change in assumptions	14,721,446	7,599,663
Differences between expected and actual experience	-	21,219,877
Changes in proportionate share of contributions	<u>7,821,947</u>	<u>6,933,635</u>
	20,921,996	36,532,845
 Contributions subsequent to the measurement date	 <u>7,520,063</u>	 <u>-</u>
	<u>\$ 28,442,059</u>	<u>\$ 36,532,845</u>
 <u>2021</u>		
Net difference between projected and actual earnings on investments	\$ (1,080,156)	\$ 2,968,045
Change in assumptions	2,362,011	26,084,018
Differences between expected and actual experience	836,917	-
Changes in proportionate share of contributions	<u>4,689,055</u>	<u>20,233,960</u>
	6,807,827	49,286,023
 Contributions subsequent to the measurement date	 <u>7,535,411</u>	 <u>-</u>
	<u>\$ 14,343,238</u>	<u>\$ 49,286,023</u>

At June 30, 2022, the University reported \$7,520,063 as deferred outflows of resources related to pensions resulting from University contributions subsequent to the measurement date that will be recognized as a reduction of the net pension liability in the following fiscal year. Deferred outflows and deferred inflows of resources at June 30, 2022, related to pensions will be recognized in pension expense as follows:

Year ended June 30:	
2023	\$ (11,949,742)
2024	464,495
2025	1,087,277
2026	<u>(5,212,879)</u>
	<u>\$ (15,610,849)</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

**Actuarial assumptions** - The total pension liability in the June 30, 2021 and 2020 measurement was determined by using the following actuarial valuations, applied to all periods included in the measurement:

Actuarial valuation date	June 30, 2021 and 2020
Inflation	2.50%
Salary increases	3.50% - 7.30%, average, including inflation
Investment rate of return	7.10%, net of pension plan investment expense, Including inflation
Municipal bond index rate	2.13% and 2.19%
Single equivalent interest rate	7.10% and 7.50%
Post-Retirement Annual Benefit Inc.	1.50% annually

The rates of mortality for the period after service retirement are according to the Pub2010 (Teachers Benefited-Weighted) Mortality Table projected generationally with adjustments for each of the groups: service, retirees, contingent annuitants, disabled retiree, and active members.

The actuarial assumptions used in the June 30, 2021 and 2020 valuation were based on the results of an actuarial experience study for the period June 30, 2020.

The long-term expected return on plan was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>June 30, 2022</u>	
	<u>Target Allocation</u>	<u>Long-Term Nominal Rate of Return</u>
U.S. Equity	40%	4.45%
Non U.S. Equity	22	5.35
Fixed Income	15	(0.10)
Additional Categories*	7	1.95
Real Estate	7	4.00
Private Equity	7	6.90
Cash	<u>2</u>	(0.30)
Total	<u>100%</u>	

(Continued)



EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

<u>Asset Class</u>	<u>June 30, 2021</u>	
	<u>Target Allocation</u>	<u>Long-Term Nominal Rate of Return</u>
U.S. Equity	40%	4.6%
Non U.S. Equity	22	5.6
Fixed Income	15	0.0
Additional Categories*	8	2.5
Real Estate	6	4.3
Private Equity	7	7.7
Cash	<u>2</u>	(0.50)
Total	<u>100%</u>	

\*Includes hedge funds, high yield and non U.S. developed bonds and private credit strategies

**Changes in Assumptions and Benefit Terms Since Prior Measurement Date** – The total pension liability as of June 30, 2021 reflects the assumed municipal bond index rate decrease from 2.19 percent to 2.16 percent. The Single Equivalent Interest Rate (SEIR) decreased from 7.50 percent to 7.10 percent. The impact of this change in the discount rate is a change in assumption that is added to expected TPL to determine the final TPL at June 30, 2021. The total pension liability as of June 30, 2021 reflects the assumed municipal bond index rate decrease from 2.19% to 2.16%. The Single Equivalent Interest Rate (SEIR) decreased to 7.10 percent. The impact of this change in the discount rate is a change in assumption that is added to expected total pension liability to determine the final total pension liability at June 30, 2021.

**Changes Since Measurement Date** - There were no changes between the measurement date of the collective net pension liability and the University reporting date that are expected to have a significant effect on the University's proportionate share of the collective net pension liability.

**Discount rate** - The discount rate used to measure the TPL was 7.10 percent and 7.50 percent respectively at June 30, 2021 and 2020. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rates and that employer contributions will be made at the actuarially determined contribution rates for all fiscal years in the future. Based on those assumptions, at the June 30, 2021 measurement date, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

***Sensitivity of the University's proportionate share of the net pension liability to changes in the discount rate*** - The following tables present the net pension liability of the University as of June 30, 2022 and 2021, calculated using the discount rate, as well as what the University's net pension liability (in thousands) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Proportionate share of the Collective Net Pension Liability ( <i>in thousands</i> )	\$ 116,523	\$ 86,072	\$ 61,029

	June 30, 2021		
	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Proportionate share of the Collective Net Pension Liability ( <i>in thousands</i> )	\$ 115,423	\$ 90,620	\$ 69,976

**Medical Insurance Plan**

***Plan Description*** - In addition to the OPEB benefits previously described, Kentucky Revised Statute 161.675 requires KTRS to provide post-employment healthcare benefits to eligible members and dependents. The KTRS Medical Insurance benefit is a cost-sharing multiple employer defined benefit plan with a special funding situation. Changes made to the medical plan may be made by the KTRS Board of Trustees, the Kentucky Department of Employee Insurance and the General Assembly.

***Benefits Provided*** - To be eligible for medical benefits, the member must have retired either for service or disability. The KTRS Medical Insurance Fund offers coverage to members under the age of 65 through the Kentucky Employees Health Plan administered by the Kentucky Department of Employee Insurance. KTRS retired members are given a supplement to be used for payment of their health insurance premium. The amount of the member's supplement is based on a contribution supplement table approved by the KTRS Board of Trustees. The retired member pays premiums in excess of the monthly supplement. Once retired members and eligible spouses attain age 65 and are Medicare eligible, coverage is obtained through the KTRS Medicare Eligible Health Plan.

***Contributions*** - In order to fund the post-retirement healthcare benefit, seven and one-half percent (7.50%) of the gross annual payroll of members is contributed. Three and three-quarters percent (3.75%) is paid by member contributions and three quarters percent (.75%) from state appropriation and three percent (3.00%) from the employer. The state contributes the net cost of health insurance premiums for members who retired on or after July 1, 2010 who are in the non-Medicare eligible group. Also, the premiums collected from retirees as described in the plan description and investment interest help meet the medical expenses of the plan. For the years ended June 30, 2022 and 2021, the University contributed \$1,241,600 and \$1,294,853 to the KTRS medical insurance plan.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

***OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs***

- At June 30, 2022 and 2021, the University reported a liability of \$15,947,000 and \$18,073,000 for its proportionate share of the collective net OPEB liability that reflected a reduction for state OPEB support provided to the University. The collective net OPEB liability was measured as of June 30, 2021 and 2020. The University's proportion of the net OPEB liability was based on actual contributions to the OPEB plan during the measurement period. At June 30, 2022 and 2021, the University's proportion was .74% and 0.72% and the Commonwealth of Kentucky's proportion associated with the University was .33% and .32% respectively.

The amount recognized by the University as its proportionate share of the OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the University were as follows:

	<u>2022</u>	<u>2021</u>
University's proportionate share of the net OPEB liability	\$ 15,947,000	\$ 18,073,000
State's proportionate share of the net OPEB liability associated with the University	<u>7,171,000</u>	<u>7,967,000</u>
Total	<u>\$ 23,118,000</u>	<u>\$ 26,040,000</u>

For the year ended June 30, 2022 and 2021, the University was allocated OPEB expense of (\$2,274,745) and \$(27,000) and revenue of \$283,000 and \$418,000 for support provided by the State. At June 30, 2022 and 2021, the University reported deferred outflows of resources and deferred inflows of resources related to OPEBs from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
<u>2022</u>		
Difference between expected and actual experience	\$ -	\$ 9,483,000
Changes of assumptions	4,171,000	-
Net difference between projected and actual earnings on OPEB plan investments	-	1,701,000
Changes in proportion and differences between University contributions and proportionate share of contributions	<u>890,000</u>	<u>1,314,000</u>
	5,061,000	12,498,000
University contributions subsequent to the measurement date	<u>1,241,600</u>	-
Total	<u>\$ 6,302,600</u>	<u>\$ 12,498,000</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

	Deferred Outflows of Resources	Deferred Inflows of Resources
<u>2021</u>		
Difference between expected and actual experience	\$ -	\$ 7,705,000
Changes of assumptions	1,096,000	-
Net difference between projected and actual earnings on OPEB plan investments	588,000	-
Changes in proportion and differences between University contributions and proportionate share of contributions	<u>145,000</u>	<u>1,763,000</u>
	1,829,000	
9,468,000		
University contributions subsequent to the measurement date	<u>1,294,855</u>	<u>-</u>
Total	<u>\$ 3,123,855</u>	<u>\$ 9,468,000</u>

Of the total amount reported as deferred outflows of resources related to OPEB, \$1,241,600 resulting from University contributions subsequent to the measurement date and before the end of the fiscal year will be included as a reduction of the collective net OPEB liability in the year ending June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in the University's OPEB expense as follows:

Year ended June 30:	
2023	\$ (2,005,000)
2024	(2,014,000)
2025	(1,750,000)
2026	(1,502,000)
2027	(289,000)
Thereafter	<u>123,000</u>
	<u>\$ (7,437,000)</u>

**Actuarial Assumptions** - The total OPEB liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Valuation date	June 30, 2020
Measurement date	June 30, 2021
Investment rate of return	7.10% net of OPEB plan investment expense, including inflation.
Salary increases	3.50 – 7.20%, including inflation
Inflation rate	2.50%
Real wage growth	0.25%
Wage inflation	2.75%
Healthcare cost trend rate	Pre-65: 7.00% decreasing to ultimate trend rate of 4.50% by FY2031. Post-65: 5.00% decreasing to an ultimate trend rate of 4.50% by FY2024.
Medicare Part B premiums	4.40% decreasing to an ultimate rate of 4.50% by FY2034.
Municipal bond index rate	2.13% and 2.19%
Discount rate	7.10%
Single equivalent interest rate	7.10%, net of OPEB plan investment expense, including inflation.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

Mortality rates were based on the RP-2000 Combined Mortality Table projected to 2025 with projection scale BB and set forward two years for males and one year for females is used for the period after service retirement and for dependent beneficiaries. The RP-2000 Disabled Mortality Table set forward two years for males and seven years for females is used for the period after disability retirement.

The remaining actuarial assumptions (e.g. initial per capita costs, health care cost trends) used in the June 30, 2021 and 2020 valuations were based on a review of recent plan experience done concurrently with the June 30, 2020 valuation. The health care cost trend assumption was updated for the June 30, 2021 and 2020 valuations and was shown as an assumption change in the TOL roll forward while the change in initial per capita claims costs were included with experience in the TOL roll forward.

The long-term expected rate of return on OPEB plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

	June 30, 2022		June 30, 2021	
	Target	30 Year	Target	30 Year
	<u>Allocation</u>	<u>Expected Real</u>	<u>Allocation</u>	<u>Expected Real</u>
		<u>Rate of Return</u>		<u>Rate of Return</u>
Global Equity	58.00%	5.10%	58.00%	5.40%
Fixed income	9.00	(0.10)	9.00	0.00
Real Estate	6.50	4.00	6.50	4.30
Private Equity	8.50	6.90	8.50	7.70
Additional Categories: High Yield	8.00	1.70		
Other Additional Categories*	9.00	2.20	17.00	2.50
Cash (LIBOR)	<u>1.00</u>	<u>(0.30)</u>	<u>1.00</u>	<u>(0.50)</u>
Total	<u>100.00%</u>		<u>100.00%</u>	

**KTRS Medical Plan Changes in Assumptions Since Prior Measurement Date** – For the fiscal year ended June 30, 2021, the healthcare cost trend rate for Pre-65 decreased from 7.25 percent for fiscal year 2021 to 7.10 percent for fiscal year 2022 and Post-65 decreased from 5.25 percent for fiscal year 2021 to 5.00 percent for fiscal year 2022. Medicare Part B premiums decreased to 4.40 percent for fiscal year 2022 from 6.49 percent for fiscal year 2021. The municipal bond index rate decreased from 2.19 percent to 2.13 percent. For the fiscal year ended June 30, 2021, the healthcare cost trend rate for Pre-65 decreased from 7.50 percent for fiscal year 2020 to 7.25 percent for fiscal year 2021 and Post-65 decreased from 5.50 percent for fiscal year 2020 to 5.25 percent for fiscal year 2021. Medicare Part B premiums increased to 6.49 percent for fiscal year 2021 from 2.63 percent for fiscal year 2020. The municipal bond index rate decreased from 3.50 percent to 2.19 percent.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

**Discount Rate** - The discount rate used to measure the total OPEB liability was 8.00%. The projection of cash flows used to determine the discount rate assumed that the employer contributions will contribute the Actuarially Determined Contribution (ADC) in accordance with the MIF's funding policy determined by a valuation performed on a date two years prior to the beginning of the fiscal year in which the ADC applies. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**Sensitivity of the University's proportionate share of the net OPEB liability to changes in the discount rate** - The following table presents the University's proportionate share of the collective net OPEB liability of the System, calculated using the discount rate, as well as what the University's proportionate share of the collective net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
University's net OPEB liability (MI) (in thousands)	\$ 20,416	\$ 15,947	\$ 12,252
	June 30, 2021		
	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
University's net OPEB liability (MI) (in thousands)	\$ 21,843	\$ 18,073	\$ 14,925

**Sensitivity of the University's proportionate share of the collective net OPEB liability to changes in the healthcare cost trend rates** – The following presents the University's proportionate share of the collective net OPEB liability, as well as what the University's proportionate share of the collective net OPEB liability would be if it were calculated using healthcare cost trend rates that were 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	June 30, 2022		
	1% Decrease	Current Trend Rate	1% Increase
University's net OPEB liability (in thousands)	\$ 11,586	\$ 15,947	\$ 21,375

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

	June 30, 2021		
	<u>1% Decrease</u>	<u>Current Trend Rate</u>	<u>1% Increase</u>
University's net OPEB liability (in thousands)	\$ 14,324	\$ 18,073	\$ 22,691

**OPEB Plan Fiduciary Net Position** – Detailed information about the OPEB plan's fiduciary net position is available in the separately issued TRS financial report.

**Life Insurance Plan**

**Plan Description – Life Insurance Plan** – KTRS administers the life insurance plan as provided by Kentucky Revised Statute 161.655 to eligible active and retired members. The KTRS Life Insurance benefit is a cost-sharing multiple employer defined benefit plan. Changes made to the life insurance plan may be made by the KTRS Board of Trustees and the General Assembly.

**Benefits Provided** – KTRS provides a life insurance benefit of five thousand dollars payable for members who retire based on service or disability. KTRS provides a life insurance benefit of two thousand dollars payable for its active contributing members. The life insurance benefit is payable upon the death of the member to the member's estate or to a party designated by the member.

**Contributions** - In order to fund the post-retirement life insurance benefit, 0.03 percent of the gross annual payroll of members is contributed by the state. In addition, KCTCS contributes 0.04 percent of each participants covered compensation. For the years ended June 30, 2022 and 2021, the University contributed \$16,599 and \$16,708 to the KTRS life insurance plan.

**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs** – At June 30, 2022 and 2021, the University reported a liability of \$219,000 and \$548,000 for its proportionate share of the collective net OPEB liability, respectively. The collective net OPEB liability was measured as of June 30, 2020. The University's proportion of the net OPEB liability was based on actual contributions to the OPEB plan during the measurement period. At June 30, 2022 and 2021, the University's proportion was 1.67% and 1.58%.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

For the years ended June 30, 2022 and 2021, the University was allocated OPEB expense of \$35,000 and \$98,000. At June 30, 2022 and 2021, the University reported deferred outflows of resources and deferred inflows of resources related to OPEBs from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
<u>2022</u>		
Difference between expected and actual experience	\$ 10,000	\$ 6,000
Changes of assumptions	-	83,000
Net difference between projected and actual earnings on OPEB plan investments	-	199,000
Changes in proportion and differences between University contributions and proportionate share of contributions	<u>25,000</u>	<u>17,000</u>
	35,000	305,000
University contributions subsequent to the measurement date	<u>16,599</u>	-
Total	<u>\$ 51,599</u>	<u>\$ 305,000</u>
<u>2021</u>		
Difference between expected and actual experience	\$ 11,000	\$ 9,000
Changes of assumptions	-	-
Net difference between projected and actual earnings on OPEB plan investments	77,000	-
Changes in proportion and differences between University contributions and proportionate share of contributions	<u>-</u>	<u>20,000</u>
	88,000	29,000
University contributions subsequent to the measurement date	<u>16,708</u>	-
Total	<u>\$ 104,708</u>	<u>\$ 29,000</u>

(Continued)



EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

Of the total amount reported as deferred outflows of resources related to OPEB, \$16,599 resulting from University contributions subsequent to the measurement date and before the end of the fiscal year will be included as a reduction of the collective net OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in the University's OPEB expense as follows:

Year ended June 30:	
2023	\$ (48,000)
2024	(65,000)
2025	(70,000)
2026	(74,000)
2027	(13,000)
Thereafter	<u>-</u>
	<u>\$ (270,000)</u>

**Actuarial Assumptions** – The total OPEB liability (TOL) was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Valuation date	June 30, 2020 and 2019
Measurement date	June 30, 2021 and 2020
Investment rate of return	7.10% net of OPEB plan investment expense, including inflation for 2021, and 7.50% for 2020.
Salary increases	3.50 – 7.20%, including inflation
Inflation rate	2.50%
Real wage growth	0.25%
Wage inflation	2.75%
Municipal bond index rate	2.13% and 2.19% for 2020
Discount rate	7.10%
Single equivalent interest rate	7.10%, net of OPEB plan investment expense, including inflation.

Mortality rates were based on the RP-2000 Combined Mortality Table projected to 2025 with projection scale BB and set forward two years for males and one year for females is used for the period after service retirement and for dependent beneficiaries. The RP-2000 Disabled Mortality Table set forward two years for males and seven years for females is used for the period after disability retirement.

The remaining actuarial assumptions (e.g. initial per capita costs, health care cost trends) used in the June 30, 2021 and 2020 valuations were based on a review of recent plan experience done concurrently with the June 30, 2021 valuation. The health care cost trend assumption was updated for the June 30, 2021 and 2020 valuations and was shown as an assumption change in the TOL roll forward while the change in initial per capita claims costs were included with experience in the TOL roll forward.

The long-term expected rate of return on OPEB plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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(Continued)

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

**KTRS Life Plan Changes in Assumptions Since Prior Measurement Date** -For the fiscal years ended June 30, 2022 and 2021, the municipal bond index rate decreased from 2.19 percent to 2.13 percent and from 3.50 percent to 2.19 percent, respectively.

The target allocation and best estimates of arithmetic real rates of return for each major asset class, as provided by TRS's investment consultant, are summarized in the following table:

Asset Class*	June 30, 2022		June 30, 2021	
	Target Allocation	30 Year Expected Real Rate of Return	Target Allocation	30 Year Expected Real Rate of Return
U.S. Equity	40.00%	4.40%	40.00%	4.60%
International Equity	23.00	5.60	23.00	5.60
Fixed income	18.00	(0.10)	18.00	0.00
Real Estate	6.00	4.00	6.00	4.30
Private Equity	5.00	6.90	5.00	7.70
Other Additional Categories**	6.00	2.10	6.00	2.50
Cash (LIBOR)	<u>2.00</u>	<u>(0.30)</u>	<u>2.00</u>	<u>(0.50)</u>
Total	<u>100.00%</u>		<u>100.00%</u>	

\*As the life insurance plan investment policy is subject to change, the above reflects the pension allocation and returns that achieve the target 7.5% long-term rate of return.

**Discount rate** - The discount rate used to measure the total OPEB liability for life insurance was 7.50%. The projection of cash flows used to determine the discount rate assumed that the employer contributions will be made at statutorily required rates. Based on those assumptions, the OPEB plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**Sensitivity of the University's proportionate share of the net OPEB liability to changes in the discount rate** - The following tables present the University's proportionate share of the collective net OPEB liability of the System, calculated using the discount rate, as well as what the University's proportionate share of the collective net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
University's net OPEB (LI) liability (in thousands)	\$ 501	\$ 219	\$ (14)

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

	June 30, 2021		
	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
University's net OPEB (LI) liability (in thousands)	\$ 792	\$ 548	\$ 349

***OPEB plan fiduciary net position*** – Detailed information about the OPEB plan's fiduciary net position is available in the separately issued KTRS financial report.

**Kentucky Employees Retirement System**

***Plan Description*** - The University contributes to the Kentucky Employees' Retirement System (KERS), a cost-sharing, multiple-employer defined benefit pension plan administered by the Kentucky Retirement System (KRS), an agency of the Commonwealth. Under the provisions of Kentucky Revised Statute Section 61.645, the Board of Trustees ("KRS Board") of KRS administers the KERS, County Employees Retirement System and State Police Retirement System. Although the assets of the systems are invested as a whole, each system's assets are used only for the payment of benefits to members of that plan, and a pro rata share of administrative costs, in accordance with the provisions of Kentucky Revised Statute Sections 16.555, 61.570, and 78.630.

KRS issues a publicly available financial report that includes audited financial statements and audited required supplementary information for KERS. The report may be obtained by writing to Kentucky Retirement System, Perimeter Park West, 1260 Louisville Road, Frankfort, Kentucky 40601, or it may be found at the KRS website at [www.kyret.ky.gov](http://www.kyret.ky.gov).

***Basis of Accounting:*** For purposes of measuring the net pension and OPEB liabilities, deferred outflow of resources and deferred inflow of resources related to pensions and OPEB, pension and OPEB expense, information about the fiduciary net position of KERS and additions to/deductions from KERS's fiduciary net position have been determined on the same basis as they are reported by KERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

(Continued)

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Pension Benefits Provided:** The information below summarizes the major retirement benefit provisions of KERS-Non-Hazardous and Hazardous plans. It is not intended to be, nor should it be interpreted as, a complete statement of all benefit provisions:

**Non-Hazardous**

	Tier 1 Participation Prior to <u>9/1/2008</u>	Tier 2 Participation <u>9/1/2008 through 12/31/13</u>	Tier 3 Participation <u>1/1/2014</u>
<b>Benefit Formula</b>	Final Compensation X Benefit Factor X Years of Service		Cash Balance Plan
<b>Final Compensation</b>	Average of the highest 5 fiscal years (must contain at least 48 months). Includes lump-sum compensation payments (before and at retirement).	5 complete fiscal years immediately preceding retirement; each year must contain 12 months. Lump-sum compensation payments (before and at retirement) are not to be included in creditable compensation.	No Final Compensation
<b>Benefit Factor</b>	1.97% or 2.0% for those retiring with service for all months between 1/1998 and 1/1999.	10 years or less = 1.10%. Greater than 10 years, but no more than 20 years = 1.30%. Greater than 20 years, but no more than 26 years = 1.50%. Greater than 26 years, but no more than 30 years = 1.75%. Additional years above 30 = 2.00% (2.00% benefit factor only applies to service earned in excess of 30 years).	No benefit factor. A life annuity can be calculated in accordance with actuarial assumptions and methods adopted by the board based on member's accumulated account balance.
<b>Cost of Living Adjustment (COLA)</b>	No COLA unless authorized by the Legislature. If authorized, the COLA is limited to 1.5%. This impacts all retirees regardless of Tier.		
<b>Unreduced Retirement Benefit</b>	Any age with 27 years of service. Age 65 with 48 months of service. Money purchase for age 65 with less than 48 months based on contributions and interest.	Rule of 87: Member must be at least age 57 and age plus earned service must equal 87 years at retirement to retire under this provision. Age 65 with 5 years of earned service. No month purchased calculations.	
<b>Reduced Retirement Benefit</b>	Any age with 25 years of service. Age 55 with 5 years of service.	Age 60 with 10 years of service. Excludes purchased service (exception: refunds, omitted, free military).	No reduced retirement benefit.

(Continued)

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Hazardous**

	Tier 1 Participation Prior to <u>9/1/2008</u>	Tier 2 Participation <u>9/1/2008 through 12/31/13</u>	Tier 3 Participation <u>1/1/2014</u>
<b>Benefit Formula</b>	Final Compensation X Benefit Factor X Years of Service	Cash Balance Plan	
<b>Final Compensation</b>	Highest 3 fiscal years (must contain at least 24 months). Includes lump-sum compensation payments (before and at retirement).	3 highest salaries; each year must contain 12 months. Lump-sum compensation payments (before and at retirement) are not to be included in creditable compensation.	No Final Compensation
<b>Benefit Factor</b>	2.49%	10 years or less = 1.30%. Greater than 10 years, but no more than 20 years = 1.50%. Greater than 20 years, but no more than 26 years = 2.25%. Greater than 25 years = 2.50%.	No benefit factor. A life annuity can be calculated in accordance with actuarial assumptions and methods adopted by the board based on member's accumulated account balance.
<b>Cost of Living Adjustment (COLA)</b>	No COLA unless authorized by the Legislature. If authorized, the COLA is limited to 1.5%. This impacts all retirees regardless of Tier.		
<b>Unreduced Retirement Benefit</b>	Any age with 20 years of service. Age 55 with 60 months of service.	Any age with 25 years of service. Age 60 with 60 months of service.	Any age with 25 years of service. Age 60 with 60 months of service.
<b>Reduced Retirement Benefit</b>	Age 50 with 15 years of service.	Age 50 with 15 years of service.	No reduced retirement benefit.

**OPEB Benefits Provided:** The information below summarizes the major retirement benefit provisions of KERS-Non-Hazardous and Hazardous plans. It is not intended to be, nor should it be interpreted as, a complete statement of all benefit provisions:

***Insurance Tier 1: Participation began before 7/1/2003***

**Benefit Eligibility:** Recipient of a retirement allowance

**Benefit:** The percentage of member premiums paid by the retirement system are dependent on the number of years of service. Benefits also include duty disability retirements, duty death in service, non-duty death in service and surviving spouse of a retiree.

***Insurance Tier 2: Participation began on or after 7/1/2003, but before 9/1/2008***

(Continued)

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Benefit Eligibility:** Recipient of a retirement allowance with at least 120 months of service at retirement

**Benefit:** The system provides a monthly contribution subsidy of \$10 (Non-hazardous) and \$15 (Hazardous) for each year of earned service. The monthly contribution is increased by 1.5% each July 1. Benefits also include duty disability retirements, duty death in service and non-duty death in service.

***Insurance Tier 3: Participation began on or after 9/1/2008***

**Benefit Eligibility:** Recipient of a retirement allowance with at least 180 months of service at retirement

**Benefit:** Tier 3 insurance benefits are identical to Tier 2, except Tier 3 members are required to have at least 180 months of service in order to be eligible.

**Contributions:** The University is required to contribute at an actuarially determined rate determined by Statute. Per Kentucky Revised Statute Section 78.545(33) normal contribution and past service contribution rates shall be determined by the KRS Board on the basis of an annual valuation last preceding July 1 of a new biennium. The KRS Board may amend contribution rates as of the first day of July of the second year of a biennium, if it is determined on the basis of a subsequent actuarial valuation that amended contribution rates are necessary to satisfy requirements determined in accordance with actuarial bases adopted by the KRS Board.

For the fiscal years ended June 30, 2022 and 2021, participating employers in the Nonhazardous plan contributed 49.47% (41.06% allocated to pension and 8.41% allocated to OPEB) as set by KRS, respectively, of each Nonhazardous employee's creditable compensation. For the fiscal years ended June 30, 2022 and 2021, participating employers in the Hazardous plan contributed 33.43% (33.43% allocated to pension and 0% allocated to OPEB) and 36% (allocated completely to pension) for 2021 as set by KRS, respectively, of each Hazardous employee's creditable compensation. These percentages are inclusive of both pension and insurance payments for employers. Administrative costs of KRS are financed through employer contributions and investments earnings. The University met 100% of the contribution funding requirement for the fiscal years ended June 30, 2022 and 2021. Total current year contributions recognized by the Plan were \$1,788,164 (\$1,484,176 related to pension and \$303,988 related to OPEB) and \$2,603,842 (\$2,237,685 related to pension and \$366,156 related to OPEB) for the years ended June 30, 2022 and 2021. The OPEB contribution amounts do not include the implicit subsidy reported in the amount of \$434,534 and \$255,067 for years ended June 30, 2022 and 2021.

***Members whose participation began before 9/1/2008:***

Nonhazardous contributions equal 5% and Hazardous contributions equal 8% of all creditable compensation. Interest paid on the members' accounts is currently 2.5%; and per statute shall not be less than 2.0%. Member entitled to a full refund of contributions with interest.

***Members whose participation began on or after 9/1/2008:***

Nonhazardous contributions equal to 6% and Hazardous contributions equal 9% of all creditable compensation, with 5% (Non-hazardous) and 8% (Hazardous) being credited to the member's account and 1% deposited to the KRS 401(h) Account. Interest paid on the members' accounts will be set at 2.5%. Member is entitled to a full refund of contributions and interest in their individual account, however, the 1% contributed to the insurance fund is non-refundable.

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(Continued)

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

***Members whose participation on or after 1/1/2014***

Nonhazardous contributions equal to 6% and Hazardous contributions equal 9% of all creditable compensation, with 5% (Non-hazardous) and 8% (Hazardous) being credited to the member's account and 1% deposited to the KRS 401(h) Account. Interest paid on the members' accounts will be set at 2.5%. Member is entitled to a full refund of contributions and interest in their individual account, however, the 1% contributed to the insurance fund is non-refundable.

***Pension Information***

**Total Pension Liability:** The total pension liability (TPL) for KERS measured as of June 30, 2020 and 2019 was determined using the actuarial valuation as of June 30, 2019 and 2018. This valuation used the following actuarial methods and assumptions applied to all prior periods included in the measurement:

Valuation date	June 30, 2019 and 2018 (rolled forward)
Experience study	July 1, 2013 – June 30, 2018
Actuarial cost method	Entry age normal
Amortization period	Level percentage payroll, closed
Remaining amortization period	26 years
Asset valuation method	20% of the difference between the market value of assets and the expected actuarial value of assets is recognized
Inflation	2.3%
Salary increase	3.3% to 19.55%, varies by service
Investment rate of return	5.25 percent for KERS Non-Hazardous, 6.25 percent for KERS Hazardous

The mortality table used for active members is PUB-2010 General Mortality table projected with the ultimate rates from the MP-2014 mortality improvement scale using a base year of 2010. The mortality table used for healthy retired members is a system-specific mortality table based on mortality experience from 2013-2018, projected with the ultimate rates from MP-2014 mortality improvement scale using a base year of 2020. For disabled members, the mortality table used is PUB-2010 Disabled Mortality table, with a 4-year set-forward for both male and female rates, projected with the ultimate rates from the MP-2014 mortality improvement scale using a base year of 2010.

Discount rate assumptions:

- (a) **Discount Rate:** The discount rate used to measure the total pension liability was 5.25% (Non-hazardous) and 6.25% (Hazardous), which remained the same from prior year.
- (b) **Projected Cash Flows:** The projection of cash flows used to determine the discount rate assumed the local employers and plan members would contribute the statutorily determined contribution rate of projected compensation over the remaining 26-year amortization period of the unfunded actuarial accrued liability. The actuarial determined contribution rate is adjusted to reflect the phase in of anticipated gains on actuarial value of assets over the first four years of the projection period.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

- (c) **Long-Term Rate of Return:** The long-term expected rate of return was determined by using a building-block method in which best-estimate ranges of expected future real rate of returns are developed for each asset class. The ranges are combined by weighting the expected future real rate of return by the target asset allocation percentage. The target allocation and best estimates of arithmetic real rate of return for each major asset class are summarized in the tables below.
- (d) **Municipal Bond Rate:** The discount rate determination does not use a municipal bond rate.
- (e) **Periods of Projected Benefit Payments:** The long-term assumed rate of return was applied to all periods of projected benefit payments to determine the total pension liability.
- (f) **Assumed Asset Allocation:** The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

***Non-hazardous***

<u>Asset Class</u>	<u>June 30, 2022</u>	
	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	16.25%	5.70%
Non-US Equity	16.25	6.35
Private Equity	7.00	9.70
Specialty Credit/High Yield	15.00	2.80
Core Bonds	20.50	0.00
Cash	5.00	(0.60)
Real Estate	10.00	5.40
Real Return	<u>10.00</u>	4.55
Total	<u>100.00%</u>	

***Hazardous***

<u>Asset Class</u>	<u>June 30, 2022</u>	
	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	21.75%	5.70%
Non-US Equity	21.75	6.35
Private Equity	10.00	9.70
Specialty Credit/High Yield	15.00	2.80
Core Bonds	10.00	0.00
Cash	1.50	(0.60)
Real Estate	10.00	5.40
Real Return	<u>10.00</u>	4.55
Total	<u>100.00%</u>	

(Continued)



EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

***Non-hazardous***

	<u>June 30, 2021</u>	
<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	15.75%	4.50%
Non-US Equity	15.75	5.25
Private Equity	7.00	5.50
Specialty Credit/High Yield	15.00	3.90
Core Bonds	20.50	(0.25)
Cash	3.00	(0.75)
Real Estate	5.00	5.30
Opportunistic	3.00	2.25
Real Return	<u>15.00</u>	3.95
Total	<u><u>100.00%</u></u>	

***Hazardous***

	<u>June 30, 2021</u>	
<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	18.75%	4.50%
Non-US Equity	18.75	5.25
Private Equity	10.00	6.65
Specialty Credit/High Yield	15.00	3.90
Core Bonds	13.50	(0.25)
Cash	1.00	(0.75)
Real Estate	5.00	5.30
Opportunistic	3.00	2.25
Real Return	<u>15.00</u>	3.95
Total	<u><u>100.00%</u></u>	

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

The long-term expected rate of return on pension plan assets was established by the KRS Board of Trustees at 5.25% (Non-hazardous) and 6.25% (Hazardous) based on a blending of the factors described above.

- (g) **Sensitivity Analysis:** This paragraph requires disclosure of the sensitivity of the net pension liability to changes in the discount rate. The following presents the University's allocated portion of the Non-hazardous net pension liability ("NPL") of the System, calculated using the discount rate, as well as what the University's allocated portion of the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower or 1 percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease (4.25%)	Current Discount Rate (5.25%)	1% Increase (6.25%)
The University's net pension liability - Non-hazardous (in thousands)	\$ 179,755	\$ 156,043	\$ 136,547
	June 30, 2021		
	1% Decrease (4.25%)	Current Discount Rate (5.25%)	1% Increase (6.25%)
The University's net pension liability - Non-hazardous (in thousands)	\$ 103,350	\$ 90,233	\$ 79,454

The following presents the University's allocated portion of the Hazardous net pension liability ("NPL") of the System, calculated using the discount rate, as well as what the University's allocated portion of the net pension liability would be if it were calculated using a discount rate that is 1 percentage-point lower or 1 percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease (5.25%)	Current Discount Rate (6.25%)	1% Increase (7.25%)
The University's net pension liability – Hazardous (in thousands)	\$ 4,326	\$ 3,159	\$ 2,213
	June 30, 2021		
	1% Decrease (5.25%)	Current Discount Rate (6.25%)	1% Increase (7.25%)
The University's net pension liability – Hazardous (in thousands)	\$ 5,013	\$ 3,918	\$ 3,026

(Continued)

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Employer's Portion of the Collective Net Pension Liability:** The University's proportionate share of the Non-hazardous net pension liability, as indicated in the prior table, is \$156,043,648, or approximately 0.64% as of June 30, 2022 and \$90,233,230, or approximately 0.64% as of June 30, 2021. The University's proportionate share of the Hazardous net pension liability, as indicated in the prior table, is \$3,159,231, or approximately 0.70% as of June 30, 2021 and \$3,917,943, or 0.70% as of June 30, 2020. The net pension liabilities were distributed based on 2021 and 2020 actual employer contributions to the plan.

**Measurement Date:** June 30, 2021 is the actuarial valuation date and measurement date upon which the total pension liability is based.

**Changes in Assumptions and Benefit Terms:** The KERS Board of Trustees adopted new actuarial assumptions based on an actuarial experience study for the period ending June 30, 2018. Key assumption changes include an increase to the salary increase assumptions for individual members and replacing the base retiree mortality tables with a KERS-specific mortality table developed using the actual mortality experience of non-disabled retirees in KERS. Mortality tables for disabled retirees and active members were updated with Public Retirement Mortality tables. In addition, termination rates and rates of disability incidence were increased. Retirement rates were decreased slightly for members with a participation date prior to July 1, 2003. For members with a participation date on or after July 1, 2003, retirement rates were set equal to 80% of the retirement rates applicable for the pre July 1, 2003 participants for ages below 65.

House Bill 1, which passed during the 2019 special legislative session, allows certain employers in the KERS nonhazardous plan to elect to cease participating in the system as of June 30, 2020. Since employer's elections were unknown at the time of the actuarial valuation and the legislation was enacted after the June 30, 2019 measurement date, no adjustments were made to the Total Pension Liability to reflect this legislation. House Bill 265, which passed during the 2018 legislative session, allowed certain employers within the KERS non-hazardous system to contribute less than the actuarially determined contribution in the 2018/2019 fiscal year. Since this is not expected to be an ongoing contribution education, determining the KERS non-hazardous employers' proportionate share based on the employers' actual contributions would not be reflective of the employers' long-term contribution effort. Instead, the proportionate share calculations for employers of the KERS non-hazardous system were based on the employers' covered payroll provided for fiscal year ending June 30, 2019, which would result in the same proportionate share allocation if all participating employers contributed the same contribution rate.

**Changes Since Measurement Date:** There were no changes between the measurement date of the collective net pension liability and the employer's reporting date.

**Pension Expense:** The University was allocated pension expense of \$(11,726,804) and \$(50,900,696) related to the KERS Non-Hazardous and \$4,462 and \$241,472 related to the KERS Hazardous for the years ended June 30, 2022 and 2021, respectively.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Deferred Outflows and Deferred Inflows:** Since certain expense items are amortized over closed periods each year, the deferred portions of these items must be tracked annually. If the amounts serve to reduce pension expense they are labeled as deferred inflows. If they will increase pension expense, they are labeled deferred outflows. The amortization of these amounts is accomplished on a level dollar basis, with no interest included in the deferred amounts. Experience gains/losses and the impact of changes in actuarial assumptions, if any, are amortized over the average remaining service life of the active and inactive System members at the beginning of the fiscal year. Investment gains and losses are amortized over a fixed five-year period. Deferred inflows and outflows as of the Measurement Date include:

**Non-hazardous**

	Deferred Outflows of Resources	Deferred Inflows of Resources
<u>2022</u>		
Difference between expected and actual experience	\$ 155,720	\$ 809,806
Change of assumptions	-	-
Changes in proportion and differences between employer contributions and proportionate shares of contributions	33,358,429	7,174,355
Differences between expected and actual investment earning on plan investments	-	3,313,674
	33,514,149	11,297,835
Contributions subsequent to the measurement date	12,082,553	-
Total	<u>\$ 45,596,702</u>	<u>\$ 11,297,835</u>
<u>2021</u>		
Difference between expected and actual experience	\$ 512,610	\$ -
Change of assumptions	1,016,479	-
Changes in proportion and differences between employer contributions and proportionate shares of contributions	92,787	-
Differences between expected and actual investment earning on plan investments	-	46,647,910
	1,621,876	46,647,910
Contributions subsequent to the measurement date	1,787,679	-
Total	<u>\$ 3,409,555</u>	<u>\$ 46,647,910</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

Deferred outflows of resources resulting from employer contributions subsequent to the measurement date of \$12,082,553 will be recognized as a reduction of net pension liability in the year ending June 30, 2022. The remainder of the deferred outflows and deferred inflows of resources are amortized over three to five years with remaining amortization as follows:

Year ending June 30:	
2023	\$ 20,916,603
2024	2,974,276
2025	(760,716)
2026	<u>(913,849)</u>
	<u>\$ 22,216,314</u>

**Hazardous**

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
<u>2022</u>		
Difference between expected and actual experience	\$ 138,933	\$ 801
Change of assumptions	-	-
Changes in proportion and differences between employer contributions and proportionate shares of contributions	34,520	12,212
Differences between expected and actual investment earning on plan investments	<u>-</u>	<u>592,995</u>
	173,453	606,008
Contributions subsequent to the measurement date	<u>434,483</u>	<u>-</u>
Total	<u>\$ 607,936</u>	<u>\$ 606,008</u>
<u>2021</u>		
Difference between expected and actual experience	\$ 6,953	\$ 4,222
Change of assumptions	112,360	-
Changes in proportion and differences between employer contributions and proportionate shares of contributions	134,022	
Differences between expected and actual investment earning on plan investments	<u>132,167</u>	<u>66,184</u>
	385,502	70,406
Contributions subsequent to the measurement date	<u>450,006</u>	<u>-</u>
Total	<u>\$ 835,508</u>	<u>\$ 70,406</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

Deferred outflows of resources resulting from employer contributions subsequent to the measurement date of \$434,483 will be recognized as a reduction of net pension liability in the year ending June 30, 2022. The remainder of the deferred outflows and deferred inflows of resources are amortized over three to five years with remaining amortization as follows:

Year ending June 30:	
2023	\$ (26,287)
2024	(88,741)
2025	(133,310)
2026	<u>(184,217)</u>
	<u>\$ (432,555)</u>

**Pension Plan Fiduciary Net Position:** Detailed information about the pension plans' fiduciary net position is available in the separately issued pension plan financial reports.

***OPEB Information***

**Total OPEB Liability:** The total OPEB liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Valuation date	June 30, 2019
Measurement date	June 30, 2021 and 2020
Inflation	2.30%
Payroll growth rate	0.00%
Salary increases	3.30% to 15.30%, varies by service for Non-hazardous, and 3.55% to 20.05%, various by service for Hazardous
Investment rate of return	6.25%
Healthcare trend rates	
Pre-65	6.25% beginning January 1, 2021, decreasing to an ultimate trend rate of 4.05% over 13 years.
Post-65	5.50%, beginning January 1, 2021, decreasing to an ultimate trend rate of 4.05% over 14 years.

The mortality table used is a System-specific mortality table based on mortality experience from 2013-2018, projected with the ultimate rates from the MP-2014 mortality improvement scale using a base year of 2019.

Discount rate assumptions:

- (a) **Discount Rate:** The discount rate used to measure the total Non-hazardous OPEB liability was 5.26% as of June 30, 2021, a decrease from the 5.43% discount rate used in the prior year. The discount rate used to measure the total Hazardous OPEB liability was 5.01% as of June 30, 2021, a decrease from the 5.28% discount rate used in the prior year.
- (b) **Projected Cash Flows:** The projection of cash flows used to determine the discount rate assumed the local employers and plan members would contribute the actuarially determined contribution rate of projected compensation over the remaining 26-year amortization period of the unfunded actuarial accrued liability.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

- (c) **Long-Term Rate of Return:** The long-term expected rate of return was determined by using a building-block method in which best-estimate ranges of expected future real rate of returns are developed for each asset class. The ranges are combined by weighting the expected future real rate of return by the target asset allocation percentage.
- (d) **Period of Projected Benefit Payments:** Current assets, future contributions, and investment earnings are projected to be sufficient to pay the projected benefit payments from the retirement system. However, the cost associated with the implicit employer subsidy is not currently being included in the calculation of the system's actuarial determined contributions, and it is the actuary's understanding that any cost associated with the implicit subsidy will not be paid out of the system's trust. Therefore, the municipal bond rate was applied to future expected benefit payments associated with the implicit subsidy.
- (e) **Assumed Asset Allocations:** The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>June 30, 2022</u>	
	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	21.75%	5.70%
Non-US Equity	21.75	6.35
Private Equity	10.00	9.70
Specialty Credit/High Yield	15.00	2.80
Core Bonds	10.00	0.00
Cash	1.50	(0.60)
Real Estate	10.00	5.40
Real Return	<u>10.00</u>	4.55
Total	<u>100.00%</u>	

<u>Asset Class</u>	<u>June 30, 2021</u>	
	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	18.75%	4.50 %
Non-US Equity	18.75	5.25
Private Equity	10.00	6.65
Specialty Credit/High Yield	15.00	3.90
Core Bonds	13.50	(0.25)
Cash	1.00	(0.75)
Real Estate	5.00	5.30
Opportunistic	3.00	2.25
Real Return	<u>15.00</u>	3.95
Total	<u>100.00%</u>	

(Continued)

EASTERN KENTUCKY UNIVERSITY  
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June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

The long-term expected rate of return on pension plan assets was established by the KRS Board of Trustees at 6.25% based on a blending of the factors described above.

**Sensitivity Analysis:** This paragraph requires disclosure of the sensitivity of the net OPEB liability to changes in the discount rate and changes in the healthcare cost trend rate.

**Non-hazardous**

The following presents the University's allocated portion of the Non-hazardous net OPEB liability of the System, calculated using the discount rate, as well as what the University's allocated portion of the System's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate for Non-hazardous:

	June 30, 2022		
	1% Decrease (4.26%)	Current Discount Rate (5.26%)	1% Increase (6.26%)
The University's Net OPEB liability – Non-hazardous ( <i>in thousands</i> )	\$ 28,850	\$ 23,624	\$ 19,339
	June 30, 2021		
	1% Decrease (4.43%)	Current Discount Rate (5.43%)	1% Increase (6.43%)
The University's Net OPEB liability – Non-hazardous ( <i>in thousands</i> )	\$ 19,277	\$ 16,174	\$ 13,626

The following presents the University's allocated portion of the Non-hazardous net OPEB liability of the System, calculated using the healthcare cost trend rate of percent, as well as what the University's allocated portion of the System's net OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate for Non-hazardous:

	June 30, 2022		
	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
The University's Net OPEB liability – Non-hazardous ( <i>in thousands</i> )	\$ 19,516	\$ 23,624	\$ 28,572
	June 30, 2021		
	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
The University's Net OPEB liability – Non-hazardous ( <i>in thousands</i> )	\$ 13,613	\$ 16,174	\$ 19,275

(Continued)



EASTERN KENTUCKY UNIVERSITY  
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**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS** (Continued)

**Hazardous**

The following presents The University's allocated portion of the Hazardous net OPEB liability of the System, calculated using the discount rate, as well as what the University's allocated portion of the System's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate for Hazardous:

	June 30, 2022		
	1% Decrease (4.01%)	Current Discount Rate (5.01%)	1% Increase (6.01%)
The University's Net OPEB liability – Hazardous ( <i>in thousands</i> )	\$ 584	\$ (82)	\$ (616)
	June 30, 2021		
	1% Decrease (4.28%)	Current Discount Rate (5.28%)	1% Increase (6.28%)
The University's Net OPEB liability – Hazardous ( <i>in thousands</i> )	\$ 881	\$ 299	\$ (170)

The following presents the University's allocated portion of the Hazardous net OPEB liability of the System, calculated using the healthcare cost trend rate of percent, as well as what the University's allocated portion of the System's net OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate for Hazardous:

	June 30, 2022		
	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
The University's Net OPEB liability – Hazardous ( <i>in thousands</i> )	\$ (561)	\$ (82)	\$ 503
	June 30, 2021		
	1% Decrease	Current Healthcare Cost Trend Rate	1% Increase
The University's Net OPEB liability – Hazardous ( <i>in thousands</i> )	\$ (140)	\$ 299	\$ 836

**Employer's Portion of the Collective OPEB Liability:** The University's proportionate share of the Non-hazardous net OPEB liability, as indicated in the prior table, is \$23,623,902 or approximately 1.04% as of June 30, 2022 and \$16,173,631, or approximately 0.64% as of June 30, 2021. The University's proportionate share of the Hazardous net OPEB liability, as indicated in the prior table, is \$81,701 or approximately 0.71% as of June 30, 2022 and \$298,798 or approximately 0.70% as of June 30, 2021. The net OPEB liabilities were distributed based on 2020 and 2019 actual employer contributions to the plan.

(Continued)

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Measurement Date:** June 30, 2019 is the actuarial valuation date and measurement date upon which the total pension liability is based.

**Changes in Assumptions and Benefit Terms:** For the fiscal year ended June 30, 2021, the assumed increase in future health care costs was reviewed during the June 30, 2019 valuation process and was updated to better reflect more current expectations relating to anticipated future increases in the medical costs. The June 30, 2020 actuarial information reflects the anticipated savings from the repeal of the “Cadillac Tax” and “Health Insurer Fee”, which occurred in December of 2019. The assumed load on pre-Medicare premiums to reflect the cost of the Cadillac Tax was removed and the Medicare premiums were reduced by 11 percent to reflect the repeal of the Health Insurer Fee. For the fiscal year ended June 30, 2020, the KERS Board of Trustees adopted new actuarial assumptions. These assumptions were based on an actuarial experience study for the period ending June 30, 2018. Key changes include replacing the base retiree mortality tables with a KERS-specific mortality table developed using the actual mortality experience of non-disabled retirees in KERS. Mortality tables for disabled retirees and active members were updated with Public Retirement Mortality tables. In addition, termination rates and rates of disability incidence were increased. Retirement rates were decreased slightly for members with a participation date prior to July 1, 2003. For members with a participation date on or after July 1, 2003, retirement rates were set equal to 80% of the retirement rates applicable for the pre July 1, 2003 participants for ages below 65.

House Bill 1, which passed during the 2019 special legislative session, allows certain employers in the KERS nonhazardous plan to elect to cease participating in the system as of June 30, 2020. Senate Bill 249 passed during the 2020 Legislative Session and delayed the effective date of cessation under these provisions to June 30, 2021. Since employer’s elections were unknown at the time of the actuarial valuations, no adjustments were made to the Total OPEB Liability to reflect this legislation.

Senate Bill 249 also changed the funding period for the amortization of the unfunded liability to 30 years as of June 30, 2019. Gains and losses incurred in future years will be amortized over separate 20-year amortization bases. This change did not impact the calculation of Total OPEB Liability and only impacts the calculation of the contribution rates payable starting July 1, 2020. House Bill 265, which passed during the 2018 legislative session, allowed certain employers within the non-hazardous plan to contribute less than the actuarially determined contribution in the 2018/2019 fiscal year. Since this is not expected to be an ongoing contribution reduction, determining the nonhazardous employers’ proportionate share based on the employers’ actual contributions would not be reflective of the employers’ long-term contribution effort. Instead, the proportionate share calculations for employers of the nonhazardous plan were based on the employers’ covered payroll provided for fiscal year ending June 30, 2019, which would result in the same proportionate share allocation if all participating employers contributed the same rate. There were no other material plan provision changes.

**Changes Since Measurement Date:** There were no changes between the measurement date of the collective net OPEB liability and the employer’s reporting date.

**OPEB Expense:** The University was allocated OPEB expense of \$(3,576,830) related to the KERS Non-Hazardous and \$106,536 related to the KERS Hazardous for the year ended June 30, 2022, and \$(4,550,248) related to the KERS Non-Hazardous and \$148,759 related to the KERS Hazardous for the year ended June 30, 2021.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (CONTINUED)**

**Deferred Outflows and Deferred Inflows:** The University reported deferred inflows and outflows of resources as follows at June 30:

**Non-hazardous**

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
<u>2022</u>		
Difference between expected and actual experience	\$ 1,368,209	\$ 3,272,188
Change of assumptions	2,323,639	22,157
Changes in proportion and differences between employer contributions and proportionate shares of contributions	5,643,237	9,580,979
Differences between expected and actual investment earning on plan investments	<u>-</u>	<u>1,326,699</u>
	9,335,085	14,202,023
Contributions subsequent to the measurement date	<u>1,797,222</u>	<u>-</u>
Total	<u>\$ 11,132,307</u>	<u>\$ 14,202,023</u>
<u>2021</u>		
Difference between expected and actual experience	\$ 1,338,547	\$ 1,606,171
Change of assumptions	1,183,824	28,106
Changes in proportion and differences between employer contributions and proportionate shares of contributions	225,776	-
Differences between expected and actual investment earning on plan investments	<u>-</u>	<u>15,820,279</u>
	2,748,147	17,454,556
Contributions subsequent to the measurement date	<u>609,592</u>	<u>-</u>
Total	<u>\$ 3,357,739</u>	<u>\$ 17,454,556</u>

Deferred outflows of resources resulting from employer contributions subsequent to the measurement date of \$1,797,222, which includes the implicit subsidy reported of \$415,381, will be recognized as a reduction of net OPEB liability in the year ending June 30, 2022. The remainder of the deferred outflows and deferred inflows of resources are amortized over three to five years with remaining amortization as follows:

Year ending June 30:	
2023	\$ (4,044,730)
2024	(1,257,982)
2025	854,020
2026	<u>(418,246)</u>
	<u>\$ (4,866,938)</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Hazardous**

	Deferred Outflows of Resources	Deferred Inflows of Resources
<u>2022</u>		
Difference between expected and actual experience	\$ 110,291	\$ 233,534
Change of assumptions	528,246	1,520
Changes in proportion and differences between employer contributions and proportionate shares of contributions	-	36,507
Differences between expected and actual investment earning on plan investments	-	415,775
	638,537	687,336
Contributions subsequent to the measurement date	19,153	-
Total	<u>\$ 657,690</u>	<u>\$ 687,336</u>
<u>2021</u>		
Difference between expected and actual experience	\$ 150,991	\$ 264,838
Change of assumptions	440,526	2,139
Changes in proportion and differences between employer contributions and proportionate shares of contributions	122,178	-
Differences between expected and actual investment earning on plan investments	-	36,813
	713,695	303,790
Contributions subsequent to the measurement date	47,484	-
Total	<u>\$ 761,179</u>	<u>\$ 303,790</u>

Deferred outflows of resources resulting from employer contributions subsequent to the measurement date of \$19,153 which include the implicit subsidy reported of the same amount, will be recognized as a reduction of net OPEB liability in the year ending June 30, 2022. The remainder of the deferred outflows and deferred inflows of resources will be amortized and recognized in the University's OPEB expense as follows:

Year ending June 30:	
2023	\$ 63,108
2024	11,306
2025	(24,506)
2026	(98,706)
2027	-
	<u>\$ (48,799)</u>

**OPEB Plan Fiduciary Net Position:** Detailed information about the OPEB plans' fiduciary net position is available in the separately issued OPEB plan financial reports.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 11 – PENSION AND OTHER POSTEMPLOYMENT BENEFIT (OPEB) PLANS (Continued)**

**Summary Pension Plan Information:**

Summary Pension Plan Information as of June 30, 2022 and 2021:

	<u>KERS</u>	<u>KTRS</u>	<u>Total</u>
<u>2022</u>			
Net pension liability	\$ 159,202,879	\$ 86,071,894	\$ 245,274,773
Deferred outflows of resources	46,204,639	28,442,059	74,646,698
Deferred inflows of resources	11,903,843	36,532,845	48,436,688
Pension expense adjustments	(11,722,342)	(31,399,837)	(43,122,179)
<u>2021</u>			
Net pension liability	\$ 94,151,173	\$ 90,619,732	\$ 184,770,905
Deferred outflows of resources	4,245,064	14,343,238	18,588,302
Deferred inflows of resources	46,718,316	49,286,023	96,004,339
Pension expense adjustments	(50,659,224)	(46,196,871)	(96,856,095)

**Summary OPEB Plan Information:**

Summary OPEB Plan Information as of June 30, 2022 and 2021:

	<u>KERS</u>	<u>KTRS</u>	<u>Total</u>
<u>2022</u>			
Net OPEB liability	\$ 23,542,201	\$ 16,166,000	\$ 39,708,201
Deferred outflows of resources	11,789,997	6,354,199	18,144,196
Deferred inflows of resources	14,889,358	12,803,000	27,692,358
OPEB expense adjustments	(3,470,294)	(2,274,636)	(5,744,930)
<u>2021</u>			
Net OPEB liability	\$ 16,472,429	\$ 18,621,000	\$ 35,093,429
Deferred outflows of resources	4,118,919	3,228,563	7,347,482
Deferred inflows of resources	17,758,346	9,497,000	27,255,346
OPEB expense adjustments	(4,984,333)	(1,720,569)	(6,704,902)

**NOTE 12 – RISK MANAGEMENT**

The University is exposed to various risks of loss from torts, theft of, damage to or destruction of assets, business interruption, workers' compensation, employee injuries and illnesses, natural disasters and employee health and accident benefits. Commercial insurance coverage is purchased for claims arising from these risks, other than employee health. Settled claims have not exceeded this commercial coverage in any of the three preceding years. As a sovereign entity of the Commonwealth, the Kentucky Board of Claims handles tort claims on behalf of the University.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
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**NOTE 12 – RISK MANAGEMENT (Continued)**

The University maintains a self-insurance program for employee's health insurance. Under this plan, the University pays premiums based on estimated claims. The University pays approximately 75% of the expenses of the plan for permanent full-time employees and their families. Expenses incurred to cover claims paid by the University under the plan for years ended June 30, 2022 and 2021 totaled \$13,961,251 and \$11,585,454, respectively. Administrative fees incurred for the years ended June 30, 2022 and 2021 were \$559,617 and \$1,065,439, respectively.

Changes in the liability for self-insurance at June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Liability – beginning of year	\$ 2,934,157	\$ 2,387,437
Accruals for current year claims and changes in estimate	12,628,163	12,864,758
Claims paid	(13,961,251)	(11,585,454)
Other costs	<u>(201,459)</u>	<u>(732,584)</u>
Liability – end of year	<u>\$ 1,399,610</u>	<u>\$ 2,934,157</u>

**NOTE 13 – COMMITMENTS AND CONTINGENCIES**

**Construction Commitments** – The estimated cost to complete construction projects under contract at June 30, 2022 and 2021, is approximately \$9,710,190 and \$5,015,430, respectively. The projects are to be financed principally by appropriations from the Commonwealth, proceeds from bonds, internal funds and gifts.

**Claims and Litigation** – The University is subject to various litigation and other claims in the ordinary course of business. University officials are of the opinion, based upon the advice of legal counsel, that the ultimate resolution of these matters will not have a material adverse effect on the University's financial position or results of operations.

**Government Grants** – The University is currently participating in numerous grants from various departments and agencies of the federal and state governments. The expenditures of grant proceeds must be for allowable and eligible purposes. Single audits and audits by the granting department or agency may result in requests for reimbursement of unused grant proceeds or disallowed expenditures. University management believes disallowances, if any, will not have a material adverse effect on the University's financial statements. Upon notification of final approval by the granting department or agency, the grants are considered closed.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 14 – OPERATING EXPENSES BY NATURAL CLASSIFICATION**

Operating expenses by natural classification for the years ended June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Salaries and wages	\$ 114,561,986	\$ 111,718,901
Employee benefits	46,544,968	35,769,588
Supplies and other services	71,661,066	52,844,989
Travel	3,273,598	1,193,477
Depreciation	23,800,093	23,655,281
Student scholarships and financial aid	30,343,180	22,781,360
Utilities	8,927,488	7,428,705
Pension expense adjustments	(43,122,179)	(96,856,095)
OPEB expense adjustments	(5,744,929)	(6,704,902)
Other operating expenses	<u>3,521,925</u>	<u>3,900,149</u>
Total	<u>\$ 253,767,196</u>	<u>\$ 155,731,453</u>

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(Continued)

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.**

**A. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Nature of Operations** - Eastern Kentucky University Foundation, Inc. (Foundation) is a corporation formed for educational, charitable, and public purposes in accordance with the provisions of Kentucky Revised Statutes (KRS) 273.0010. The Foundation is a component unit of Eastern Kentucky University (University). Specifically, the Foundation was founded to cooperate with the University and with the University's Board of Regents (Board) in the promotion of the educational, civic, and charitable purposes of the University and the Board in any lawful manner deemed appropriate by the Foundation's Board of Directors. This purpose includes the encouragement of scholarships and research, the promotion of the prestige, expansion, and development of the University's physical plant and faculty, and the assistance of the University's students and alumni.

**Basis of Presentation** - The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Under financial reporting standards for not-for-profit organizations, net assets, revenues, expenses, and gains (losses) are classified based on the existence or absence of donor-imposed restrictions.

**Use of Estimates** - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash and Cash Equivalents** - With the exception of short-term debt instruments which have been designated for investment purposes, the Foundation considers all highly liquid instruments with original maturities of three months or less to be cash equivalents. Throughout the year, the Foundation's cash and cash equivalents balances typically exceed the amount insured by the Federal Deposit Insurance Corporation.

**Investments** - Investments in equity securities having a readily determinable market value and all debt securities are carried at fair value. Income from investments consists of dividends and interest income net of related investment expenses. Other income from investments is reflected on the accompanying statements of activities as with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

Alternative investments, consisting of limited partnerships, are carried at estimated fair value provided by the management of the alternative investment funds as of year-end. Because alternative investments are not readily marketable, the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investments existed. The estimated fair value of the Foundation's alternative investments total approximately \$1,051,000 and \$1,156,000 as of June 30, 2022 and 2021, respectively.

The Foundation invests endowment matching funds for the Regional University Endowment Trust Fund ( see Note 8) on behalf of the University. In addition, the Foundation also invests Programs of Distinction (see Note 8) related endowment funds on behalf of the University. Dividends and interest income and realized and unrealized gains and losses on investments are allocated between the Foundation and the University based on the percentage of investments owned.

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(Continued)



**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**A. NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**  
(Continued)

The Foundation previously adopted the Uniform Prudent Management of Institutional Funds Act (UPMIFA). Under UPMIFA, net appreciation (depreciation) on endowment fund investments, whose income is otherwise unrestricted as to use, is reported as net assets with purposes restrictions until appropriated for expenditure by the Foundation, unless the donor has permanently restricted such net appreciation (depreciation). In cases where the donor has placed time or purpose restrictions on the use of the income from endowed gifts, the related net appreciation (depreciation) is subject to those restrictions and is reported as a part of net assets with donor restrictions until the restriction has been met.

**Property and Equipment** - Property and equipment is stated at cost and is depreciated on the straight-line method over the estimated useful lives of the assets as follows: 40-50 years for buildings and building improvements and 15-20 years for land improvements. The Foundation's capitalization policy includes all items with a unit cost of \$5,000 or more and an estimated useful life greater than one year. Renovations to buildings and infrastructure and/or land improvements that significantly increase the value or extend the useful life of the asset are capitalized. Routine repairs and maintenance are charged to operating expense in the year in which the expenses are incurred.

The Foundation reviews for the impairment of long-lived assets subject to depreciation whenever events or changes in circumstances indicate the carrying amount of such assets may not be recoverable. No such impairment losses have been recognized with respect to the years ended June 30, 2022 and 2021.

**Deferred Gift Liabilities** - The carrying amount for deferred gift liabilities is the actuarially determined present value of the income distributions or other payments to the donors or other designated beneficiaries during the terms of the respective split-interest agreements.

**Classification of Net Assets** - The Foundation records and reports its assets, liabilities, net assets, revenues and other support, expenses, and gains and losses based on the existence or absence of donor-imposed restrictions according to the two classes of net assets as follows:

*Net assets without donor restrictions:* Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Foundation, including endowment net assets which have been designated by the Foundation's Board of Directors. Such net assets may be used at the discretion of management and/or the Board of Directors. While the Foundation does not intend to expend Board designated endowment net assets for purposes other than those for which the funds have been designated, if necessary, such funds could be expended for current operations at the discretion of the Board of Directors.

*Net assets with donor restrictions:* Net assets subject to stipulations imposed by donors. Certain donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

**Revenue Recognition** - The Foundation's primary sources of revenue/support are contributions, net income from investments, and net realized and unrealized gains/losses on investments. All such sources of revenue/support are scoped out of Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers* (Topic 606).

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(Continued)

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**Contributions** - The Foundation recognizes contributions when cash/cash equivalents, investments, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Contributions are recorded at fair value when received. An unconditional promise to give (a pledge) is recognized in the year the pledge is made. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met.

Contributions of cash and other assets received without donor stipulations are reported as revenue and net assets without donor restrictions. Contributions received with donor stipulations that limit their use are reported as revenue and net assets with donor restrictions. Contributions which impose restrictions that are met in the same fiscal year the contributions are received are included in revenue without donor restrictions. When a donor stipulated time restriction ends or the purpose of the restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported on the accompanying statements of activities as net assets released from restrictions.

Unconditional promises to give expected to be collected within one year are reported at their net realizable value. Unconditional promises to give expected to be collected in future years are recorded at the present value of estimated future cash flows. The resulting discount is computed using a risk-free interest rate applicable to the years in which the unconditional promises are received (discount rates ranging from 0.58% to 2.62%). Amortization of the discounts is included in contribution revenue. The related allowance, an estimated amount, which, in management's judgment, is considered to be adequate to absorb future losses on amounts that may become uncollectible, is based upon a review of the outstanding pledges together with general historical collection experience.

**Functional Expenses** - The costs of providing program and other activities have been summarized on a functional basis in the accompanying statements of activities (see also Note 11). Program service expenses (support for the University) and management and general expenses are based on direct costs. Fundraising for the Foundation is provided by the University.

**Income Taxes** - The Internal Revenue Service (IRS) has determined the Foundation is exempt from income taxes under Section 501 of the Internal Revenue Code (Code). To the extent applicable, the Foundation is however subject to federal income tax on any unrelated business taxable income. The Foundation has been determined by the IRS not to be a private foundation within the context of Section 509(a) of the Code.

U.S. GAAP prescribes recognition thresholds and measurement attributes for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Tax benefits or liabilities will be recognized only if the tax position is more-likely-than-not sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized will be the largest amount of tax benefit or liability that is greater than 50% likely of being realized on examination. For tax positions not meeting the more-likely-than-not test, no tax benefit or liability will be recorded. Management is not aware of any tax benefits or liabilities which would warrant recognition as of June 30, 2022 and 2021.

The Foundation would recognize interest and penalties related to uncertain tax positions in interest and income tax expense, respectively. The Foundation has no amounts accrued for interest or penalties as of June 30, 2022 and 2021.

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(Continued)

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**Foreign Currency Risk** - Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment or deposit. The Foundation's exposure to foreign currency risk derives from pooled non-U.S. equities investments with a fair value totaling approximately \$15,200,000 and \$19,100,000 as of June 30, 2022 and 2021, respectively. The Foundation's endowment investment policy allows managers to invest a portion of funds in non-U.S. securities in accordance with the guidelines established in the investment policy.

**Recently Issued Accounting Standards Updates** - In September 2020, the Financial Accounting Standards Board (FASB) issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Non-financial Assets*. The standard requires contributed non-financial assets to be shown separate from contributions of cash and other financial assets and provides for qualitative disclosures regarding valuation techniques and categories of contributed non-financial assets and their use. The Foundation adopted the provisions of ASU 2020-07 as of and for the year ended June 30, 2022 with no material impact on the Foundation's financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, to improve financial reporting with respect to leasing transactions. ASU 2016-02 requires all leases with lease terms over twelve months to be capitalized as a right-of-use asset and lease liability on the statement of financial position at the date of lease commencement. ASU 2016-02 will be effective for the fiscal year ending June 30, 2023. The Foundation has begun its evaluation of the impact of the adoption of ASU 2016-02 and does not currently anticipate a material impact to the financial statements upon adoption.

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*. ASU 2016-13 requires a financial asset (including "trade" receivables) measured at amortized cost basis to be presented at the net amount expected to be collected. Thus, the statement of activities will reflect the measurement of credit losses for newly recognized financial assets, as well as the expected increases or decreases of expected credit losses that have taken place during the period. The provisions of ASU 2016-13 will be effective for the fiscal year ending June 30, 2024. The Foundation is currently evaluating ASU 2016-13 and the potential related impact on the Foundation's financial statements.

**Subsequent Events** - Management has performed an analysis of the activities and transactions subsequent to year-end to determine the need for any adjustments to and/or discussions within the accompanying financial statements as of and for the year ended June 30, 2022. Management has performed its analysis through the date of the Independent Auditor's Report, the date the accompanying financial statements were available to be issued.

**B. LIQUIDITY AND AVAILABILITY OF RESOURCES**

The Foundation is substantially supported by contributions with donor restrictions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Foundation must maintain sufficient resources to meet those responsibilities to its donors. Accordingly, financial assets may not be available for general expenditure within one year. As part of the Foundation's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, the Foundation invests cash in excess of daily requirements in short-term investments. In the event of an unanticipated liquidity need, the Foundation could draw upon its Board designated endowment net assets.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**B. LIQUIDITY AND AVAILABILITY OF RESOURCES**

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, are as follows at June 30, 2022 and 2021:

	<u>2022</u>	<u>2021</u>
Financial assets		
Cash and cash equivalents	\$ 12,932,518	\$ 17,126,683
Investments	82,304,709	89,717,313
Pledges receivable – net	<u>655,408</u>	<u>828,113</u>
	95,892,635	107,672,109
Less amounts not available to be used within one year or amounts not available without Board approval		
Assets held for others	(21,330,594)	(25,490,606)
Board designated endowment net assets	(9,590,040)	(10,865,344)
Donor restricted net assets for use in future periods	(28,722,065)	(35,728,965)
Donor restricted net assets in perpetuity	(35,034,154)	(33,721,553)
Endowment spend/appropriations	<u>3,256,980</u>	<u>3,119,659</u>
	<u>\$ 4,472,762</u>	<u>\$ 4,985,300</u>

**C. FAIR VALUE OF FINANCIAL INSTRUMENTS**

U.S. GAAP defines fair value as the price that would be received for an asset or paid to transfer a liability in the Foundation's principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. This guidance also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The three levels of inputs that may be used to measure fair value are as follows:

- Level 1 - Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities.
- Level 2 - Significant other observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 - Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**C. FAIR VALUE OF FINANCIAL INSTRUMENTS** (Continued)

The fair value of financial instruments as of June 30, 2022 is as follows:

	Fair Value	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market funds	\$ 3,993,183	\$ 3,993,183	\$ -	\$ -
Banker's acceptances	2,960,959	-	2,960,959	-
Equities	53,988,676	53,988,676	-	-
Fixed income	20,310,864	20,310,864	-	-
Alternatives				
Limited partnerships	<u>1,051,027</u>	<u>-</u>	<u>-</u>	<u>1,051,027</u>
	<u>\$ 82,304,709</u>	<u>\$ 78,292,723</u>	<u>\$ 2,960,959</u>	<u>\$ 1,051,027</u>

The fair value of financial instruments as of June 30, 2021 is as follows:

	Fair Value	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market funds	\$ 5,054,880	\$ 5,054,880	\$ -	\$ -
Equities	64,490,863	64,490,863	-	-
Fixed income	19,015,556	19,015,556	-	-
Alternatives				
Limited partnerships	<u>1,156,014</u>	<u>-</u>	<u>-</u>	<u>1,156,014</u>
	<u>\$ 89,717,313</u>	<u>\$ 88,561,299</u>	<u>\$ -</u>	<u>\$ 1,156,014</u>

The fair values of money market funds, equity investments, and fixed income investments are generally determined using quoted market prices and are classified as Level 1 financial instruments. The predominance of market inputs are actively quoted and can be validated through external sources, including brokers, market transactions, and third-party pricing services.

At June 30, 2022, the Foundation is also invested in banker's acceptances which are valued using a yield curve matrix derived from quoted prices for similar assets in active markets. The fair value of this investment is classified as a Level 2 financial instrument. The maturity dates of the banker's acceptances generally range from approximately 30 to 360 days. Each of the respective banker's acceptances can however be redeemed by the Foundation at a discount upon demand.

(Continued)

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**C. FAIR VALUE OF FINANCIAL INSTRUMENTS** (Continued)

For alternative investments, which consist of investments in limited partnerships, for which there is no active market, the fair values are initially based on valuations determined by the respective investment managers using net asset values (NAVs) as of their most recent statements, adjusted for cash receipts, cash disbursements, and other anticipated income or loss through year-end. The NAVs of the funds are determined on the accrual basis of accounting in conformity with U. S. GAAP. In certain instances, secondary investments require reporting other than U.S. GAAP such as International Financial Reporting Standards or Tax Basis accounting, in which case the investment managers adjust values to more accurately comply with U.S. GAAP. The managers utilize standard valuation procedures and policies to assess the fair value of the underlying investment holdings to derive NAV. For holdings in marketable securities listed on national securities exchanges, the values represent the publicly traded values. Holdings in private securities are generally valued using the mark-to-market method, which attempts to apply a fair value standard by referring to meaningful third-party transactions, comparable public market valuations, appraisals, and/or the income approach. Pursuant to U.S. GAAP, management has considered redemption restrictions to assess classification of fair value inputs. For alternative investments with redemption periods of 90 days or less, the assets are considered a Level 2 fair value measurement. Investments that are redeemable in greater than 90 days are considered a Level 3 fair value measurement due to the inability to redeem the asset at NAV in the near term.

Management has performed an independent review of valuations reported by investment managers and determined that NAV is a reasonable and prudent estimate of fair value. Alternative investments are not readily marketable and their estimated value is subject to uncertainty. Therefore, there may be a material difference between their estimated value and the value that would have been used had a readily determinable fair value for such investments existed.

The following table provides additional information as of June 30, 2022 relative to alternative investments:

	<u>Fair Value</u>	<u>Unfunded Commitments</u>	<u>Redemption Frequency</u>	<u>Redemption Notice Period</u>
Limited partnerships	\$ 1,051,027	\$ 552,913	Funds Dissolved	N/A

Each of the limited partnerships has a term of fifteen years, provided, however, that the fund manager, in its sole discretion, may elect to extend such term if it believes such extensions are necessary or desirable in order to effect an orderly liquidation of the limited partnership investments. The fund manager may, in its sole discretion, elect to terminate the limited partnership prior to the end of the term or any extension period.

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**C. FAIR VALUE OF FINANCIAL INSTRUMENTS** (Continued)

The years ended June 30, 2022 and 2021 activity with respect to the investments reflected as Level 3 is as follows:

	<u>2022</u>	<u>2021</u>
Beginning of year	\$ 1,156,014	\$ 931,907
Net realized and unrealized gains (losses) on investments included in the change in net assets	60,769	357,956
Net sales of investments	<u>(165,756)</u>	<u>(133,849)</u>
End of year	<u>\$ 1,051,027</u>	<u>\$ 1,156,014</u>

See also Note 15G with respect to deferred gift liabilities (Level 3 fair value measurement).

**D. ENDOWMENT**

The Foundation's endowment consists of approximately 475 individual funds established for a variety of purposes. The endowment includes both donor restricted endowment funds and funds designated by the Foundation's Board of Directors to function as endowments. As required by U.S. GAAP, net assets associated with endowment funds, including funds designated by the Foundation's Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

In 2010, UPMIFA was adopted by the Commonwealth of Kentucky. The Foundation interprets UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor restricted endowment fund absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions in perpetuity (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor restricted endowment fund that is not classified as net assets with donor restrictions in perpetuity is classified as net assets with purposes restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor restricted endowment funds:

- The purposes of the endowment fund
- The duration and preservation of the endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

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(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**D. ENDOWMENT** (Continued)

**Funds with Deficiencies** - From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the "historic dollar value" level the Foundation is required to preserve as a fund of perpetual duration. At June 30, 2022, the fair value of funds with deficiencies total approximately \$4,600,000. At June 30, 2022, such funds are below the "historic dollar value" level the Foundation is required to preserve as a fund of perpetual duration by approximately \$800,000. There are no such funds with deficiencies at June 30, 2021.

At June 30, 2022, endowment investments consist of the following:

	Without Donor Restrictions	With Donor Restrictions		
		Purpose Restrictions	In Perpetuity	Total
Board designated	\$ 9,590,040	\$ -	\$ -	\$ 9,590,040
Donor restricted	-	19,478,719	34,997,954	54,476,673
	<u>\$ 9,590,040</u>	<u>\$ 19,478,719</u>	<u>\$ 34,997,954</u>	<u>\$ 64,066,713</u>

Changes in endowment investments for the year ended June 30, 2022 are as follows:

	Without Donor Restrictions	With Donor Restrictions		
		Purpose Restrictions	In Perpetuity	Total
Beginning of year	\$ 10,865,344	\$ 28,116,165	\$ 33,446,746	\$ 72,428,255
Contributions	232,853	-	1,551,208	1,784,061
Investment return				
Net investment income	543,910	1,647,077	-	2,190,987
Net realized and unrealized appreciation	(1,946,935)	(8,447,062)	-	(10,393,997)
Appropriation of endowment assets for expenditure	(105,132)	(1,837,461)	-	(1,942,593)
End of year	<u>\$ 9,590,040</u>	<u>\$ 19,478,719</u>	<u>\$ 34,997,954</u>	<u>\$ 64,066,713</u>

At June 30, 2021, endowment investments consist of the following:

	Without Donor Restrictions	With Donor Restrictions		
		Purpose Restrictions	In Perpetuity	Total
Board designated	\$ 10,865,344	\$ -	\$ -	\$ 10,865,344
Donor restricted	-	28,116,165	33,446,746	61,562,911
	<u>\$ 10,865,344</u>	<u>\$ 28,116,165</u>	<u>\$ 33,446,746</u>	<u>\$ 72,428,255</u>

(Continued)



EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**D. ENDOWMENT** (Continued)

Changes in endowment investments for the year ended June 30, 2021 are as follows:

	Without Donor Restrictions	With Donor Restrictions		
		Purpose Restrictions	In Perpetuity	Total
Beginning of year	\$ 5,393,899	\$ 16,561,184	\$ 32,179,055	\$ 54,134,138
Contributions	3,277,811	79,811	1,267,691	4,625,313
Investment return				
Net investment income	255,297	1,879,036	-	2,134,333
Net realized and unrealized appreciation	1,975,113	11,917,886	-	13,892,999
Appropriation of endowment assets for expenditure	<u>(36,776)</u>	<u>(2,321,752)</u>	<u>-</u>	<u>(2,358,528)</u>
End of year	<u>\$ 10,865,344</u>	<u>\$ 28,116,165</u>	<u>\$ 33,446,746</u>	<u>\$ 72,428,255</u>

**Return Objectives and Risk Parameters** - The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while over time seeking to maintain the purchasing power of the endowment assets. Under the Foundation's policies, endowment assets are invested in a manner that emphasizes total return. Specifically, the primary objective is to emphasize long-term growth of principal while avoiding excessive risk, to achieve a balanced return of current income and modest growth of principal, and to achieve a rate of return equal to or higher than the Endowment and Foundation Index or other benchmarks as determined by the Foundation's Board of Directors.

**Strategies Employed for Achieving Objectives** - To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (dividends and interest). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints. The endowment assets of the Foundation are invested in a broad range of equities and debt securities, thereby generally limiting the market risk exposure in any single investment manager or individual investment.

**Spending Policy and How the Investment Objectives Relate to the Spending Policy** - The Foundation has a policy of appropriating for distribution each year up to 5.0% of a three-year rolling average of the fund's value. Likewise, it is the policy of the Foundation that, annually, up to 1.5% of a three-year rolling average of the fund's value be designated for unrestricted use by the Foundation in furtherance of its singular mission to provide support for the advancement of the University. The policies are monitored by the Executive Committee of the Foundation's Board of Directors and may be amended in accordance with market conditions. Earnings above the annually designated portions are reinvested in the corpus to insure long-term growth and stability.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC. (Continued)**

**E. PLEDGES RECEIVABLE**

At June 30, 2022, net pledges receivable consists of the following:

	Without Donor Restrictions	With Donor Restrictions Purpose Restrictions	In Perpetuity	Total
Current pledges receivable				
Estimated to be collected in less than one year	\$ 1,000	\$ 208,259	\$ 27,800	\$ 237,059
Less allowance	-	(16,100)	(3,500)	(19,600)
	<u>1,000</u>	<u>192,159</u>	<u>24,300</u>	<u>217,459</u>
Long-term pledges receivable				
Estimated to be collected in one to five years	1,600	431,594	14,000	447,194
Estimated to be collected thereafter	-	51,255	-	51,255
Less allowance	-	(37,200)	(1,800)	(39,000)
Less discounts to net present value	(100)	(21,100)	(300)	(21,500)
	<u>1,500</u>	<u>424,549</u>	<u>11,900</u>	<u>437,949</u>
	<u>\$ 2,500</u>	<u>\$ 616,708</u>	<u>\$ 36,200</u>	<u>\$ 655,408</u>

At June 30, 2021, net pledges receivable consists of the following:

	Without Donor Restrictions	With Donor Restrictions Purpose Restrictions	In Perpetuity	Total
Current pledges receivable				
Estimated to be collected in less than one year	\$ 1,125	\$ 193,300	\$ 244,707	\$ 439,132
Less allowance	-	(24,300)	(11,800)	(36,100)
	<u>1,125</u>	<u>169,000</u>	<u>232,907</u>	<u>403,032</u>
Long-term pledges receivable				
Estimated to be collected in one to five years	3,375	377,451	56,000	436,826
Estimated to be collected thereafter	-	51,255	-	51,255
Less allowance	-	(25,600)	(12,400)	(38,000)
Less discounts to net present value	-	(23,300)	(1,700)	(25,000)
	<u>3,375</u>	<u>379,806</u>	<u>41,900</u>	<u>425,081</u>
	<u>\$ 4,500</u>	<u>\$ 548,806</u>	<u>\$ 274,807</u>	<u>\$ 828,113</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**F. PROPERTY AND EQUIPMENT**

At June 30, 2022 and 2021, net property and equipment consists of the following:

	<u>2022</u>	<u>2021</u>
Land	\$ 250,000	\$ 250,000
Buildings and building improvements	<u>600,000</u>	<u>600,000</u>
	850,000	850,000
Less accumulated depreciation	<u>(189,223)</u>	<u>(175,099)</u>
	<u>\$ 660,777</u>	<u>\$ 674,901</u>

Depreciation expense for each of the years ended June 30, 2022 and 2021 totals \$14,000.

**G. DEFERRED GIFT LIABILITIES**

Over time, the Foundation has been the recipient of gift annuities which require future payments to the donor or their named beneficiaries. The assets received from the donor are recorded at fair value.

The accompanying statements of financial position reflect a liability at June 30, 2022 and 2021 totaling \$277,087 and \$324,942, respectively, which represents the estimated present value of the future annuity obligations calculated using discount rates ranging from 5.5% to 7.3%. The actuarial related assumptions used in calculating the respective present values include the beneficiary's age and life expectancy, the date of the gift, the fair value of the amount gifted, the estimated rate of return, the payout rate, the payment schedule, and the discount rate at the date of the contribution determined in accordance with the Internal Revenue Code. The carrying amount of the deferred gift liabilities estimates fair value and is calculated using Level 3 inputs (see also Note C).

The years ended June 30, 2022 and 2021 activity with respect to deferred gift liabilities is as follows:

	<u>2022</u>	<u>2021</u>
Beginning of year	\$ 324,942	\$ 327,791
New deferred gifts	15,000	-
Payment obligations	(45,455)	(46,680)
Net reduction attributable to death of donors	(27,702)	-
Net actuarial loss	<u>10,302</u>	<u>43,831</u>
End of year	<u>\$ 277,087</u>	<u>\$ 324,942</u>

At June 30, 2022 and 2021, investments relative to such deferred gift liabilities total \$770,564 and \$930,355, respectively.

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**H. ASSETS HELD FOR OTHERS**

Assets held for others represent resources in the possession of, but not under the control of, the Foundation. At June 30, 2022 and 2021, assets held for others consist of the following:

	<u>2022</u>	<u>2021</u>
Regional University Endowment Trust Fund	\$ 19,282,619	\$ 23,045,137
Programs of Distinction	<u>2,047,975</u>	<u>2,445,469</u>
	<u>\$ 21,330,594</u>	<u>\$ 25,490,606</u>

**I. NET ASSETS WITH DONOR RESTRICTIONS**

At June 30, 2022 and 2021, net assets with donor restrictions consist of the following:

	<u>2022</u>	<u>2021</u>
Subject to expenditure for specified purposes		
Scholarships program	\$ 118,266	\$ 1,149,800
Academic programs	3,265,200	2,998,525
Athletic programs	377,840	548,076
Capital projects	450,155	616,626
Other	<u>24,510,604</u>	<u>30,415,938</u>
	<u>28,722,065</u>	<u>35,728,965</u>
Endowment to be maintained in perpetuity		
Scholarships program	25,917,211	24,718,242
Academic programs	8,544,888	8,436,107
Athletic programs	479,850	479,850
Capital projects	85,899	85,899
Other	<u>6,306</u>	<u>1,455</u>
	<u>35,034,154</u>	<u>33,721,553</u>
	<u>\$ 63,756,219</u>	<u>\$ 69,450,518</u>

(Continued)

EASTERN KENTUCKY UNIVERSITY  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2022 and 2021

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**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**J. NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets released from restrictions consist of the following for the years ended June 30, 2022 and 2021:

	<u>2022</u>	<u>2021</u>
Purposes restrictions satisfied/time		
Restrictions expired		
Scholarships program	\$ 1,716,451	\$ 1,542,996
Academic programs	1,165,966	1,311,437
Athletic programs	919,371	300,747
Capital projects	302,988	233,833
Other support for the University	<u>391,731</u>	<u>600,709</u>
	<u>\$ 4,496,507</u>	<u>\$ 3,989,722</u>

**K. FUNCTIONAL EXPENSE CLASSIFICATION**

The Foundation's expenses by functional classification for the years ended June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Program services – support for the University		
Scholarships program	\$ 1,830,140	\$ 1,534,175
Academic programs	1,106,558	463,084
Athletic programs	923,675	300,747
Capital projects	331,775	233,833
Other	1,177,423	463,135
Depreciation	<u>14,124</u>	<u>14,124</u>
	<u>5,383,695</u>	<u>3,009,098</u>
Management and general		
Professional and consulting fees	130,221	123,545
Other	<u>56,640</u>	<u>59,890</u>
	<u>186,861</u>	<u>183,435</u>
	<u>\$ 5,570,556</u>	<u>\$ 3,192,533</u>

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(Continued)

**NOTE 15 – EASTERN KENTUCKY UNIVERSITY FOUNDATION, INC.** (Continued)

**L. CONCENTRATIONS**

At June 30, 2022, approximately 70% of total outstanding gross pledges receivable are due between two donors (approximately 40% and 30%, respectively). At June 30, 2021, approximately 60% of total outstanding gross pledges receivable are due from one donor.

For the year ended June 30, 2021, two donors represent approximately 50% of total contributions revenue (approximately 40% and 10%, respectively). No such concentration exists with respect to the year ended June 30, 2022.

**M. RELATED PARTY TRANSACTIONS**

**Eastern Kentucky University** - The University provides various administrative services to the Foundation. In addition, during the year ended June 30, 2022, the University expended \$1,830,140 and \$637,915 on behalf of the Foundation with respect to scholarships and employee salaries/related benefits, respectively. Such amounts are ultimately reimbursed by the Foundation. During the year ended June 30, 2021, the University expended \$1,534,175 and \$357,154 on behalf of the Foundation with respect to scholarships and employee salaries/related benefits, respectively. At June 30, 2022 and 2021, the amount due to the University on the accompanying statements of financial position totals \$320,026 and \$97,303, respectively.

**Other** - At June 30, 2022 and 2021, outstanding gross pledges receivable due from related parties (members of the University's Board of Regents, the Foundation's Board of Directors, or employees of the University) total \$226,654 and \$44,549, respectively. Such gross pledges receivable amounts are included in the amounts reflected in Note 5.

At June 30, 2022 and 2021, the cash surrender value of life insurance includes \$9,182 and \$7,559, respectively, with respect to a policy under which the insured is a member of the Foundation's Board of Directors.

## **REQUIRED SUPPLEMENTARY INFORMATION**

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF THE UNIVERSITY'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
(in thousands)  
June 30, 2022, 2021, 2020, 2019, 2018, 2017, 2016 and 2015

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
<b>KERS – Non-Hazardous</b>								
University's proportion of the net pension liability	0.64%	0.64%	1.08%	1.45%	1.75%	1.82%	1.71%	1.61%
University's proportionate share of the net pension liability	\$ 156,043	\$ 90,233	\$ 152,149	\$ 197,366	\$ 234,290	\$ 207,489	\$ 171,780	\$ 144,048
University's covered payroll	\$ 4,694	\$ 9,083	\$ 15,504	\$ 24,966	\$ 26,630	\$ 29,378	\$ 27,312	\$ 27,301
University's proportionate share of the net pension liability as a percentage of its covered payroll	3324.31%	993.48%	981.36%	790.54%	879.80%	706.27%	628.95%	527.63%
Plan fiduciary net position as a percentage of the total pension liability	18.48%	14.01%	13.66%	12.84%	13.30%	14.80%	22.32%	22.32%
<b>KERS – Hazardous</b>								
University's proportion of the net pension liability	0.71%	0.70%	0.72%	0.63%	0.64%	0.07%	-%	-%
University's proportionate share of the net pension liability	\$ 3,159	\$ 3,918	\$ 3,953	\$ 3,169	\$ 3,185	\$ 275	\$ -	\$ -
University's covered payroll	\$ 1,292	\$ 1,263	\$ 1,201	\$ 1,079	\$ 518	\$ -	\$ -	\$ -
University's proportionate share of the net pension liability as a percentage of its covered payroll	244.50%	310.21%	329.14%	293.70%	614.86%	-%	-%	-%
Plan fiduciary net position as a percentage of the total pension liability	66.03%	55.18%	55.49%	56.10%	54.80%	57.41%	-%	-%
<b>KTRS</b>								
University's proportion of the net pension liability	0.63%	0.61%	0.60%	0.71%	0.68%	1.13%	1.12%	1.10%
University's proportionate share of the net pension liability	\$ 86,072	\$ 90,620	\$ 86,450	\$ 97,175	\$ 193,364	\$ 349,600	\$ 274,717	\$ 237,056
State's proportionate share of the net pension liability associated with the University	<u>90,869</u>	<u>95,303</u>	<u>93,677</u>	<u>72,297</u>	<u>154,108</u>	<u>32,949</u>	<u>27,936</u>	<u>26,899</u>
Total	<u>\$ 176,941</u>	<u>\$ 185,923</u>	<u>\$ 180,127</u>	<u>\$ 169,472</u>	<u>\$ 347,472</u>	<u>\$ 382,549</u>	<u>\$ 302,653</u>	<u>\$ 263,955</u>
University's covered payroll	\$ 55,404	\$ 52,805	\$ 53,396	\$ 88,822	\$ 89,975	\$ 89,598	\$ 87,589	\$ 83,276
University's proportionate share of the net pension liability as a percentage of its covered payroll	155.35%	171.61%	161.90%	109.40%	214.91%	390.19%	313.64%	284.66%
Plan fiduciary net position as a percentage of the total pension liability	65.59%	58.27%	58.80%	59.30%	39.83%	35.22%	42.49%	45.59%

\* The amounts presented for each fiscal year were determined as of the year end that occurred one year prior.

\*\* This is a ten-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until ten years of information is available.



EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF THE UNIVERSITY'S PENSION CONTRIBUTIONS  
(in thousands)  
June 30, 2022, 2021, 2020, 2019, 2018, 2017, 2016 and 2015

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>
<b>KERS – Non-Hazardous</b>								
Contractually required contribution	\$ 12,083	\$ 1,788	\$ 3,726	\$ 6,426	\$ 9,038	\$ 10,658	\$ 9,072	\$ 8,774
Contributions in relation to the contractually required contribution	<u>(12,083)</u>	<u>(1,788)</u>	<u>(3,726)</u>	<u>(6,426)</u>	<u>(9,038)</u>	<u>(10,658)</u>	<u>(9,072)</u>	<u>(8,774)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 4,694	\$ 4,972	\$ 8,979	\$ 15,504	\$ 24,966	\$ 26,630	\$ 29,378	\$ 27,312
Contributions as a percentage of covered payroll	257.43%	35.96%	41.49%	41.45%	36.20%	40.02%	30.88%	32.13%
<b>KERS – Hazardous</b>								
Contractually required contribution	\$ 434	\$ 450	\$ 424	\$ 415	\$ 311	\$ 159	\$ -	\$ -
Contributions in relation to the contractually required contribution	<u>(434)</u>	<u>(450)</u>	<u>(424)</u>	<u>(415)</u>	<u>(311)</u>	<u>(159)</u>	<u>-</u>	<u>-</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	1,292	\$ 1,238	\$ 1,263	\$ 1,201	\$ 1,079	\$ 518	\$ -	\$ -
Contributions as a percentage of covered payroll	33.62%	36.35%	33.60%	34.55%	28.82%	30.69%	-%	-%
<b>KTRS</b>								
Contractually required contribution	\$ 7,520	\$ 7,535	\$ 7,136	\$ 7,148	\$ 8,612	\$ 8,814	\$ 8,843	\$ 7,235
Contributions in relation to the contractually required contribution	<u>(7,520)</u>	<u>(7,535)</u>	<u>(7,136)</u>	<u>(7,148)</u>	<u>(8,612)</u>	<u>(8,814)</u>	<u>(8,843)</u>	<u>(7,235)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 55,404	\$ 55,693	\$ 52,805	\$ 53,396	\$ 88,822	\$ 89,975	\$ 89,598	\$ 87,589
Contributions as a percentage of covered payroll	13.57%	13.53%	13.51%	13.39%	9.70%	9.80%	9.87%	8.26%

\* This is a ten-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until ten years of information is available.

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REQUIRED SUPPLEMENTARY INFORMATION  
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June 30, 2022 and 2021

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Changes of benefit terms and assumptions:

**KERS**

*Changes of benefit terms:* The following changes were made by the Kentucky Legislature and reflected in the valuation performed as of June 30 listed below:

2015:

- The assumed investment rate of return was decreased from 7.75% to 7.50%.
- The assumed rate of inflation was reduced from 3.50% to 3.25%.
- The assumed rate of wage inflation was reduced from 1.00% to 0.75%.
- Payroll growth assumption was reduced from 4.50% to 4.00%.
- The mortality table used for active members is RP-2000 Combined Mortality Table projected with Scale BB to 2013 (multiplied by 50% for males and 30% for females).
- For healthy retired members and beneficiaries, the mortality table used is the RP-2000 Combined Mortality Table projected with Scale BB to 2013 (setback 1 year for females). For disabled members, the RP-2000 Combined Disabled Mortality Table projected with Scale BB to 2013 (set back 4 years for males) is used for the period after disability retirement. There is some margin in the current mortality tables for possible future improvement in mortality rates and that margin will be reviewed again when the next experience investigation is conducted.
- The assumed rates of Retirement, Withdrawal and Disability were updated to more accurately reflect experience.

2016: The assumed investment rate of return was decreased from 7.50% to 6.75%.

2017:

*Changes in Assumptions and Benefit Terms:* Since the prior measurement date, the demographic and economic assumptions that affect the measurement of the total pension liability have been updated as follows:

- The assumed investment rate of return was decreased from 6.75% to 5.25% (Non-hazardous) and 7.50% to 6.25% (Hazardous).
- The assumed rate of inflation was reduced from 3.25% to 2.30%.
- Salary growth assumption was reduced from 4.00% to 3.05%.
- Payroll growth assumption was reduced from 4.00% to 0.00% (Non-hazardous) and 4.00% to 2.00% (Hazardous).

2018:

*Changes in Assumptions and Benefit Terms:* Since the prior measurement date, there have been no changes in actuarial assumptions. However, during the 2018 legislative session, House Bill 185 was enacted, which updated the benefit provisions for active members who die in the line of duty. Benefits paid to the spouses of deceased members have been increased from 25% of the member's final rate of pay to 75% of the member's average pay. If the member does not have a surviving spouse, benefits paid to surviving dependent children have been increased from 10% of the member's final pay rate to 50% of average pay for one child, 65% of average pay for two children, or 75% of average pay for three children. The total pension liability as of June 30, 2018 was determined using these updated benefit provisions.

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
NOTES TO REQUIRED SUPPLEMENTARY PENSION INFORMATION  
June 30, 2022 and 2021

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**KERS (Continued)**

2019: *Changes in Assumptions and Benefit Terms:* For the fiscal year ended June 30, 2020, the KERS Board of Trustees adopted new actuarial assumptions. These assumptions were based on an actuarial experience study for the period ending June 30, 2018. Key changes include replacing the base retiree mortality tables with a KERS-specific mortality table developed using the actual mortality experience of non-disabled retirees in KERS. Mortality tables for disabled retirees and active members were updated with Public Retirement Mortality tables. In addition, termination rates and rates of disability incidence were increased. Retirement rates were decreased slightly for members with a participation date prior to July 1, 2003. For members with a participation date on or after July 1, 2003, retirement rates were set equal to 80% of the retirement rates applicable for the pre-July 1, 2003 participants for ages below 65.

House Bill 1, which passed during the 2019 special legislative session, allows certain employers in the non-hazardous plan to elect to cease participating in the system as of June 30, 2020. Since employer's elections were unknown at the time of the actuarial valuation and the legislation was enacted after the June 30, 2019 measurement date, no adjustments were made to the Total Pension Liability to reflect this legislation.

House Bill 265, which passed during the 2018 legislative session, allowed certain employers within the non-hazardous plan to contribute less than the actuarially determined contribution in the 2018/2019 fiscal year. Since this is not expected to be an ongoing contribution reduction, determining the non-hazardous employers' proportionate share based on the employers' actual contributions would not be reflective of the employers' long-term contribution effort. Instead, the proportionate share calculations for employers of the non-hazardous plan were based on the employers' covered payroll provided for fiscal year ending June 30, 2019, which would result in the same proportionate share allocation if all participating employers contributed the same rate.

2020: *Changes in Assumptions and Benefit Terms:* There have been no assumption changes since June 30, 2019.

2021: House Bill 8, passed in the 2021 legislative session, changed how employers contributions are allocated in the KERS Non Hazardous plan. The change does not impact the total pension liability, but does impact the amount of liability allocated to some employers. Several employers will see a significant increase in the allocation percentage of the total pension liability.

**KTRS**

2015: *Changes of benefit terms:* None

*Changes of Assumptions:* In the 2011 valuation and later, the expectation of retired life mortality was changed to the RP-2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2011. In the 2011 valuation, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience. In the 2011 valuation, the Board adopted an interest smoothing methodology to calculate liabilities for purposes of determining the actuarially determined contributions.

2016: Since the previous valuation, various economic and demographic assumptions have been revised to reflect the results of the experience investigation for the five-year period ending June 30, 2015. The changes adopted by the Board on September 19, 2016, include various demographic and economic assumptions summarized below:

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
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- Price inflation changed assumed rate from 3.50% to 3.00%.
- Wage inflation changed assumed rate from 4.00% to 3.50%.
- Assumed salary scale adjusted to reflect a decrease of 0.25% in merit and promotion for all ages.
- Assumed rates of withdrawal, disability, retirement, and mortality have been adjusted to more closely reflect experience.
- The discount rate was changed from 4.88% to 4.20%.

2017:

*Changes in Assumptions and Benefit Terms Since Prior Measurement Date* - The total pension liability as of June 30, 2017 reflects that the assumed municipal bond index rate increased from 3.01% to 3.56%, resulting in a change in the Single Equivalent Interest Rate (SEIR) from 4.20% to 4.49%. The change in the discount rate is considered a change in actuarial assumptions under GASB 68.

2018:

*Changes in Assumptions and Benefit Terms Since Prior Measurement Date* - The total pension liability as of June 30, 2018 reflects the assumed municipal bond index rate increase from 3.56 percent to 3.89 percent, resulting in a change in the Single Equivalent Interest Rate (SEIR) from 4.49 percent to 7.50 percent. The impact of this change in the discount rate is a change in assumption that is added to expected total pension liability to determine the final total pension liability at June 30, 2018. The total pension liability as of June 30, 2017 reflects the assumed municipal bond index rate increase from 3.01 percent to 3.56 percent, resulting in a change in the Single Equivalent Interest Rate (SEIR) from 4.20 percent to 4.49 percent. The impact of this change in the discount rate is a change in assumption that is added to expected total pension liability to determine the final total pension liability at June 30, 2017.

2019:

*Changes in Assumptions and Benefit Terms Since Prior Measurement Date* - The TPL as of June 30, 2019 reflects the assumed municipal bond index rate decrease from 3.89 percent to 3.50 percent. The Single Equivalent Interest Rate (SEIR) remained at 7.50 percent. The impact of this change in the discount rate is a change in assumption that is added to expected TPL to determine the final TPL at June 30, 2019.

2020:

*Changes in Assumptions and Benefit Terms Since Prior Measurement Date* - The TPL as of June 30, 2020 reflects the assumed municipal bond index rate decrease from 3.5 percent to 2.19 percent. The impact of this change in the discount rate is a change in assumption that is added to expected TPL to determine the final TPL at June 30, 2020.

2021:

*Changes in Assumptions and Benefit Terms Since Prior Measurement Date* -- The total pension liability as of June 30, 2021 reflects the assumed municipal bond index rate decrease from 2.19 percent to 2.13 percent, resulting in a change in the Single Equivalent Interest Rate (SEIR) from 7.50 percent to 7.10 percent. The impact of this change in the discount rate is a change in assumption that is added to expected total pension liability to determine the final total pension liability at June 30, 2021

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF THE UNIVERSITY'S PROPORTIONATE SHARE OF THE NET OPEB LIABILITY  
(in thousands)  
June 30, 2022, 2021, 2020, 2019 and 2018

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
<b>KERS – Non-Hazardous</b>					
University's proportion of the net OPEB liability	1.04%	0.64%	1.07%	1.45%	1.75%
University's proportionate share of the net OPEB liability	\$ 23,624	\$ 16,174	\$ 23,948	\$ 34,368	\$ 44,378
University's covered payroll	\$ 4,694	\$ 8,979	\$ 15,504	\$ 24,966	\$ 26,630
University's proportionate share of the net OPEB liability as a percentage of its covered payroll	503.32%	180.13%	154.46%	137.66%	166.65%
Plan fiduciary net position as a percentage of the total OPEB liability	38.38%	29.47%	30.92%	27.32%	24.40%
<b>KERS – Hazardous</b>					
University's proportion of the net OPEB liability	0.71%	0.70%	0.72%	0.63%	0.64%
University's proportionate share of the net OPEB liability (asset)	\$ (82)	\$ 299	\$ (194)	\$ (208)	\$ 39
University's covered payroll	\$ 1,292	\$ 1,263	\$ 1,201	\$ 1,079	\$ 518
University's proportionate share of the net OPEB liability as a percentage of its covered payroll	(6.32)%	23.66%	(16.14)%	(19.28)%	7.53%
Plan fiduciary net position as a percentage of the total OPEB liability	101.85%	92.42%	105.29%	106.83%	98.80%
<b>KTRS – Medical Insurance</b>					
University's proportion of the net OPEB liability	0.74%	0.72%	0.73%	0.73%	0.79%
University's proportionate share of the net OPEB liability	15,947	\$ 18,073	\$ 21,503	\$ 25,293	\$ 28,232
State's proportionate share of the net OPEB liability associated with the University	<u>7,171</u>	<u>7,967</u>	<u>9,592</u>	<u>12,379</u>	<u>12,803</u>
Total	<u>\$ 35,403</u>	<u>\$ 26,040</u>	<u>\$ 31,095</u>	<u>\$ 37,672</u>	<u>\$ 41,035</u>
University's covered payroll	\$ 55,404	\$ 52,805	\$ 53,396	\$ 88,822	\$ 89,975
University's proportionate share of the net OPEB liability as a percentage of its covered payroll	28.78%	34.23%	40.27%	28.48%	31.38%
Plan fiduciary net position as a percentage of the total OPEB liability	51.74%	39.05%	32.58%	25.50%	21.18%
<b>KTRS – Life Insurance</b>					
University's proportion of the net OPEB liability	1.67%	1.58%	1.60%	1.62%	1.70%
University's proportionate share of the net OPEB liability	\$ 219	\$ 548	\$ 498	\$ 457	\$ 373
University's covered payroll	\$ 55,404	\$ 52,805	\$ 53,396	\$ 88,822	\$ 89,975
University's proportionate share of the net OPEB liability as a percentage of its covered payroll	0.40%	1.04%	0.93%	0.51%	0.41%
Plan fiduciary net position as a percentage of the total OPEB liability	89.15%	71.57%	73.40%	75.00%	79.99%

\* The amounts presented for each fiscal year were determined as of the year end that occurred one year prior.

\*\* This is a ten-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until ten years of information is available.

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
SCHEDULE OF THE UNIVERSITY'S OPEB CONTRIBUTIONS  
June 30, 2022, 2021, 2020, 2019 and 2018

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
<b>KERS – Non-Hazardous</b>					
Contractually required contribution	\$ 1,382	\$ 366	\$ 763	\$ 1,316	\$ 1,851
Contributions in relation to the contractually required contribution	<u>(1,382)</u>	<u>(366)</u>	<u>(763)</u>	<u>(1,316)</u>	<u>(1,851)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 4,694	\$ 4,972	\$ 8,979	\$ 15,504	\$ 24,966
Contributions as a percentage of covered payroll	29.44%	7.36%	8.50%	8.49%	7.41%
<b>KERS – Hazardous</b>					
Contractually required contribution	\$ -	\$ 30	\$ 30	\$ 30	\$ 33
Contributions in relation to the contractually required contribution	<u>-</u>	<u>(30)</u>	<u>(30)</u>	<u>(30)</u>	<u>(33)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 1,292	\$ 1,238	\$ 1,263	\$ 1,201	\$ 1,079
Contributions as a percentage of covered payroll	0.00%	2.43%	2.40%	2.50%	3.06%
<b>KTRS – Medical Insurance</b>					
Contractually required contribution	\$ 1,241	\$ 1,295	\$ 1,216	\$ 1,230	\$ 1,512
Contributions in relation to the contractually required contribution	<u>(1,241)</u>	<u>(1,295)</u>	<u>(1,216)</u>	<u>(1,230)</u>	<u>(1,512)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 55,404	\$ 55,693	\$ 52,805	\$ 53,396	\$ 88,822
Contributions as a percentage of covered payroll	2.24%	2.32%	2.30%	2.30%	17.02%
<b>KTRS – Life Insurance</b>					
Contractually required contribution	\$ 17	\$ 17	\$ 16	\$ 16	\$ 19
Contributions in relation to the contractually required contribution	<u>(17)</u>	<u>(17)</u>	<u>(16)</u>	<u>(16)</u>	<u>(19)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
University's covered payroll	\$ 55,404	\$ 55,693	\$ 52,805	\$ 53,396	\$ 88,822
Contributions as a percentage of covered payroll	0.03%	0.03%	0.03%	0.03%	0.02%

\* This is a ten-year schedule. However, the information in this schedule is not required to be presented retroactively. Years will be added to this schedule in future fiscal years until ten years of information is available.

\*\* Employer contributions do not include the expected implicit subsidy.

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
NOTES TO REQUIRED SUPPLEMENTARY OPEB INFORMATION  
June 30, 2021, 2020, 2019 and 2018

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**KERS**

2017:

*Changes in Assumptions and Benefit Terms:* Since the prior measurement date, the demographic and economic assumptions have been updated as follows:

- The assumed investment rate of return was decreased from 7.50% to 6.25%.
- The assumed rate of inflation was reduced from 3.25% to 2.30%.
- The salary increase assumption was reduced from 4.00% to 3.05%.
- The payroll growth assumption was reduced from 4.00% to 2.00%.

2018:

*Changes in Assumptions and Benefit Terms:* Since the prior measurement date, there have been no changes in actuarial assumptions. However, during the 2018 legislative session, House Bill 185 was enacted, which updated the benefit provisions for active members who die in the line of duty. The system shall now pay 100% of the insurance premium for spouses and children of all active members who dies in the line of duty. The total OPEB liability as of June 30, 2018, is determined using these updated benefit provisions.

2019:

*Changes in Assumptions and Benefit Terms:* For the fiscal year ended June 30, 2020, the KERS Board of Trustees adopted new actuarial assumptions. These assumptions were based on an actuarial experience study for the period ending June 30, 2018. Key changes include replacing the base retiree mortality tables with a KERS-specific mortality table developed using the actual mortality experience of non-disabled retirees in KERS. Mortality tables for disabled retirees and active members were updated with Public Retirement Mortality tables. In addition, termination rates and rates of disability incidence were increased. Retirement rates were decreased slightly for members with a participation date prior to July 1, 2003. For members with a participation date on or after July 1, 2003, retirement rates were set equal to 80% of the retirement rates applicable for the pre-July 1, 2003 participants for ages below 65.

House Bill 1, which passed during the 2019 special legislative session, allows certain employers in the non-hazardous plan to elect to cease participating in the system as of June 30, 2020. Since employer's elections were unknown at the time of the actuarial valuation and the legislation was enacted after the June 30, 2019 measurement date, no adjustments were made to the Total OPEB Liability to reflect this legislation.

House Bill 265, which passed during the 2018 legislative session, allowed certain employers within the non-hazardous plan to contribute less than the actuarially determined contribution in the 2018/2019 fiscal year. Since this is not expected to be an ongoing contribution reduction, determining the non-hazardous employers' proportionate share based on the employers' actual contributions would not be reflective of the employers' long-term contribution effort. Instead, the proportionate share calculations for employers of the non-hazardous plan were based on the employers' covered payroll provided for fiscal year ending June 30, 2019, which would result in the same proportionate share allocation if all participating employers contributed the same rate.

EASTERN KENTUCKY UNIVERSITY  
REQUIRED SUPPLEMENTARY INFORMATION  
NOTES TO REQUIRED SUPPLEMENTARY OPEB INFORMATION  
June 30, 2021, 2020, 2019 and 2018

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**KERS (Continued)**

2020:

*Changes in Assumptions and Benefit Terms:* For the fiscal year ended June 30, 2021, the assumed increase in future health care costs was reviewed during the June 30, 2019 valuation process and was updated to better reflect more current expectations relating to anticipated future increases in the medical costs. The June 30, 2020 actuarial information reflects the anticipated savings from the repeal of the "Cadillac Tax" and "Health Insurer Fee", which occurred in December of 2019. The assumed load on pre-Medicare premiums to reflect the cost of the Cadillac Tax was removed and the Medicare premiums were reduced by 11 percent to reflect the repeal of the Health Insurer Fee.

2021:

House Bill 8, passed in the 2021 legislative session, changed how employers contributions are allocated in the KERS Non Hazardous plan. The change does not impact the total post-employment liability but does impact the amount of liability allocated to some employers. Several employers will see a significant increase in the allocation percentage of the total post-employment benefits liability.

**KTRS**

2017:

*Changes to benefit terms:* Medical Insurance: With the passage of House Bill 471, the eligibility for non-single subsidies (NSS) for the KEHP-participating members who retired prior to July 1, 2010 is restored, but the State will only finance, via its KEHP "shared responsibility" contributions, the costs of the NSS related to those KEHP-participating members who retired on or after July 1, 2010.

2018:

*Changes of benefit terms* – For the Life Insurance Plan, changes in assumptions or benefit terms as of June 30, 2019 included a change to the investment rate of returns, municipal bond index rate, discount rate, and single equivalent interest rate noted in the table above. For the Medical Insurance Plan, with the passage of House Bill 471, the eligibility for non-single subsidies (NSS) for the KEHP-participating members who retired prior to July 1, 2010 is restored, but the state will only finance, via its KEHP "Shared Responsibility" contributions, the costs of the NSS related to those KEHP-participating members who retired on or after July 1, 2010. This change occurred in the prior year, while there were no other changes in the current year.

2019:

*Changes of assumptions – Medical Insurance Plan:* The healthcare cost trend rate for Pre-65 decreased from 7.75 percent to 7.50 percent and Post-65 decreased from 5.75 percent to 5.50 percent. Medicare Part B premiums increased to 2.63 percent from 0.0 percent. The municipal bond index rate decreased from 3.89 percent to 3.50 percent.

*Changes of assumptions – Life Insurance Plan:* The municipal bond index rate decreased from 3.89 percent to 3.50 percent.



EASTERN KENTUCKY UNIVERSITY  
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June 30, 2021, 2020, 2019 and 2018

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2020:

*Changes of assumptions – Medical Insurance Plan:* The healthcare cost trend rate for Pre-65 decreased from 7.50 percent for fiscal year 2020 to 7.25 percent for fiscal year 2021 and Post-65 decreased from 5.50 percent for fiscal year 2020 to 5.25 percent for fiscal year 2021. Medicare Part B premiums increased to 6.49 percent for fiscal year 2021 from 2.63 percent for fiscal year 2020. The municipal bond index rate decreased from 3.50 percent to 2.19 percent.

*Changes of assumptions – Life Insurance Plan:* The municipal bond index rate decreased from 3.50 percent to 2.19 percent.

2021:

*Changes of assumptions – Medical Insurance Plan:* The municipal bond index rate decreased from 2.19 percent to 2.13 percent.

*Changes of assumptions – Medical Insurance Plan:* The single equivalent interest rate (SEIR) decreased from 7.50 percent to 7.10 percent.

*Changes of assumptions – Life Insurance Plan:* The municipal bond index rate decreased from 2.19 percent to 2.13 percent.

*Changes of assumptions – Life Insurance Plan:* The single equivalent interest rate (SEIR) decreased from 7.50 percent to 7.10 percent.

## **SUPPLEMENTARY INFORMATION**

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Regents  
Eastern Kentucky University and  
The Secretary of Finance and Administration  
Cabinet of the Commonwealth of Kentucky

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and the discretely presented component unit of Eastern Kentucky University ("the University" or "University") as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, and have issued our report thereon dated November 22, 2022. Our report includes a reference to other auditors who audited the financial statements of Eastern Kentucky University Foundation, Inc., as described in our report on the University's financial statements. The financial statements of Eastern Kentucky University Foundation, Inc. were not audited in accordance with *Government Auditing Standards*.

***Internal Control Over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the University's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, we do not express an opinion on the effectiveness of the University's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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(Continued)

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the University's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### ***Purpose of this Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the University's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Crowe LLP*  
Crowe LLP

Lexington, Kentucky  
November 22, 2022

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH  
MAJOR FEDERAL PROGRAM; REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE**

Board of Regents  
Eastern Kentucky University and  
The Secretary of Finance and Administration  
Cabinet of the Commonwealth of Kentucky

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Eastern Kentucky University's ("the University" or "University") compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement that could have a direct and material effect on each of the University's major federal programs for the year ended June 30, 2022. The University's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the University complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the University's compliance with the compliance requirements referred to above.

***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the University's federal programs.

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(Continued)

## ***Auditor's Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the University's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the University's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the University's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of the University's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

## ***Report on Internal Control Over Compliance***

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

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(Continued)

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Crowe LLP*  
Crowe LLP

Lexington, Kentucky  
November 22, 2022

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>DEPARTMENT OF EDUCATION</b>				
Direct Programs –				
Student Financial Aid Cluster				
Federal Pell Grant Program		84.063	\$ 22,422,851	\$ -
Federal Supplemental Educational Opportunity Grant		84.007	898,637	-
Federal Work Study Program		84.033	447,602	-
Federal Work Study Service Tutors		84.033	138	-
Federal Work Study Job Location/Development		84.033	55,224	-
Federal Perkins Loan Program		84.038	2,426,651	-
Teach Grant		84.379	20,746	-
Federal Direct Student Loans – Direct Lending		84.268	56,174,629	-
Federal Direct Student Loans - PLUS		84.268	4,848,066	-
Total Student Financial Aid Cluster			<u>87,294,544</u>	<u>-</u>
TRIO Cluster				
NOVA Student Support Services FY 21		84.042A	76,455	-
NOVA Student Support Services FY 22		84.042A	<u>330,741</u>	<u>-</u>
			<u>407,196</u>	<u>-</u>
Educational Talent Search FY 20		84.044A	28	-
Educational Talent Search FY 21		84.044A	106,277	-
Educational Talent Search FY 22		84.044A	<u>360,065</u>	<u>-</u>
			<u>466,370</u>	<u>-</u>
Upward Bound FY 21		84.047A	20	-
Upward Bound FY 21		84.047A	3,527	-
Upward Bound FY 22		84.047A	404,027	-
Upward Bound Student Support FY 22		84.047A	101,907	-
Upward Bound FY 23		84.047A	59,388	-
Upward Bound Student Support FY 23		84.047A	<u>2,293</u>	<u>-</u>
			<u>571,162</u>	<u>-</u>
Ronald E. McNair Program - Administrative 2020			(823)	-
Ronald E. McNair Program - Administrative 2021		84.217A	56,451	-
Ronald E. McNair Program - Administrative 2021		84.217A	16,284	-
Ronald E. McNair Program – Administrative 2022		84.217A	132,618	-
Ronald E. McNair Program – Administrative 2022		84.217A	<u>36,542</u>	<u>-</u>
			<u>241,072</u>	<u>-</u>
Total TRIO Cluster			<u>1,685,800</u>	<u>-</u>
COVID-19 – Education Stabilization Fund				
Higher Education Emergency Relief Fund:				
Institutional Funding		84.425F	1,385,695	-
Strengthening Institutions Program		84.425M	1,289,918	-
Higher Education Emergency Relief Fund II: Direct				
Aid to Students		84.425E	776,516	-
CRRSA Institutional Funding		84.425F	1,008,954	-
HEERF III – Student ARP Act of 2021		84.425E	13,081,947	-
HEERF III – Instit: ARP Act of 2021		84.425F	<u>8,240,080</u>	<u>-</u>
Total Education Stabilization Fund			<u>25,783,110</u>	<u>-</u>

See accompanying notes to schedule of expenditures of federal awards.



EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>DEPARTMENT OF EDUCATION (Continued)</b>				
Direct Programs –				
EKU Student Child Care Program FY 21		84.335A	61,029	-
EKU Student Child Care Program FY 22		84.335A	<u>68,794</u>	<u>-</u>
			<u>129,823</u>	<u>-</u>
Pass-Through Programs -				
Berea College				
LINC Internship	P0028823	84.215N	\$ 67,639	\$ -
Berea College Upward Bound Math & Science – Colonels Now Student Support Funding	P0028939	84.047M	10,013	-
GEAR UP Colonels Now Summer 2021	P0028939	84.334	<u>117,227</u>	<u>-</u>
			<u>194,879</u>	<u>-</u>
Kentucky Council on Postsecondary Education				
Covid 19: Governors Emergency Education Relief – GEER Summer Bridge	SC 415 2000002002	84.425C	36,045	-
Covid 19: Governors Emergency Education Relief – GEER	SC 415 2000002002	84.425C	3,800	-
Covid 19: CPE Mitigation Strategies	PON2 721 2200001478	21.027	226,500	-
Mental Health Services Grant	SC 415 2000002002	84.425C	19,783	-
2022 CPE Summer Bridge Grant	SC 415 2200001303	84.425C	248	-
2022 GEAR UP Kentucky Summer Academy	SC 415 2200001449	84.425C	<u>38,053</u>	<u>-</u>
			<u>324,429</u>	<u>-</u>
Kentucky Department of Education				
21 <sup>st</sup> Century Community Learning Centers FY 21	PON2 540 2000003446	84.287	35,775	-
21 <sup>st</sup> Century Community Learning Community FY 22	PON2 540 2100002613	84.287	161,738	-
Southern Migrant Education Regional Center FY 21	PON2 540 2000003372	84.011A	90,252	-
Southern Kentucky Migrant FY 22	PON2 540 2200000704	84.011A	292,246	-
Interpreter Training Program FY 22	PON2 540 2100002545	84.027A	333,275	-
Interpreter Training Program FY 21	PON2 540 20000003153	84.027A	67,769	-
COVID: Elementary and Secondary School Emergency	PON2 540 2100002678	84.425D	<u>189,628</u>	<u>-</u>
			<u>1,170,683</u>	<u>-</u>
Kentucky Education and Workforce Development Cabinet				
Audit Education FY 21 – Madison County	PON2 531 2100003367	84.002	7,503	-
Audit Education FY 22 – Madison County	PON2 531 2100003367	84.002A	81,360	-
Audit Education FY 21 – Clay County	PON2 531 2100003367	84.002	5,478	-
Audit Education FY 21 - Clay County	PON2 531 2100003367	84.002A	<u>70,568</u>	<u>-</u>
			<u>164,909</u>	<u>-</u>

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>DEPARTMENT OF EDUCATION (Continued)</b>				
Pass-Through Programs (Continued) – Kentucky Office of State Budget Director Coronavirus Relief Fund II	Award Letter	21.019	\$ 1,235,375 3,090,275	\$ - -
<b>Total Department of Education</b>			117,983,552	-
<b>RESEARCH AND DEVELOPMENT</b>				
Direct Programs –				
Department of Agriculture				
Partnership for Forest		10.xxx	5,787	-
Partnership for Forest Inventory		10.xxx	6,820 12,607	- -
Department of Interior				
Making bat boxes a more effective mitigation tool for WNS – imperiled bays		15.657	32,969	53,990
National Institute of Justice				
Experimental & Numerical investigations of gypsum		16.560	56,282	-
National Science Foundation				
Collaborative Research: RUI SG: Imperiled plants of tropical rivers		47.074	12,148	41,481
Collaborative Research: Hertiabile Plant Fungus		47.074	192	-
REU: Disturbance Ecology in Central Appalachia		47.074	112,968	-
Efficient Mathematical Framework		47.049	8,022	-
REPS Supplement to REU Site: Disturbance Ecology in Central Appalachian		47.074	4,307	-
Career: Advancing scientific knowledge of tropical mutualistic network science & public knowledge of tropical bee importance		47.083	13,984	-
Career: Advancing scientific knowledge of tropical mutualistic network science & public knowledge of tropical bee importance		47.074	13,984 165,605 267,463	- 41,481 95,471
Pass-Through Programs –				
Department of Defense				
University of Kentucky Research Foundation				
Novel compounds	3048115221-22-154	93.395	28,769	-

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>RESEARCH AND DEVELOPMENT (Continued)</b>				
Pass-Through Programs –				
Department of Health and Human Services				
University of Louisville Research Foundation				
Kentucky Biomedical Research Infrastructure Network New Startup Grant	ULRF 18-0975C-02	93.859	\$ 11,260	\$ -
Improving the biostability and Target selectivity of an Agreement		93.859	13,200	-
Lead Faculty Award FY 21	ULRF 18-0975C-02	93.859	13,734	-
Effects of P75NTR on Oxidative Stress-Induced Degeneration of CNS Neurons	ULRF 18-0975C-02	93.859	50,773	-
			<u>88,967</u>	<u>-</u>
Environmental Protection Agency				
University of Louisville Research Foundation				
Biological effects of American beaver in restored stream and floodplain complexes	ULRF 19-1083-01	66.461	9,369	-
University of Kentucky Research Foundation				
Liquid-Base Energy Storage	3200003557-21-053	47.083	13,644	-
Robotic End Effector Design	3200002692-21-336	47.083	60,783	-
Enhanced Robotics & Structures	3200002692-21-336	47.083	57,812	-
KY Advance Manufacturing Initiative	3200002692-21-336	47.083	23,499	-
Simulations models for KAMPERS	3200002692-21-336	47.083	22,946	-
Liquid Based Energy Storage 2022	3200004201-21-053	47.083	38,182	-
Telomere Roles in Fungal Evolution	3200001363-18-082	47.074	8,710	-
			<u>225,576</u>	<u>-</u>
			<u>352,681</u>	<u>-</u>
<b>Total Research and Development</b>			<u>620,144</u>	<u>95,471</u>
<b>DEPARTMENT OF AGRICULTURE</b>				
Direct Programs –				
RHELM Student Interns		10.xxx	15,413	-
RHELM Student Interns FY22 MOD3		10.xxx	11,225	-
Wetland and forest monitoring In the Daniel Boone National Forest		10.xxx	80	-
Partnership to support management Education DBNF		10.xxx	26,263	-
			<u>52,981</u>	<u>-</u>

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>DEPARTMENT OF AGRICULTURE (Continued)</b>				
Pass-Through Programs –				
Kentucky Department of Agriculture				
EKU Red Barn Garden Specialty				
Crop Community Outreach	PON2 035 1900003059	10.170	\$ 6,329	\$ -
Kentucky Cabinet for Health and Family Services				
SNAP Cluster				
University Training Consortium FY21	PON2 736 2000002713	10.561	(372)	
University Training Consortium FY22	PON2 736 2100002157	10.561	577,291	29,633
Total SNAP Cluster			576,919	29,633
			583,248	-
<b>Total Department of Agriculture</b>			636,229	29,633
<b>DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>				
Pass-Through Programs –				
Kentucky Cabinet for Health & Family Services				
University Training Consortium FY 22	PON2 736 2100002157	93.472	241,885	14,522
University Training Consortium FY 21	PON2 736 2000002713	93.556	737,928	-
Center for Student Parent FY 21	SC 736 2000001806	93.558	367	-
Center for Student Parent FY 22	SC 736 2000001806	93.558	353,282	-
University Training Consortium FY 22	PON2 736 2000001806	93.558	297,852	17,762
			651,501	17,762
CRRSA Sustainment GRANT	MOA	93.575	79,920	-
University Training Consortium FY22	PON2 736 2100002157	93.575	204,087	-
			284,007	-
University Training Consortium FY 21	PON2 736 2000002713	93.590	2,909	-
University Training Consortium FY 21	PON2 736 2000002713	93.603	16,424	
University Training Consortium FY 22	PON2 736 2100002157	93.603	181,242	2,196
			197,666	2,196
University Training Consortium FY 20	PON2 736 1900004478	93.658	(1,318)	-
University Training Consortium FY 21	PON2 736 2000002713	93.658	(2,191)	76,426
University Training Consortium FY 22	PON2 736 2100002157	93.658	4,605,370	1,417,038
			4,601,861	1,493,464

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>DEPARTMENT OF HEALTH AND HUMAN SERVICES (Continued)</b>				
Pass-Through Programs –				
Kentucky Cabinet for Health & Family Services				
University Training Consortium FY 22	PON2 736 2100002157	93.667	\$ 26,349	\$ -
University Training Consortium FY 22	PON2 736 2100002157	93.669	131,471	-
University Training Consortium FY 21	PON2 736 2000002713	93.674	-	70,900
University Training Consortium FY 22	PON2 736 2100002157	93.674	6,046	408,072
			6,046	478,972
Medicaid Cluster				
Medicaid Waiver Management Application FY 22	SC0746 2000001317	93.778	13,680	-
University of Kentucky Research Foundation				
CARE RC: Occupational Safety Core FY22		93.262	97,562	-
Kentucky Leadership Neuro SE Xlerator Network: Technology Transfer Accelerator Hub	3200004102-22-010	93.877	27,420	-
Central Appalachian Regional Education Research Center	3200003706-21-165	93.859	398	-
MPH – Industrial Hygiene Core	3200003624-20-060	93.262	89,619	-
			214,999	-
<b>Total Department of Health and Human Services</b>			<u>7,110,302</u>	<u>2,006,916</u>
<b>DEPARTMENT OF HOMELAND SECURITY</b>				
Pass-Through Programs –				
Center for Rural Development				
Rural Domestic Preparedness Consortium FY 17: Task 2	FY17-00052-S01-EKU	97.005	2,228	-
Rural Domestic Preparedness Consortium FY 17: Task 2	FY17-00052-S01-EKU	97.005	36,967	-
Rural Domestic Preparedness Consortium FY 18: Task 2	EMW-2018-CA-00075-S01	97.005	35,362	-
Rural Domestic Preparedness Consortium FY 19: Task 2	FY19-00048-S01-EKU	97.005	151,478	-
<b>Total Department of Homeland Security</b>			<u>226,035</u>	<u>-</u>
<b>APPALACHIAN REGIONAL COMMISSION</b>				
Direct Programs –				
Aviation Simulators for Kentucky's Appalachia Regional Training Centers		23.002	(283)	-
<b>Total Appalachian Regional Commission</b>			<u>(283)</u>	<u>-</u>

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>CORPORATION FOR NATIONAL AND COMMUNITY SERVICE</b>				
Pass-Through Programs –				
Kentucky Commission of Community Volunteerism & Service				
Kentucky Students for Disaster Readiness and Resiliency Corps (KY READY Corps) FY 21	PON2 730 1900002172	94.006	\$ 26,119	\$ -
Kentucky Students for Disaster Readiness and Resiliency Corps (KY READY Corps) FY 22		94.006	<u>154,424</u>	<u>-</u>
			<u>180,543</u>	<u>-</u>
Kentucky Cabinet for Health & Family Services				
Serve Kentucky Training Services FY 22	PON2 730 2000002443	94.009	30,880	-
Serve Kentucky Training Services FY 22	PON2 730 2000002443	94.021	<u>30,880</u>	<u>-</u>
			<u>61,760</u>	<u>-</u>
<b>Total Corporation for National Community Service</b>			<u>242,303</u>	<u>-</u>
<b>NATIONAL AERONAUTICS AND SPACE ADMINISTRATION</b>				
Pass-Through Programs –				
University of Kentucky Live, Interactive Shows Hummel Plan	3200003095-22-056	43.001	<u>14,208</u>	<u>-</u>
<b>Total National Aeronautics and Space Administration</b>			<u>14,208</u>	<u>-</u>
<b>NATIONAL SCIENCE FOUNDATION</b>				
Pass-Through Programs –				
University of Kentucky 2020 Math & Science Summer Camp Experience for High Juniors and Seniors	3200002692-20-132	47.083	<u>6,466</u>	<u>-</u>
<b>Total National Science Foundation</b>			<u>6,466</u>	<u>-</u>
<b>DEPARTMENT OF INTERIOR</b>				
Pass-Through Programs:				
Save the Children Workforce Opportunity for Rural Communities – Early Childhood Education Career Pathways	999003663	17.280	<u>39,553</u>	<u>-</u>
<b>Total Department of Interior</b>			<u>39,553</u>	<u>-</u>

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

<u>Federal Grant/Program Title</u>	<u>Pass-Through Number</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>	<u>Provided to Subrecipients</u>
<b>US EMBASSY BRASILIA PUBLIC AFFAIRS</b>				
Cultural Exchange: A Cross-Musical Between The Federal University of Amazonas and EKU		19.040	\$ <u>2,940</u>	\$ <u>-</u>
<b>Total US Embassy Brasilia Public Affairs</b>			<u>2,940</u>	<u>-</u>
<b>Total Federal Expenditures</b>			<u>\$ 126,881,449</u>	<u>\$ 2,132,020</u>

See accompanying notes to schedule of expenditures of federal awards.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
Year ended June 30, 2022

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<u>Grant/Program Title</u>	<u>Assistance Listing Number</u>	<u>Federal Expenditures</u>
<b>Subtotals of Multiple Awards/ALNs</b>		
Education Stabilization Fund (ESF)	84.425	\$ 26,070,665
EKU Student Child Care Program	84.335	129,823
Twenty-First Century Community Learning Centers	84.287	197,513
Migrant Education-State Grant Program	84.011	382,497
Special Education Cluster – Grants to States (IDEA)	84.027	401,044
Collaborative Research	47.074	152,311
Integrative Activities	47.083	237,316
Central Appalachian Regional Education Research Center	93.262	187,179
Biomedical Research and Research Training	93.859	89,365

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See accompanying notes to schedule of expenditures of federal awards.



**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Basis of Presentation: The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of Eastern Kentucky University (the "University") under programs of the federal government for the year ended June 30, 2022 and is presented on the accrual basis of accounting. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Therefore, some amounts presented in this schedule may differ from amounts presented in or used in the preparation of the basic financial statements. Negative amounts shown on the schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

**NOTE 2 – INDIRECT COST**

Predetermined indirect cost rates have been approved through June 30, 2022. The rate for on-campus activities ranges from 42.0% to 53.0% and the rate for off-campus activities ranges from 26.0% to 26.0% for the approved period. The University has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**NOTE 3 – FEDERAL LOAN PROGRAMS**

The University disbursed funds under the Federal Direct Student Loans Program (including Direct Loans, Direct Unsubsidized Loans, Direct Plus Loans and Direct Consolidation Loans) during the current year.

The amount presented on the schedule of expenditures of federal awards for the Federal Perkins Loan Program represents loan balances outstanding at July 1, 2021 for which the government imposes continuing compliance requirements. As of June 30, 2022, the University's outstanding Perkins loan balance is \$1,732,680.

EASTERN KENTUCKY UNIVERSITY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
Year ended June 30, 2022

**PART I - SUMMARY OF AUDITORS' RESULTS**

**Financial Statements**

Type of auditors' report issued	<u>Unmodified</u>		
Internal control over financial reporting:			
Material weakness(es) identified?	<u>          </u> Yes	<u>  X  </u>	No
Significant deficiency(ies) identified?	<u>          </u> Yes	<u>  X  </u>	None Reported
Noncompliance material to financial statements noted?	<u>          </u> Yes	<u>  X  </u>	No

**Federal Awards**

Internal control over major programs:			
Material weakness(es) identified?	<u>          </u> Yes	<u>  X  </u>	No
Significant deficiency(ies) identified?	<u>          </u> Yes	<u>  X  </u>	None Reported
Type of auditors' report issued on compliance for major programs	<u>Unmodified</u>		
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	<u>          </u> Yes	<u>  X  </u>	None Reported

Identification of major programs:

**Assistance Listing Numbers**

**Name of Federal Program or Cluster Number**

84.425C	COVID-19 - Education Stabilization Fund:
84.425D	Governors Emergency Education Relief (GEER)
84.425E	Elementary and Secondary School Emergency Relief Fund
84.425F	HEERF – Student Portion
84.425M	HEERF – Institutional Portion
	Strengthening Institutions Program (SIP)
84.042	TRIO Cluster:
84.044	Student Support Services
84.047	Talent Search
84.217	Upward Bound
	McNair Post-Baccalaureate Achievement

Dollar threshold used to distinguish between Type A and Type B programs	<u>\$ 3,000,000</u>		
Auditee qualified as low-risk auditee?	<u>  X  </u>	Yes	<u>          </u> No

**PART II – FINANCIAL STATEMENT FINDINGS**

None noted.

**PART III – FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS**

None noted.



**Eastern Kentucky University**

Financial Update

December 1, 2022

# Budget to Actual Summary

\* Preliminary / Draft - Unaudited

October 31, FY 2022-23	Revenue			Expense			Change in Net Position
	Revised Revenue Budget	Actual Revenue	Percent Realized	Revised Expense Budget	Actual Expense	Percent Realized	
Fund							
Education & General	252,521,833	124,830,427	49.43%	260,280,976	98,540,589	37.86%	26,289,838
Auxiliary	30,199,039	14,834,476	49.12%	30,199,039	12,227,258	40.49%	2,607,218
Total	282,720,872	139,664,903	49.40%	290,480,015	110,767,847	38.13%	28,897,056
October 31, FY 2021-22	Revenue			Expense			Change in Net Position
	Revised Revenue Budget	Actual Revenue	Percent Realized	Revised Expense Budget	Actual Expense	Percent Realized	
Fund							
Education & General	234,282,947	116,395,305	49.68%	252,697,424	84,303,248	33.36%	32,092,057
Auxiliary	28,148,371	12,812,651	45.52%	28,148,371	7,527,659	26.74%	5,284,992
Total	262,431,318	129,207,956	49.23%	280,845,795	91,830,907	32.70%	37,377,049
							(5,802,220)
							(2,677,774)
							(8,479,993)

# E & G Revenue by Classification

*\* Preliminary / Draft - Unaudited*

Revenue Source	FY 2022-23			FY 2021-22			Variance
	Revised Budget	Actual	Percent Realized	Revised Budget	Actual	Percent Realized	
Tuition & Class Fees	146,109,048	75,134,335	51.42%	142,842,810	72,363,366	50.66%	2,770,969
State Appropriations	79,251,800	43,588,400	55.00%	74,444,100	40,944,300	55.00%	2,644,100
Government Grants & Contracts	2,450,000	242,614	9.90%	2,400,370	199,542	8.31%	43,071
Private Gifts, Grants & Contracts	904,633	432,157	47.77%	548,646	705,773	128.64%	(273,616)
Educational Sales & Services	7,221,890	4,293,832	59.46%	6,082,691	1,528,768	25.13%	2,765,064
Other Sources	16,584,462	1,139,089	6.87%	7,964,332	653,556	8.21%	485,533
Total	252,521,833	124,830,427	49.43%	234,282,947	116,395,305	49.68%	8,435,122

# E & G Expense by Classification

\* Preliminary / Draft - Unaudited

Expense Classification	FY 2022-23			FY 2021-22			
	Revised Budget	Actual	Percent Realized	Revised Budget	Actual	Percent Realized	
Instruction	89,493,050	29,822,204	33.32%	87,567,843	24,812,857	28.34%	5,009,347
Research	368,693	68,966	18.71%	465,635	61,503	13.21%	7,463
Public Service	1,590,966	472,986	29.73%	1,650,278	467,858	28.35%	5,128
Academic Support & Libraries	26,942,661	8,521,745	31.63%	24,970,476	8,314,152	33.30%	207,592
Student Services	25,460,960	9,016,391	35.41%	20,938,340	6,977,440	33.32%	2,038,951
Institutional Support	50,311,267	20,400,083	40.55%	50,269,777	15,805,435	31.44%	4,594,647
Operation & Maintenance of Plant	24,588,543	7,643,772	31.09%	23,420,378	6,288,971	26.85%	1,354,801
Scholarships & Fellowships	41,524,836	22,594,443	54.41%	43,414,697	21,575,031	49.70%	1,019,412
Total	260,280,976	98,540,589	37.86%	252,697,424	84,303,248	33.36%	14,237,341

# Budget to Actual Summary – Primary Auxiliaries

*\* Preliminary / Draft - Unaudited*

October 31, FY 2022-23	Revenue			Expense			Change in Net Position
	Revised Revenue Budget	Actual	Percent Realized	Revised Expense Budget	Actual	Percent Realized	
Auxiliary Unit							
Campus Recreation Center	1,651,850	830,201	50.26%	1,651,850	408,804	24.75%	421,397
Housing	20,301,961	10,191,319	50.20%	20,301,961	8,778,601	43.24%	1,412,718
Parking Operations	1,400,000	1,314,933	93.92%	1,400,000	292,122	20.87%	1,022,811
University Club at Arlington	1,621,434	767,518	47.34%	1,621,434	644,257	39.73%	123,261
Total	24,975,245	13,103,971	52.47%	24,975,245	10,123,784	40.54%	2,980,187

October 31, FY 2021-22	Revenue			Expense			Change in Net Position
	Revised Revenue Budget	Actual	Percent Realized	Revised Expense Budget	Actual	Percent Realized	
Auxiliary Unit							
Campus Recreation Center	1,443,850	657,748	45.56%	1,443,850	320,527	22.20%	337,221
Housing	19,422,394	9,028,740	46.49%	19,422,394	5,091,846	26.22%	3,936,894
Parking Operations	1,305,000	1,164,948	89.27%	1,305,000	167,272	12.82%	997,675
University Club at Arlington	1,537,400	672,621	43.75%	1,537,400	506,417	32.94%	166,204
Total	23,708,644	11,524,056	48.61%	23,708,644	6,086,062	25.67%	5,437,994

# Actual Performance Comparison – Primary Auxiliaries

<i>* Preliminary / Draft - Unaudited</i>		Change in Net Position		
Auxiliary Unit		FY 2022-23	FY 2021-22	Variance
Campus Recreation Center		421,397	337,221	84,176
Housing		1,412,718	3,936,894	(2,524,176)
Parking Operations		1,022,811	997,675	25,136
University Club at Arlington		123,261	166,204	(42,943)
Total		2,980,187	5,437,994	(2,457,807)



Questions?



[www.eku.edu](http://www.eku.edu)

Report of the Chair of the Faculty Senate to  
The ECU Board of Regents  
11/20/2022

It is my pleasure to bring you a report on behalf of the ECU Faculty Senate.

President McFaddin and I have hosted “Lunch and Learns” in the Regents Dining Room in the Case Cafeteria in September, October and November. Each one was more well-attended than the previous, and they provided a great chance for faculty to ask questions, share concerns and hear about the University’s plans. I hope that some sort of similar opportunity will continue into the Spring Semester.

I continue to be pleased with the Problem Solvers Group providing an opportunity for me, Vice Chair Lisa Kay and Faculty Regent Jason Marion to share concerns with the Provost and receive progress reports from her on previously discussed issues.

With the appointment of Lauren Keeler in Counsel’s Office we are now able to begin the process of revising the Grievance regulation. This regulation is of great importance to the faculty, and the revision is much needed. Currently there are listening sessions with various faculty while Lauren takes note of issues and ideas that are raised. The next step will be passing the compiled information to a writing group in the (hopefully) near future.

I was part of the exit interview with Faculty Advocate, Beth Polin. The issue of the powers/job description of Faculty Advocate vs an Ombud has been a source of much concern to the faculty. The independence of this position and how it fits in the hierarchy of dealing with faculty concerns were discussed. It is important that we make our decision and fill this position with all deliberate speed as it is also a critical link in the Grievance process.

As I reported at the last Board of Regents meeting, I polled the Faculty Senate on the issue of how to proceed **this year** with the \$500,000 set aside from the raises which were approved last Spring. The Senate voted 90% to have the money go towards addressing the issue of salary compression. We are pleased that the administration will begin making salary adjustments in the Spring.

Best wishes for your deliberations.

Sincerely,

Richard A. Crosby  
Professor of Music and ECU Foundation Professor  
Chair of Faculty Senate.



## STAFF COUNCIL

### **Staff Council Report for the Board of Regents 12.1.22**

Chairman Eaves, members of the Board, and President McFaddin, thank you for the opportunity to provide you with an update from Staff Council.

This fall, Staff Council hit the ground running with various events, engagement opportunities, and initiatives. With the success of the Homecoming door decorating competition in year's past, Staff Council was glad to host that again for Homecoming 2022. I want to extend a huge thank you to Chairman Eaves and Regent Murphy for their time and willingness to serve as judges and hope you both found it to be a fun experience. The winner was Model Lab's Special Education department with a very festive football theme, EKU Colonel, and maroon and white door. It was very clever and cute! Staff Council also participated in the Homecoming Parade. It is a great way to bring awareness to the council and build on the sense of community and belongingness.

We also hosted several awareness events to better communicate who we are and what our intended mission is. The 'Donut you wanna get to know Staff Council' events were scheduled to meet with our constituencies, bring general awareness to the council, as well as promote the election for new members. As mentioned in the last board meeting, Staff Council had several open seats we were filing through elections this fall. I'm happy to report that we had 8 individuals run to fill the 5 vacant seats. Those elected were Cassie Bradley, Morgan Couch, Brandon "Tyler" Ingram, Chris Obergfell, and Jaime Roberts. We're excited for them to be joining the council and look forward to them assuming that role in January.

From a programmatic perspective, Staff Council also hosted an EKU Trivia Night at Dreaming Creek Brewery. This was directly in response to the survey results that employee's wanted to see more adult focused events where they could mingle and network with one another. It was our first go at it, but the feedback we received was that the event was a success, and they would like to see more programs like this. Staff Council also hosted another Breakfast and Brainstorm event with President McFaddin that was successful. We look forward to continuing to collaborate with his office to hopefully provide similar opportunities for employees in the spring semester.

Staff Council was also able to host a team building opportunity at the EKU Challenge Course for our council members. We participated in the high ropes course and had a great time bonding, laughing, and sharing that experience together. I think because of this shared opportunity we'll be able to work even more collaboratively and closely together.

Our Communication Chair, Mary Miller, is also continuing to work on doing Staff Shoutouts on Staff Council's social media platforms. It's a great way to provide some recognition to our wonderful coworkers and employees for the hard work they do every day. To date, we have had 34 staff shoutouts and there are 10 in queue to be shared.

As you can see, we have had a very busy but eventful fall semester thus far. We are truly grateful for the support given to Staff Council so that we can promote the welfare of staff. I want to personally thank the Chairman, the Board, and President McFaddin for your continued support of Staff Council and for allowing me to provide you with this update today. Thank you.

Respectfully submitted,  
11.22.22  
Dr. Caelin Scott

## **EKU POLICIES & REGULATIONS REPORT**

The following regulations were approved at the executive level in the Fall 2022 Semester, after proceeding through the University vetting process. Pursuant to University Policy 1.1.1, the Board of Regents retains full Policy making authority, and delegates to the President the authority to approve internally developed Regulations. This semester, the President approved multiple Academic, Administrative, and Human Resources Regulations, all of which were vetted by University stakeholders. These designated stakeholders included University Counsel, the Provost and the Provost Council, the President's Cabinet, and the Executive Director of Human Resources. Regulations are posted University-wide for comment and distributed to Faculty Senate and Staff Council as information items.

For efficiency purposes on an as-needed basis, the University Policy Designee may make non-substantive or editorial changes to University Policies and Regulations. This semester, two regulations were editorially revised, and proper notice was given of these changes to the President's Council, the Provost Council, Staff Council, and the Executive Committee of the Faculty Senate.

*Copies of these regulations are available upon request.*

### **EMPLOYEE TUITION WAIVER PROGRAM**

Effective: August 3, 2022

In a continued review of fiscal responsibility and in promotion of rich employee benefits, the Employee Tuition Waiver Program Regulation was revised to remove the requirement that employees be enrolled in a degree program to take classes and to add transparency by fully explaining the financial implications of use.

### **STUDENT-ATHLETE MISCONDUCT REPORTING AND DETERMINATION OF SUSPENSION POLICY AND PROTOCOL**

Effective: August 4, 2022

This Administrative Regulation was adopted in response to new NCAA guidance which required Athletics Department Personnel to make certain written reports and notifications internally when any known or alleged act of misconduct is committed by a student-athlete. This regulation also establishes a similar duty for student-athletes themselves, requiring them to report certain identified misconduct, and establishes a procedure by which student-athletes may be suspended from athletics for alleged misconduct.

## **PAID PARENTAL LEAVE**

Effective: September 1, 2022

The Employee Leave Regulation was modified to include six (6) weeks of paid parental leave for Fully and Partially Benefited employees. This new language addresses the criteria and procedures by which employees can exercise this type of leave and encourages eligible employees to take time off to care for and bond with their newborn or newly adopted child and/or to recover from childbirth.

## **STUDENT CODE OF CONDUCT AND DISCIPLINARY PROCEDURES**

Effective: October 5, 2022

On July 14, 2022, House Bill 290 (2022) amended KRS 164.370, requiring post-secondary institutions in Kentucky to “adopt a code of student conduct that clearly sets forth the rules for nonacademic student conduct and establishes disciplinary procedures,” including very specific due process provisions applicable to a student or Registered Student Organization (RSO) facing suspension or expulsion from the University and/or eviction from University housing. This Regulation fulfills the University’s new obligations under KRS 164.370, and also defines “hazing” and establishes the process and disciplinary procedures for violations of the regulation.

## **ACADEMIC CURRICULUM**

Effective: November 21, 2022

This Academic Regulation aims to provide clarity for the processes by which curriculum changes are proposed and approved. Additionally, this regulation discusses the composition of the Council on Academic Affairs (CAA), which is responsible for processing, reviewing, and voting on proposed curriculum changes. While the regulation does not provide an exhaustive list of procedures for every type of proposed curriculum change, it does describe the typical process and points readers in the direction of the Associate Provost for Academic Affairs, who can provide a more in-depth breakdown for each type of change. This policy is required by SACS-COC.

## **ACADEMIC AGREEMENTS**

Effective: November 21, 2022

This Academic Regulation is intended to solidify the processes by which the University manages, writes, approves, and implements Academic Agreements – that is, agreements between the University and other institutions or organizations which result in the issuance of academic credit. This policy does not cover individual agreements, such as clinical placement agreements. This policy is required by SACS-COC.

## **DISCRIMINATION AND HARASSMENT**

Effective: October 28, 2022

An editorial change was made to this University Policy in order to update the contact information for the Director of the Office of Institutional Equity and Title IX Coordinator.

## **INTELLECTUAL PROPERTY**

Effective: October 28, 2022

An editorial change was made to this Administrative Regulation to remove positions/job titles that no longer exist from their inclusion on the Intellectual Property Committee list.

**Minutes of a Regularly Scheduled Meeting  
Eastern Kentucky University  
Board of Regents**

**September 16, 2022**

**9 a.m.**

**Partially Via Video Teleconference  
Primary Physical Viewing Location:**

**Keen Johnson Building  
Walnut Hall  
Eastern Kentucky University**

**I. Call to Order**

A regularly scheduled meeting of the Eastern Kentucky University Board of Regents convened on September 16, 2022, at 9:01 a.m. at the Keen Johnson Building, Walnut Hall, Eastern Kentucky University, Richmond, Kentucky. Chair Eaves called the meeting to order. The roll was called, and a quorum was established.

**Present**

Mr. Mike Eaves  
Ms. Laura Babbage  
Mr. Juan Castro  
Mr. Jeremiah Duerson  
Mr. Alan Long  
Dr. Jason Marion  
Ms. Paige Murphy  
Mr. Edwin Orange  
Ms. Lynn Taylor Tye  
Mr. Ashley Ward

**Absent**

Ms. Kristie Whitlatch

Chair Eaves announced that the board is attempting to streamline the meetings and agendas moving forward, and all presentations will be available to the board through a link following each meeting. In addition, he stated that each board member will have an opportunity to speak briefly at each meeting to touch on matters that are on the horizon for future discussion.



## **II. Resolutions**

### **A. Lewis Diaz**

Regent Tye read a resolution to be presented to the outgoing board chair, Lewis Diaz, a copy of which is incorporated herein and will be included with the official copy of the minutes. A motion was made by Regent Long to approve that resolution. The motion was seconded by Regent Tye. The motion passed unanimously by voice vote.

### **B. Vasu Vasudevan**

Dana Fohl, University Counsel, read a resolution presented to outgoing board member Vasu Vaseduvan, a copy of which is incorporated herein and will be included with the official copy of the minutes. A motion was made by Regent Castro to approve the resolution. The motion was seconded by Regent Babbage. The motion passed unanimously by voice vote.

## **III. Information Items**

### **A. University Reports**

#### **1. Dr. Bryan Makinen, Construction Update**

Dr. Bryan Makinen, Associate Vice President of Public Safety, gave a presentation and update on the completed, current, and upcoming construction projects, a copy of which is incorporated herein and will be included with the official copy of the minutes. For the record, President McFaddin stated the next capital project that is priority number one for the university is an Academic Complex, and in the spring of 2023, he will be bringing an updated master plan before the board.

#### **2. Dr. Sara Ziegler, Academic Affairs Update**

Dr. Sara Zeigler, Provost, and Senior Vice President for Academic Affairs, presented the academic affairs update, including the introductions of the new and current college deans as well as highlights of each of the colleges, programs, new incoming faculty, and a few student spotlights. The presentation is incorporated herein and will be included with the official copy of the minutes.

#### **3. Mr. Barry Poynter, Financial Update**

Mr. Barry Poynter, Senior Vice President for Finance and Administration, presented a brief financial update as of August 31, 2022. The presentation is incorporated herein and will be included with the official copy of the minutes.

#### **4. Dr. Dannie Moore & Dr. Tanlee Wasson, Enrollment & Student Experience Update**

Dr. Tanlee Wasson, Senior Vice President for Student Success, Engagement & Opportunity, gave a report detailing Fall 2022 highlights, orientation, Big E beginnings, and move-in. Dr. Dannie Moore, Vice President for Student Life and Chief Diversity, Equity, and Inclusion Officer, reported on the Big E Welcome and the new and engaging activities for students, as well as sharing upcoming anchor events through the end of the semester. Dr. Wasson then shared the goals and plans for 2023 recruitment, including the importance of campus visits and planned visits to the region by the president. The presentation is incorporated herein and will be included with the official copy of the minutes.

*[The Chair adjourned for a recess at 10:30 a.m. The meeting reconvened at 10:43 a.m.]*

#### **5. Ms. Betina Gardner, Development Update**

Ms. Betina Gardner, Vice President for University Development and Alumni Engagement and Executive Director of the ECU Foundation, presented a report on campaign statistics, annual giving by the numbers, the upcoming edition of the ECU magazine, and planning of homecoming weekend. The presentation is incorporated herein and will be included with the official copy of the minutes.

#### **6. Mr. Matt Roan, Athletics Update**

Mr. Matt Roan, Vice President, and Director of Athletics gave a presentation acknowledging new coaches, the success of sports teams, the growth and success of the football program, and Elevate Eastern, a program offering student-athlete support. The presentation is incorporated herein and will be included with the official copy of the minutes.

#### **7. Mike Eaves, Chair, Committee Reports**

Chair Eaves indicated that bylaws require certain committees and that those committees may meet between regular board meetings, and those minutes will be shared with the board prior to the quarterly board meetings. If action is required on any items, those will be placed on the Action Item section of the board agenda.

## **B. Additional Reports to the Board**

### **1. Written Reports**

#### **a. Dr. Richard Crosby, Faculty Senate Chair**

Dr. Richard Crosby, Chair of the Faculty Senate, delivered the following written report:

The Senate Executive Committee met on August 29<sup>th</sup> and approved Charges for the Senate Standing Committee. The committees have met, or are meeting shortly, to choose their Chairs. We kept the same liaisons from the Executive Committee to each of the committees and will therefore be able to keep abreast of the work of the Standing Committees. We also approved guest speakers for regular Senate meetings. Counsel Dana Fohl introduced Lauren Keeler who will be working on Policy revisions and putting together working groups to write/revise said Policies with her. One of the Policies at the top of her list is the Grievance Policy, which has been in limbo since the departure of Haley Norberg from Counsel's Office. The President met with us prior to the beginning of the official meeting and the Provost met with us during the meeting about the status of faculty-related issues.

The full Senate had its first meeting on September 12 and welcomed Chairman Mike Eaves as a guest speaker. He wanted a chance to introduce himself and the Senate was delighted to hear from him. We also received reports from President McFaddin and Provost Zeigler. Besides updating the Senate on University issues, he announced his "Lunch and Learn" meetings, to be held once a month in the Case Dining Hall with him and I hosting faculty on a first come-first serve (sign-up) basis. He is interested in listening to what is on the minds of the faculty, in keeping with his goal of shared governance and transparency. I commend him for this effort. The Provost continues to meet monthly with our "Problem Solvers" group (me, Vice Chair Dr. Lisa Kay, and Faculty Regent Dr. Jason Marion) to deal with issues brought to our attention by the faculty. This continues to be a highly productive effort and I applaud the Provost also for her commitment to shared governance and transparency.

One issue that the Provost brought up was the one-time fund of \$500,000.00 set aside from the compensation pool in the spring to begin to deal with salary compression and inversion. With the President's commitment to annual salary improvement comes the commitment to set aside a portion of that pool of money to address compression and inversion. The policy for that process will be developed this year, but in the meantime, the Provost asked the Senate for input on what to do with the one-time funds set aside for this year: Spread it around for Faculty Development funds or begin the process of at least modestly addressing compression. The Senate voted 80% to recommend the money go toward salary compression.

This is a brief overview of what we've addressed so far. I look forward to continuing to work with my colleagues, the administration, and reporting to this Board during this academic year. Best wishes to you all as you look after the best interests of ECU.

**b. Dr. Caelin Scott, Staff Council Chair**

Dr. Caelin Scott, Chair of the Staff Council, delivered the following report:

Chairman Eaves, members of the Board, and President McFaddin thank you for the opportunity to provide you today with an update from Staff Council.

I want to extend a thank you to Chairman Eaves for joining our Staff Council meeting this past Tuesday. It was a pleasure to have you in attendance to meet our Council members and to learn more about Staff Council's mission. Thank you.

Our Staff Council survey report was given at this month's meeting. The finishing touches to the final draft are being finalized so that we can share the report on our Staff Council webpage for our campus community to view. There are a few highlights from the report that I would like to share with you today. First, in response to the question "What do you love most about Eastern?", there were several comments about the supportive atmosphere at ECU and the sense of community that employees feel. Additionally, employees really enjoy working with students and the student-centered focus ECU has. I think that is something we should all be very proud of, take pride in, and highlight from the survey results. Something else that emerged from the results that the Council wants to work on is a general sense of awareness. As a Council, we need to better communicate our intended mission and ongoing initiatives, so we are going to make that a focus of this year through events such as meeting our Council members. I hope you will all take a moment to review the feedback and results of the survey once that is posted as I believe it is good data to have.

Staff Council elections will take place in November this year. Right now, we have four open seats that will be filled during that election, so part of our goal with meeting the council events will be to share our mission with employees, so they have a better understanding of what we do. Additionally, we will hopefully be able to use these events as a recruiting tool for employees to run for those vacant seats.

Our programming committee has several events planned and in the works for the year and we are excited to promote those to our campus community. The programming we are scheduling is a direct result of the responses we received on the survey, so we hope employees will see the value in sharing feedback with us so we can continue to do the best we can for staff at ECU. Next week on September 28<sup>th</sup>, Staff Council is hosting a Breakfast and Brainstorm event with President

McFaddin. We look forward to working with his office on this collaboration so that we can talk with and hear directly from the staff of the institution.

I want to thank the Chairman, the Board, and President McFaddin for supporting Staff Council's mission, and for allowing me to provide you with this update today. Thank you.

## **2. Ms. Paige Murphy, Student Government Association President**

Ms. Paige Murphy, President of the Student Government Association, delivered the following written report:

Members of the Board,

It is a privilege to be able to address you on behalf of the students at Eastern Kentucky University. My position as student body president, though it has its challenges, has been the joy of my life the past three months and I am deeply honored to be able to give back to the university that has given me so much already.

The semester has just begun, but our organization has already accomplished so much. Our student senate, under the leadership of Travis Pendygraft, welcomed eight new senators last week and are continuing to recruit students to fill the remaining positions. A priority of our Student Senate this year is to ensure that we are a true representation of the students that we serve. Therefore, diversity has been at the forefront of our recruiting process. The Campus Activities Board, headed by Lillia Lorenz, has already planned a full calendar of events in collaboration with E3. We are looking forward to our major events like Colonel's Corn Roast and Midnight Breakfast, which always attract a large group of students. Though all our branches have different projects and initiatives, we are all working towards the common goal of elevating and advocating for student needs.

As of today, we are officially a month into school, so I wanted to give an update on how students are feeling so far this semester. I can confidently say that the Big E welcome and the events that followed were a huge success for students. Students talked about the concert in the ravine for weeks after it happened, so we are hoping to plan another concert there in the future. Students are also excited to see the Powell renovations completed. When weather permits, students love to eat, study, and hang out outside so creating this additional space for them to do that will only enhance the student experience. Besides the usual grumblings about parking and Wi-Fi, which we are working to address within SGA, the overwhelming grievance that we have heard from students is about wait times at the Counseling Center. Last semester we saw a huge change in attitude towards seeking mental health help and this has led to an influx of students seeking mental health care. The wait time, after the initial intake appointment, is about two weeks. For some students, this is manageable, but for others, it is not. President McFaddin and I have discussed this and hope to find ways to remedy the issue. At the end of the day, we are ecstatic that students are

seeking mental health care, but we also want to ensure that they can receive the support they need on a regular basis.

The executive branch, cabinets, and members have all been working on exciting initiatives that they are excited to see come to fruition this year. The Diversity and Inclusion cabinet has begun planning for its annual Diversity Week which will feature several diverse RSOs and departments on campus. The executive cabinet, in collaboration with the rest of the association, is excited to begin planning our second annual “Mental Health Week”. Our goal is to highlight all the mental health resources that we have on campus and break the stigma around seeking out those resources.

This is all that I have for you today, but I am confident that the next time I address you I will have more to say about the great work being done on behalf of the student body. With that, I will take any questions or thoughts that the Board may have.

### **3. Dr. David T. McFaddin, President**

President David McFaddin delivered the following report:

As we settle into the full swing of the 2022 Fall Semester, it is wonderful to have you back on campus with us. I will echo the sentiment of our faculty and staff when I say how engaged and excited this incoming freshman class has been. They are very participatory and want to engage with their peers and faculty at a level that we haven’t seen over the past couple of years.

#### **Enrollment**

As Dr. Wasson mentioned earlier, we are seeing great results in our strategic outreach with continued year-over-year growth in our freshman class. Our 2022 Freshman class is currently at 2,762 compared to 2,504 from 2021, 2,321 in 2020, and 2,307 in 2019. In just three short years that represents a nearly 20% increase in freshman enrollment.

We are continuing to refine our strategies to address enrollment in the online programs and our graduate programs in order to meet our ambitious goals of increased enrollment across the board. Senior Vice President Wasson, Provost Zeigler, and Dean Baggett are working together to ensure we see similar growth in those areas as well.

#### **Big E Central**

Earlier this semester we launched Big E Central which is a one-stop location for Financial Aid, Student Accounting, and Registrar assistance. As with any launch, there are always growing pains and the team is working through continued high demand which can result in some longer

wait times for our students. As we close out the refund period and begin to prepare for the second eight-week term, the team is working on streamlining measures to address reducing the lag times including a shifting of additional staff from other areas to support this work.

### **State of the University**

I am pleased to report that the Richmond Chamber of Commerce's State of the University was a great success. We changed venues and hosted the community in the Student Recreation Center. We had over 150 attendees, including a group of students from Madison Central High School. Community leaders expressed excitement about what is happening on campus. We will continue to provide opportunities to host more community events and cultivate an outstanding town and gown partnership for success.

### **Parental Leave**

Earlier this month I announced the launch of ECU's parental leave policy. This change was intentional to ensure that we 1) provide our employees with benefits that allow them to have a meaningful and equitable work/life balance; 2) make us competitive with other public and private sector employers and 3) push our team to be focused on making ECU the Employer of Opportunity. In the opening days of the announcement, we have had great feedback and significant inquiries to HR with questions regarding participation in the program.

### **Performance Management**

In numerous surveys and exit interviews and campus conversations, employees have shared that a common frustration is the lack of meaningful and actionable job performance feedback. In addition to parental leave, Human Resources will announce a new campus performance management system later this month that is intended to create a thoughtful and engaging dialog that will help support the work of our employees and better position us to deliver excellence in all that we do. This system is an enhancement of both the technology used as well as a focus on creating a personal and professional growth-positive environment here at ECU.

### **Powell Plaza**

You may have noticed the activity in Powell Plaza. We are finalizing an exciting expansion of engagement spaces by adding an amphitheater along with enhanced audio and visual capabilities in the plaza. This is going to provide an excellent opportunity for us to give students another location to collaborate with both faculty and each other, create a dynamic outdoor space in the heart of our center for student life in what otherwise was an underutilized area. We anticipate this being complete in the upcoming weeks and having a ribbon cutting at the ECU Colonel Corn Roast.

## **Veterans Memorial**

In addition, out of respect to our men and women who bravely fought for our country, it has not felt appropriate that the hub of energy of our campus, Powell Plaza, is collocated with a place of extreme reverence, the Veterans Memorial. For this reason, the Veterans Memorial will be moved to the Carloftis Memorial Gardens. This will create a beautiful, peaceful, accessible, and appropriate place for staff, students, veterans, and our community members to reflect on and appreciate the sacrifices of our servicemen and women. That project is anticipated to be completed prior to the start of the 2023 fall semester.

## **Engagement Opportunities**

I am hosting a series of engagement events to enable additional opportunities to talk with our campus community about how to better leverage new opportunities, address persistent problems, and execute on excellence in our daily work. From Staff Council Breakfast and Brainstorms, Faculty Lunch and Learns, Dinner with the Presidents with Student Body President Paige Murphy, and open invitation sessions entitled Colonel Conversations, I encourage all faculty, staff, and students to attend and participate.

We have an exciting semester ahead of us. Next week we welcome our Foundation Board to campus, and we will be officially wrapping up the most successful comprehensive fundraising campaign in university history with two consecutive years of the highest fundraising results ever. I want to personally thank each one of you on the board and everyone who has shared their time, talents, and treasures to make this possible.

With a strong start to our athletic season by all of our fall sports and a breathtaking seven-over-time win last week by our football team over an FBS Bowling Green University team, the momentum is palpable. We look forward to kicking off our first home football game this weekend and our Family and Homecoming Weekends are just around the corner. I am excited to show off the Campus Beautiful, and I am hopeful you will be able to join us as much as possible to engage and celebrate all of the wonderful things happening at our Eastern.

## **4. Mr. Mike Eaves, Chair of the Board Report**

This will be our last meeting as a hybrid meeting going forward, all in person. I believe that we benefit from being together in person.



#### **IV. Action Items**

Chair Eaves presented to the full board the following items on the Consent Agenda for approval:

##### **A. Approval of the Minutes for the Full Board Meeting on June 14, 2022, and the Special Called Meeting on July 21, 2022**

A motion was made by Regent Castro to approve the minutes from the June 14, 2022, full board meeting. The motion was seconded by Regent Babbage. The motion passed unanimously by voice vote.

A motion was made by Regent Ward to approve the minutes from the July 21, 2022, special called board meeting. The motion was seconded by Regent Babbage. The motion passed unanimously by voice vote.

##### **B. Approval of Personnel Actions**

A motion was made by Regent Tye to approve the Personnel Actions Report. The motion was seconded by Regent Castro. The motion passed unanimously by voice vote.

##### **C. Approval of Degree Candidates for Fall 2022**

A motion was made by Regent Marion to approve the degree candidates for fall 2022. The motion was seconded by Regent Babbage. The motion passed unanimously by voice vote.

##### **D. Report from the Council on Academic Affairs**

This has been administratively struck due to clerical error and will come forward for review and vote at a future meeting.

##### **E. Approval of Asset Preservation Projects for the 2022-24 Biennium**

A motion was made by Regent Tye to approve the Asset Preservation Projects for the 2022-24 Biennium. The motion was seconded by Regent Castro. The motion passed unanimously by voice vote.

President McFaddin indicated that for the first time since 2006 there are now funds to support the infrastructure that is here which he feels is a clear signal that the policymakers saw the need for improved maintenance on the campus. The president stated that the university will

continue to advocate for this pool of funds by making this a part of the university's capital renewal request on a biannual basis.

#### **F. Approval and Ratification of Football Field Naming Agreement**

Matt Roan, Vice President, and Director of Athletics addressed the board prior to their voting on the football field naming agreement by publicly acknowledging the Hangar family whose name was originally on the stadium and expressing his gratitude to the family for their many contributions to the university and ECU athletics. With the president's support, Mr. Roan recommended and asked the board for their official approval and ratification and naming of the field at Roy Kidd Stadium as CG Bank field for the next eleven years.

A motion was made by Regent Long to approve the ratification of the football field naming agreement. The motion was seconded by Regent Duerson. The motion passed unanimously by voice vote.

#### **V. Appointment of Ad Hoc Committee-Board Governance & Evaluation**

Chair Eaves took a moment to acknowledge that one of the board's statutory obligations is to conduct a regular evaluation of the President. In addition, he has considered the advantages and possibility of conducting an annual board self-evaluation. One of his authorities as Chair of the board is to form ad hoc committees for that purpose. In acknowledging Regent Marion's exemplary service last year with the Presidential evaluation, Chair Eaves has asked that he serve as Chair of the Ad Hoc Committee on Governance and Evaluation and select three committee members to put a process in place by which this happens, then develop a mechanism template for these two surveys, making the process more meaningful.

Regent Marion indicated that he had selected Regent Ward, Regent Murphy, and Regent Duerson and each has agreed to serve in that capacity.

#### **VI. Adjournment**

There being no further business, Chair Eaves called for a motion to adjourn the meeting. A motion was made by Regent Long to adjourn the meeting. The motion was seconded by Regent Babbage. The motion passed unanimously by voice vote. The meeting adjourned at 11:50 a.m.

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Jeremiah Duerson, Board Secretary

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Date

**Eastern Kentucky University  
Board of Regents  
*Ad Hoc* Committee on Governance and Evaluation  
Special Meeting  
October 6, 2022  
11:00 a.m.  
Adams House Conference Room  
Eastern Kentucky University**

**I. Call to Order**

A special called meeting of the *Ad Hoc* Committee on Governance and Evaluation, of the Eastern Kentucky University Board of Regents, convened on October 6, 2022, at 11:04 am at the Adams House, Eastern Kentucky University, Richmond, Kentucky. The committee Chair, Dr. Jason Marion, called the meeting to order. A quorum was established.

**Present**

Dr. Jason Marion, Committee Chair  
Mike Eaves, Board Chair  
Regent Jeremiah Duerson  
Regent Paige Murphy  
Regent Ashley Ward

**II. Information Items**

**A. Presidential Evaluation**

**1. Overview of Related State and University Regulations/Policies**

Committee Chair Marion opened the discussion regarding the presidential evaluation approach to annual evaluations for 2022 and 2023, as well as a comprehensive evaluation that will take place in 2024, by introducing a document offering an overview of two policies. This document included the Academic Regulation: 4.8.1ACR Annual Evaluation of Academic Administrators, established by ECU, and one established by the Commonwealth of Kentucky in KRS and reinforced in the ECU Board of Regents Bylaws.

The way the university's current policies are drafted is influenced by state statutes, but many are influenced by the accreditation body, The Southern Association of Colleges, and Schools Commission on Colleges (*SACSCOC*). Our current policy requires the university's academic administrators, as well as the president, to receive a comprehensive evaluation every three years.

This policy does not put the president in a group of academic administrators; however, it does state the need for an administrative review by the faculty. Dr. Weis and the academic affairs

drafting committee will be reviewing the policy to ensure it is current and will take into consideration the work that is done today as well as incorporating newer changes.

## **2. Discussion on Proposed Procedures**

Chair Marion submitted a document for discussion which proposed assessment procedures for three presidential evaluations, including an interim assessment to be conducted before the end of 2022, an annual assessment taking place in 2023, and a three-year comprehensive assessment to be performed in 2024. A copy of the Revised Assessment Procedures is incorporated herein and will be included with the official copy of the minutes.

An assessment tool would allow the board an opportunity to provide a more meaningful evaluation and clearly articulate what could help the president be more successful in his role. The by-laws were updated a few years ago to be congruent with the state law that says the board shall evaluate the president annually.

Committee Chair Marion did express one aspect that is not clear as to when the president articulates his own goals is how he might share those goals. Therefore, a plan would need to be established by either this committee, the board, and/or the chair as to how his goals would be conveyed, ideally by the end of the year, and he is advising that they would be sent to the board chair. Last year, the president presented an annual report to the board towards the middle of the year which corresponded with the evaluation. Most institutions tend to do those annual reports around the academic year, which makes it more efficient for the campus in general. Rather than having the president worry about putting together an annual report around the end of the year, the board could request an annual report to be presented next year around June or July. That report could then be used for reflection by the board for performing the annual evaluation next year.

Board Chair Eaves indicated that two things will be added to the board report, most likely not until after the first of the year, 1) the president's goals for the upcoming year that can be reviewed by the board on a quarterly basis and 2) future challenges and opportunities for the university, and those are to be sent to the board chair.

## **3. Identification and/or Selection of Questions for 2022 Annual Evaluation**

Where there has not been a clearly articulated annual assessment, Chair Marion introduced a document for discussion to the committee which included possible questions for the 2022 annual evaluation and a values-based assessment on the Experience Excellence 2022-2030 university strategic plan, a copy of which is incorporated herein and will be included with the official copy of the minutes.

These questions also offer the opportunity for those taking the survey to indicate where they believe the president is excelling and those areas where they feel he could improve. Regent Ward suggested that there should be a few options such as, unsure, not observed, no opinion, etc., for those who may not have interacted with the president in the manner the questions are being asked. In addition, the committee felt that those selected to take part in the survey should be encouraged

to complete the assessment, understanding it is not a comprehensive evaluation and that they were selected due to their routine engagement with the president and their leadership positions.

#### **4. Implementation Steps to Executing 2022 Annual Evaluation/Assessment**

Chair Marion announced the next steps would include working with Meagan Murray, Assessment Analyst for the Office of Institutional Effectiveness & Research to distribute the survey to important stakeholders, such as board members, university leaders, and community partners with a link provided to complete the survey, followed by a reminder email two weeks later with the date the survey will close.

#### **B. Board Self-Evaluation**

##### **1. Discussion on Proposed Procedures**

Committee Chair Jason Marion opened the discussion regarding the board self-evaluation by presenting a resource document entitled, Board Assessment for Institutions provided by the Association of Governing Boards of Universities and Colleges (AGB), a copy of which is incorporated herein and will be included with the official copy of the minutes.

In addition, he presented a draft document of an ECU Board of Regents self-evaluation tool provided by ECU Associate Provost, Dr. Jennifer Wies, as another resource for the board self-evaluation process, a copy of which is incorporated herein and will be included with the official copy of the minutes.

##### **2. Identification and/or Selection of Questions for 2022 Annual Evaluation**

Chair Marion continued the discussion regarding the identification and/or selection of the questions for the board's self-evaluation by indicating that the committee could approve the questions and send those to the Chair of the Board for approval.

The chair suggested that the AGB assessment tool which speaks to the best practices of board governance anywhere, along with the draft assessment tool provided by Dr. Wies, which speaks to whether our board is engaged with the strategic plan of the university in a much more direct way be used for the board's self-evaluation. This survey would be sent out a few weeks after the completion of the president's evaluation.

Again, Regent Ward suggested that there should be a few options such as, unsure, not observed, no opinion, etc., for those that are new to the board this year.

##### **3. Implementation Steps to Executing 2022 Annual Evaluation/Assessment**

Chair Marion suggested again that the committee could approve these steps, with a draft sent to the board chair and legal counsel that could be reviewed for inclusion.

### **III. Action Items**

#### **A. Approval of Presidential Evaluation and Assessment Procedures and Questions**

Chair Marion called for a motion to approve the Presidential evaluation and assessment procedures and questions with the changes mentioned as outlined in the document provided, which include the data and the potential that the policy may change. A motion was made by Regent Ward. The motion was seconded by Regent Duerson. The motion passed unanimously by voice vote.

#### **B. Approval of Board Self-Evaluation Procedures and Questions**

Chair Marion called for a motion to approve an annual board self-evaluation, and the procedures, by using the ECU questions along with ABG questions for 2022 in the documents provided, with a possible modification to the questions next year. A motion was made by Regent Ward to set up a mechanism whereby an annual Board self-evaluation is performed by adopting the questions from the two documents provided. The motion was seconded by Regent Duerson. The motion passed unanimously by voice vote.

### **IV. Comments**

For the record, Regent Duerson would like to thank Chair Marion for his outstanding work and express that the committee appreciates all the work he has put into this process.

Regent Marion indicated that handling this process in-house is saving the university a substantial amount of money, however, the option to have an external consultant handle the evaluation is available.

### **V. Adjournment**

There being no further business, Chair Marion called for a motion to adjourn the meeting. A motion was made by Regent Duerson to adjourn. The motion was seconded by Regent Ward. The motion passed unanimously by voice vote. The meeting adjourned at 11:58 pm.

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Jeremiah Duerson, Board Secretary

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Date

**EASTERN KENTUCKY UNIVERSITY**

**BOARD OF REGENTS**

**REGULAR MEETING SCHEDULE FOR 2023**

**Wednesday, February 15**

**Wednesday, May 24**

**Wednesday, August 16**

**Wednesday, November 15**



**Eastern Kentucky University  
Personnel Statistics (Full-Time)  
October 31, 2022 & 2021**

Job Category	Institutional			Sponsored Contract/Grant		
	Total Employees		Employee +/-	Total Employees		Employee +/-
	2022	2021		2022	2021	
Full-Time Faculty	568	573	(5)	2	2	-
Administrators/Deans	45	44	1	2	1	1
Full-Time Exempt	569	515	54	118	114	4
Full-Time Non-Exempt	326	352	(26)	20	31	(11)
Total:	1,508	1,484	24	142	148	(6)
Job Category	Total Salary		Budget +/-	Total Salary		Budget +/-
	2022	2021		2022	2021	
Full-Time Faculty	\$ 38,970,985	\$ 38,542,321	\$ 428,664	\$ 90,930	\$ 90,140	\$ 790
Administrators/Deans	\$ 6,116,397	\$ 5,914,012	\$ 202,385	\$ 171,615	\$ 58,716	\$ 112,899
Full-Time Exempt	\$ 32,248,834	\$ 28,483,538	\$ 3,765,296	\$ 6,092,260	\$ 5,739,958	\$ 352,302
Full-Time Non-Exempt	\$ 12,082,343	\$ 12,678,492	\$ (596,149)	\$ 732,147	\$ 1,179,152	\$ (447,005)
Total:	\$ 89,418,559	\$ 85,618,363	\$ 3,800,196	\$ 7,086,952	\$ 7,067,966	\$ 18,986



**Eastern Kentucky University  
Personnel Statistics (Part-Time)  
October 31, 2022 & 2021**

Job Category	Institutional			Sponsored Contract/Grant		
	Total Employees		Employee +/-	Total Employees		Employee +/-
	2022	2021		2022	2021	
Part-Time Faculty	487	445	42	-	-	-
Graduate Assistants	192	202	(10)	3	2	1
Part-Time Exempt	78	85	(7)	18	31	(13)
Part-Time Non-Exempt	195	175	20	21	32	(11)
Total:	952	907	45	42	65	(23)
Job Category	Total Salary		Budget +/-	Total Salary		Budget +/-
	2022	2021		2022	2021	
Part-Time Faculty	\$ 2,030,872	\$ 1,950,646	\$ 80,226	\$ -	\$ -	\$ -
Graduate Assistants	\$ 912,728	\$ 988,017	\$ (75,289)	\$ 16,800	\$ 11,200	\$ 5,600
Part-Time Exempt	\$ 557,047	\$ 525,735	\$ 31,312	\$ 60,714	\$ 268,388	\$ (207,674)
Part-Time Non-Exempt	\$ 798,833	\$ 908,830	\$ (109,997)	\$ 112,750	\$ 188,982	\$ (76,232)
Total:	\$ 4,299,480	\$ 4,373,228	\$ (73,748)	\$ 190,264	\$ 468,570	\$ (278,306)

New Hires August 16, 2022 - October 31, 2022

<u>Last Name</u>	<u>First Name</u>	<u>Hire Date</u>	<u>Position Title</u>	<u>Department</u>	<u>Category</u>	<u>Annual Salary</u>
Conway	Carlin	10/24/2022	Dir, Inst Eqty/Title IX Coord	Office of Institutional Equity	Admins/Deans	\$68,000
Anglin	Delmar	8/22/2022	Skilled Trades PM Tech	Maintenance-Preventive	FT Hourly Staff	\$45,968
Beyer	Cody	9/17/2022	Sr Media Specialist	Comm & Brand Mngt	FT Hourly Staff	\$42,900
Boggs	Brynn	8/22/2022	Office Associate	Occupational Therapy	FT Hourly Staff	\$25,935
Estill	Tiffany	8/30/2022	Classroom Teaching Assistant	Ctr for Early Childhood Excel	FT Hourly Staff	\$31,824
Grant	Rodney	10/3/2022	Information Tech Consultant	Information Tech-Admin	FT Hourly Staff	\$34,554
Harris	Donna	10/7/2022	Paraeducator II	Model Laboratory School	FT Hourly Staff	\$27,690
Herald	Sierra	8/21/2022	Library Assistant	Libraries	FT Hourly Staff	\$23,771
Holton	Tracy	9/6/2022	Project Support Agent	Printing Services	FT Hourly Staff	\$34,125
Hughes	James	8/29/2022	Audio-Visual Support Tech	Fee-Technology	FT Hourly Staff	\$49,004
Jansen	Christopher	9/6/2022	Grounds Zone Specialist	Grounds/Horticulture	FT Hourly Staff	\$27,123
Kennedy II	James	8/30/2022	Pool Technician	Maintenance, Pools	FT Hourly Staff	\$32,843
Pollard	Evelyn	8/22/2022	Online Learning Specialist	UTC Targeted Case Mngt	FT Hourly Staff	\$42,003
Ross	Justin	9/17/2022	Sr Media Specialist	Comm & Brand Mngt	FT Hourly Staff	\$46,742
Saunier	Lea	8/22/2022	Student Accounting Associate	Student Accounting Services	FT Hourly Staff	\$30,264
Shepherd	Helen	10/21/2022	Telecommunicator	Police Department	FT Hourly Staff	\$37,814
Stratman	Taylor	9/6/2022	KY READY Corps Program Coord	KY READY Corps FY22	FT Hourly Staff	\$28,178
Bashford	Sarah	10/3/2022	Content Specialist	Comm & Brand Mngt	FT Professionals	\$43,000
Blevins	Joseph	8/22/2022	Coord of Partnership Services	Athletics Admin	FT Professionals	\$35,568
Boudreau	Page	9/1/2022	Digital Marketing Strategist	Office of eCampus Learning	FT Professionals	\$59,023
Burkhart	Brian	10/1/2022	WEKU Production Coordinator	WEKU Public Radio	FT Professionals	\$40,000
Cobb	Bonita	10/3/2022	Learning Specialist/Tutor Coord	Bratzke SAA Center	FT Professionals	\$45,000
Collins	Katherine	9/1/2022	Asst Online Coordinator	OL-RN to BSN	FT Professionals	\$39,000
Cundiff	Dylan	9/21/2022	Job Location & Developmt Coord	CWSP/Job Location/Devlpmt	FT Professionals	\$40,000
Donovan	Courtney	10/24/2022	Asst Director, Development	Development	FT Professionals	\$60,000
Embry	Michael	10/3/2022	Assc Dir Res Life, Ldshp, Rcrt	University Housing	FT Professionals	\$53,000
Fix	Macey	9/1/2022	Communications Specialist	Comm & Brand Mngt	FT Professionals	\$50,000
French	Anna	10/13/2022	Logistics Coord, Music Dept	Music	FT Professionals	\$35,568
Guerrero	Britany	10/24/2022	Latino Outreach Coordinator	Stu Life, Div, Equity, Inclus	FT Professionals	\$36,296
Harris	April	9/26/2022	Human Resources Generalist	Human Resources	FT Professionals	\$42,600
Hyland	Brittany	9/12/2022	Dir, Pfrm Arts Ath Train Clinic	Exercise & Sport Science	FT Professionals	\$52,000
Kates	Heather	9/6/2022	Grants Compliance Specialist	Sponsored Programs	FT Professionals	\$45,000
Ott	Chase	9/26/2022	Network Engineer	Information Tech-Admin	FT Professionals	\$45,370
Prichard	Christopher	10/3/2022	Director, Upward Bound	Upward Bound FY23	FT Professionals	\$60,000
Riley	Hunter	10/17/2022	Senior Programmer Analyst	Stud Succ, Oper & Innovations	FT Professionals	\$52,500
Schafer	Molly	9/26/2022	Human Resources Generalist II	Human Resources	FT Professionals	\$36,000
Seale	Matthew	10/1/2022	Programmer Analyst	Information Tech-Admin	FT Professionals	\$45,000
Smith	Shauna	9/19/2022	Aviation Flight Line Dispatchr	Class Fees - Aviation	FT Professionals	\$43,500
Thurman	Gabriella	10/17/2022	Marketing Specialist	OSHA Training Institute Educ.	FT Professionals	\$42,000
Whitaker	Krista	9/20/2022	Proposal Development Specialst	Sponsored Programs	FT Professionals	\$49,500
Worden-Baroni	Whitney	9/7/2022	Vet & Military Stu Svc Coord	Military & Veteran Affairs	FT Professionals	\$35,568
Wright	Jatavia	8/22/2022	Assistant Track Coach	Track-Women	FT Professionals	\$38,000
Ackerman	Morgan	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Ali	Rifath	10/12/2022	Online PT Faculty	OL-Occupational Safety-BS	PT Faculty	\$3,050
Aranda	Blanca	10/12/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Bratton	John	8/16/2022	PT Faculty-On Campus	College of Business	PT Faculty	\$3,264
Carpenter	Jessica	8/16/2022	PT Faculty-On Campus	Health Sciences	PT Faculty	\$8,000
Childers	Richard	8/16/2022	PT Faculty-On Campus	CLASS	PT Faculty	\$3,300
Clemans	Tracy	10/12/2022	Online PT Faculty	OL-Bachelor Social Work	PT Faculty	\$3,050
Cobb	Cindy	8/16/2022	PT Faculty-On Campus	Health Sciences	PT Faculty	\$7,200
Coffey	Juliana	10/12/2022	Online PT Faculty	OL-Paralegal-BA	PT Faculty	\$3,050
Critchfield	Sarah	9/7/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Darg	Philip	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Davis	CyTique	9/7/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
English	Paul	10/12/2022	Online PT Faculty	OL-SSEM-MS	PT Faculty	\$3,050
Gadd	David	9/1/2022	Online PT Faculty	OL - BBA	PT Faculty	\$3,050

New Hires August 16, 2022 - October 31, 2022

<u>Last Name</u>	<u>First Name</u>	<u>Hire Date</u>	<u>Position Title</u>	<u>Department</u>	<u>Category</u>	<u>Annual Salary</u>
Hightower	Alexander	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Hooks	Benjamin	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$7,117
Howard	Michele	9/7/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Innamorato	Lauren	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Kelly	Bridget	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,558
Lottino	Paul	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
McGuffin	Bailey	10/12/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Meadors	Jonathan	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Michalski	Lennon	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$4,000
Minor	Kevin	10/12/2022	PT Faculty-On Campus	Instruction-JSMS	PT Faculty	\$3,264
Neville	Khrista	8/22/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Nicholson	James	9/27/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Olds	Kimberly	10/12/2022	Online PT Faculty	OL-Paralegal-BA	PT Faculty	\$3,050
Organ	Jordan	9/7/2022	PT Faculty-On Campus	CLASS	PT Faculty	\$2,652
Payton	Steven	10/12/2022	Online PT Faculty	OL-Health Services Admin	PT Faculty	\$3,050
Smith	Logan	10/12/2022	Online PT Faculty	OL - BBA	PT Faculty	\$2,034
Smith	Meredith	10/12/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
Snyder	Edward	10/12/2022	Online PT Faculty	OL-AGS/Supporting Courses	PT Faculty	\$3,050
Thursby	Vanessa	10/12/2022	Online PT Faculty	OL - BBA	PT Faculty	\$3,050
Van Neste	Jessica	10/16/2022	Online PT Faculty	OL-Psychology-BS	PT Faculty	\$3,050
West	Susan	10/12/2022	Online PT Faculty	OL-Hospitality & Tourism	PT Faculty	\$4,000
Wolfzorn	Kelsey	10/12/2022	Online PT Faculty	OL - BBA	PT Faculty	\$3,050
Wright	Michelle	9/7/2022	PT Faculty-On Campus	CLASS	PT Faculty	\$3,050
Abusaif	Taqi	10/6/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Ashcraft	Josephine	10/4/2022	Game Day Operations	Athletics Ticket Office	PT Hourly Staff	\$ -
Ball	Tanner	9/6/2022	Dir Recruit/Assist, Dir BB Ops	Basketball-Women	PT Hourly Staff	\$ -
Bessler	Lucas	10/4/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Blair	Keri	10/14/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Craft	Rachel	9/26/2022	Business Assistant	Athletic Business Office	PT Hourly Staff	\$ -
Cundiff	Hannah	10/21/2022	Game Day Operations	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Daugherty	Briana	9/1/2022	Non-Classified	University Housing	PT Hourly Staff	\$ -
Dillon	Coleman	9/6/2022	Flight Instructor - Pilot I	Class Fees - Aviation	PT Hourly Staff	\$ -
Dunlap	Matthew	9/19/2022	Flight Instructor	Class Fees - Aviation	PT Hourly Staff	\$ -
Ginn	Ian	10/12/2022	Natural Areas Seasonal Tech.	Recrtn & Ntl Rsrc Mgmt	PT Hourly Staff	\$ -
Hardy	Franklin	9/15/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Hart	Dean	9/27/2022	Wilderness Medicine Instructor	Outdoor Ed & Res-Ed Prgms	PT Hourly Staff	\$ -
Heilig	Javen	10/14/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Heishman	Luke	9/29/2022	Game Day Operations	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Kimbro	Samantha	9/1/2022	Substitute Paraeducator	Model Laboratory School	PT Hourly Staff	\$ -
Lien	Connor	10/7/2022	Flight Instructor	Class Fees - Aviation	PT Hourly Staff	\$ -
McKnight	Kyle	9/1/2022	Football Truck Driver	Football	PT Hourly Staff	\$ -
Morris	Michael	9/15/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Mullins	Dirl	9/20/2022	Model Substitute Bus Drivers	Model Laboratory School	PT Hourly Staff	\$ -
Rose	Anna	8/23/2022	Arlington - Server	University Club at Arlington	PT Hourly Staff	\$ -
Stroup	Benjamin	9/29/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Walton	Ryan	10/14/2022	Natural Areas Seasonal Tech.	Recrtn & Ntl Rsrc Mgmt	PT Hourly Staff	\$ -
Webb	Nolan	10/14/2022	Game Operations Staff	Athletic Facilities/Game Ops	PT Hourly Staff	\$ -
Alexander	Lane	10/24/2022	AmeriCorps KY Ready	KY READY Corps FY23	PT Professionals	\$ -
Allen	Keesha	9/16/2022	AmeriCorps KY Ready Member	KY READY Corps FY23	PT Professionals	\$ -
Brooks	Aaryan	9/1/2022	KY Ready Ameri-Corps	KY READY Corps FY23	PT Professionals	\$ -
Duncan	Lynn	8/17/2022	Model Substitutes	Model Laboratory School	PT Professionals	\$ -
Ebert	Rebekah	10/24/2022	AmeriCorps KY Ready Member	KY READY Corps FY23	PT Professionals	\$ -
Haguewood	Bobby	9/6/2022	Member, KY Ready Corps	KY READY Corps FY23	PT Professionals	\$ -
Higginbotham	Jamie	10/19/2022	Model Substitute	Model Laboratory School	PT Professionals	\$ -
McGinnis	Ariel	10/4/2022	Model Substitute	Model Laboratory School	PT Professionals	\$ -
Nyein	Shine	9/12/2022	KY Ready Ameri-Corps	KY READY Corps FY23	PT Professionals	\$ -

New Hires August 16, 2022 - October 31, 2022

<u>Last Name</u>	<u>First Name</u>	<u>Hire Date</u>	<u>Position Title</u>	<u>Department</u>	<u>Category</u>	<u>Annual Salary</u>
Patterson	Kelsey	9/12/2022	Member, KY Ready Corps	KY READY Corps FY23	PT Professionals	\$ -
Riordan	Samantha	10/1/2022	KY Ready Ameri-Corps	KY READY Corps FY23	PT Professionals	\$ -
Roan	Mallory	8/30/2022	Model Substitute	Model Laboratory School	PT Professionals	\$ -
Secor	Kristin	10/24/2022	KY Ready Ameri-Corps	KY READY Corps FY23	PT Professionals	\$ -
Stone	Jessica	10/10/2022	KY Ready Corps FY 22	KY READY Corps FY23	PT Professionals	\$ -
Viohl	Teresa	10/1/2022	Model Substitute	Model Laboratory School	PT Professionals	\$ -
Wang	Sarah	10/6/2022	Model Substitute	Model Laboratory School	PT Professionals	\$ -
Wilson	James	9/1/2022	Asst.Archery-Intermediate	Model Laboratory School	PT Professionals	\$ -

Separations Aug 16, 2022 - October 31, 2022

<u>Last Name</u>	<u>First Name</u>	<u>Separation</u>	<u>Position Title</u>	<u>Category</u>	<u>Department</u>	<u>Annual Salary</u>
Erekson	Thomas	10/31/2022	Professor	Fulltime Faculty	Dean - College of Business	\$105,570
Martin	William	10/31/2022	Model Lab School Teacher	Fulltime Faculty	Model Laboratory School	\$47,447
Quan	Dong	9/30/2022	Professor	Fulltime Faculty	Chemistry	\$61,227
Bogard	Dylan	9/2/2022	Associate Dir, Student Life	FT Professionals	University Housing	\$48,960
Bottoms	Emily	8/31/2022	HR Business Partner	FT Professionals	Human Resources	\$50,000
Connelly	Reid	8/17/2022	HR Business Partner	FT Professionals	Human Resources	\$67,332
Creekmore	Melinda	10/3/2022	Transfer Advisor	FT Professionals	Dual Credit and Transition Services	\$43,092
Dyer	Chad	8/17/2022	Tennis Center Specialist	FT Professionals	Adams Tennis Center	\$37,300
Haugen	Matthew	8/17/2022	Senior Programmer Analyst	FT Professionals	Stud Success, Oper & Innovations	\$46,410
Jones	Brian	10/3/2022	VA SCO & Program Coordinator	FT Professionals	Military & Veteran Affairs	\$46,920
Knight	Zachary	9/17/2022	Coord of Stu Life, Involvement	FT Professionals	University Housing	\$38,000
Lausier	Teddy	8/19/2022	Head Golf Professional	FT Professionals	University Club at Arlington	\$60,000
Maat	Sebek	10/17/2022	Asst Track Coach	FT Professionals	Track-Men	\$60,000
Marshall	Zachary	10/3/2022	Asst Athletics Business Mgr	FT Professionals	Athletic Business Office	\$36,000
Nash	Jordan	9/15/2022	Assistant Coach, Soccer	FT Professionals	Soccer	\$30,687
Scanlan	Barry	10/17/2022	Video Systems Engineer	FT Professionals	Communications & Brand Mngmt	\$59,160
Sikora	Victoria	9/2/2022	Instructional Designer	FT Professionals	Office of eCampus Learning	\$53,895
Slater	Bennie	10/17/2022	Manager, MEP Bldg Maintenance	FT Professionals	Maintenance, HVAC-R	\$69,870
Sparks	Jerri	10/31/2022	Sr Sys & Processing Official	FT Professionals	Stud Success, Oper & Innovations	\$39,820
Williamson	Samuel	10/3/2022	Multi Media Producer	FT Professionals	Office of eCampus Learning	\$51,926
Wilson	Jeremy	10/3/2022	Facility Management Specialist	FT Professionals	Engineering & Construction	\$48,960
Barrett	Kimberly	10/21/2022	Administrative Coordinator	FT Hourly Staff	English	\$36,134
Bone	Lori	9/15/2022	Rater (STARS)	FT Hourly Staff	UTC FY23 Div of Child Care/STARS	\$40,190
Chapman	Laura	9/15/2022	Rater (STARS)	FT Hourly Staff	UTC FY23 Div of Child Care/STARS	\$39,585
Dowdy	Jennifer	9/15/2022	Rater (STARS)	FT Hourly Staff	UTC FY23 Div of Child Care/STARS	\$41,652
Evans	Ernie	8/26/2022	Senior Police Officer	FT Hourly Staff	Police Department	\$44,720
Maher	Jennifer	10/18/2022	Paraeducator II	FT Hourly Staff	Model Laboratory School	\$28,782
Metzger	Erin	8/26/2022	Supt Services Associate	FT Hourly Staff	Regional Campuses-Corbin	\$22,445
Pollard	Evelyn	9/3/2022	Online Learning Specialist	FT Hourly Staff	UTC FY23 Targeted Case Mgmnt	\$42,003
Roller	Laura	9/15/2022	Rater (STARS)	FT Hourly Staff	UTC FY23 Div of Child Care/STARS	\$41,555
Stamper	Anna	9/9/2022	Admsn & Clinicals Specialist	FT Hourly Staff	Teacher Ed Srv/Admin&Cert	\$36,114
White	Christina	9/15/2022	Rater (STARS)	FT Hourly Staff	UTC FY23 Div of Child Care/STARS	\$38,084
Wright	Vicky	8/31/2022	Academic Record Speclst	FT Hourly Staff	Registrar	\$32,448
Bartlett	James	8/28/2022	Flight Instructor - Pilot III	PT Hourly Staff	Class Fees - Aviation	\$ -
Caliendo	Sebastian	10/7/2022	Flight Instructor - Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Cox	Jeremy	9/14/2022	Groundskeeper	PT Hourly Staff	UC at Arlington Course&Grounds	\$ -
DeMarsh	Alexander	8/19/2022	Flight Instructor Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Durr	Amanda	8/16/2022	Server/Bartender/Cashier	PT Hourly Staff	University Club at Arlington	\$ -
Giesecking	Bradley	9/19/2022	Flight Instructor-Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Gonzales	Dillon	9/9/2022	Flight Instructor, Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Harp	Gary	10/12/2022	Flight Instructor Pilot IV	PT Hourly Staff	Class Fees - Aviation	\$ -
Judd	Alex	10/15/2022	Flight Instructor	PT Hourly Staff	Class Fees - Aviation	\$ -
Kelley	Emma	8/16/2022	Arlington Server/Bartender	PT Hourly Staff	University Club at Arlington	\$ -
Logan	Eric	10/15/2022	Flight Instructor Pilot I	PT Hourly Staff	Class Fees - Aviation	\$ -
Lu	Ben	9/17/2022	Flight Instructor	PT Hourly Staff	Class Fees - Aviation	\$ -
McCoy	Emma	8/16/2022	Lifeguard	PT Hourly Staff	University Club at Arlington	\$ -
Miller	Dylan	8/20/2022	Seasonal Groundskeeper	PT Hourly Staff	UC at Arlington Course&Grounds	\$ -
Prater	Charles	10/25/2022	Game Operations	PT Hourly Staff	Athletic Facilities/Game Ops	\$ -
Redmond	Tara	8/16/2022	Server / Bartender	PT Hourly Staff	University Club at Arlington	\$ -
Schneider	Caitlyn	10/15/2022	Flight Instructor Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Settle	Neal	8/16/2022	Arlington Server	PT Hourly Staff	University Club at Arlington	\$ -
Settle	Thomas	8/16/2022	Server, Bartender, Cashier	PT Hourly Staff	University Club at Arlington	\$ -
Short	Emily	8/16/2022	Server/Bartender/Cashier	PT Hourly Staff	University Club at Arlington	\$ -
Slater	Joanna	8/16/2022	Arlington Server, Bartender	PT Hourly Staff	University Club at Arlington	\$ -
Smith	Bailey	8/16/2022	Server/Bartender/Cashier	PT Hourly Staff	University Club at Arlington	\$ -
Smith	Jamie	8/16/2022	Arlington Server/Bartender	PT Hourly Staff	University Club at Arlington	\$ -
Temple	Mia	9/12/2022	Support Services Associate	PT Hourly Staff	Regional Campuses-Corbin	\$ -
Wenger	Matthew	10/15/2022	Flight Instructor - Pilot II	PT Hourly Staff	Class Fees - Aviation	\$ -
Whitaker	James	8/18/2022	WEKU Engineer	PT Hourly Staff	WEKU Public Radio	\$ -



## EASTERN KENTUCKY UNIVERSITY

*Serving Kentuckians Since 1906*

Senior Vice President for Academic Affairs &  
Provost  
Office of Academic Affairs  
[www.eku.edu](http://www.eku.edu)

CPO 30A, 111 Coates Building  
521 Lancaster Avenue  
Richmond, Kentucky 40475-3102  
Phone: (859) 622-6515  
FAX: (859) 622-8136

TO: President David McFaddin

FROM: Provost Sara Zeigler  
Senior Vice President for Academic Affairs

DATE: November 22, 2022


SUBJECT: Recommendations for Sabbatical Leave requests (Updated)

Attached for your review and approval is a list of faculty members who have been recommended by their respective college deans for sabbatical leaves for 2023-24.

I have reviewed the set of proposals and support moving forward with them. Although CLASS has a large number of recommended proposals, they are distributed across programs to allow for instruction to be covered in a way that serves students. All of the projects have scholarly merit, show promise in both enhancing EKU's academic reputation, and/or will support the faculty member's instructional role and pedagogy. Several have potential to generate improvements to instruction or process at the University level.

The deans will bear the costs of the approved sabbaticals using the college budgets.

The sabbatical leave requests are submitted for your review. Your signature indicates approval.

  
David McFaddin, President

11-22-2022  
Date

Attachments



Eastern Kentucky University is an Equal Opportunity/Affirmative Action Employer and Educational Institution

Sabbatical Requests

College	Type			Pay type		Replacement Cost	Salary Savings
College of Justice, Safety, & Military Science (CJSMS)							
Dr. John Brent	Criminal Justice	1 semester	Spring 2024	full pay		\$3,264	\$0
Dr. Bill McClanahan	Criminal Justice	1 semester	Fall 2023	full pay		\$0	\$0
						\$3,264	\$0
Net Cost for CJSMS							\$3,264

College	Type	Pay type	Replacement Cost	Salary Savings			
College of Letters Arts and Social Sciences (CLASS)							
Prof. Gaby Bedetti	ENG	1 semester	Fall 2023	full pay		\$0	\$0
Dr. Richard Byrd	ICCA-Music	1 semester	Spring 2024	full pay		\$13,056	\$0
Dr. Carolyn Dupont	HPRS	1 semester	Fall 2023	full pay		\$7,956	\$0
Dr. Dan Florell	PSY	full leave	Fall 2023/Spring 2024	half pay		\$4,000	\$32,556
Prof. Julie Hensley	ENG	1 semester	Fall 2023	full pay		\$0	\$0
Dr. Jackie Jay	HPRS	1 semester	Spring 2024	full pay		\$0	\$0
Shannon McCarthy	ICCA-Art	1 semester	Spring 2024	full pay		\$6,528	\$0
Dr. Stephanie McSpirit	LCAS	half leave	Fall 2023/Spring 2024	full pay		\$0	\$0
Prof. Charlotte Rich	ENG	1 semester	Spring 2024	full pay		\$0	\$0
Amanda Strasik	ICCA-Art	1 semester	Spring 2024	full pay		\$6,528	\$0
Dr. Joseph Van Fleet	ICCA-Music	1 semester	Fall 2023	full pay		\$14,688	\$0
Dr. Matthew Winslow	PSY	1 semester	Fall 2023	full pay		\$5,304	\$0
Dr. Bradford Wood	HPRS	1 semester	Spring 2024	full pay		\$0	\$0
						\$58,060	\$32,556
Net Cost for CLASS							\$25,504

College	Type	Pay type	Replacement Cost	Salary Savings			
College of STEM (CSTEM)							
Dr. David Brown	Biological Sciences	1 semester	Spring 2024	full pay		\$0	\$0
Dr. Jamie Fredericks	Chemistry	1 semester	Fall 2023	full pay		\$8,976	\$0
						\$8,976	\$0
Net Cost for COS*							\$8,976

Total Sabbatical Cost \$37,744



**Recommended Sabbatical Leaves, 2023-2024**

*Per Academic Regulation 4.7.2ACR, Sabbaticals, “a faculty member who is approved for a sabbatical is expected to carry out the plan set forth in the application and forward a comprehensive report to the dean of the college identifying the accomplishments within ninety (90) days from the completion of the sabbatical and to submit for publication, if appropriate, the findings of the sabbatical within one year.”*

<u>Name</u>	<u>Department</u>	<u>Timeframe</u>
<b>Dr. John Brent</b>	Criminal Justice, CJSMS	Spring 2024, full-time

Dr. Brent is requesting a one semester sabbatical for Spring 2024. Dr. Brent intends to use the sabbatical to extend existing and ongoing research on how individual and contextual factors can impact youths’ “risk and responsivity” that is often abstracted in quantitative “risk” and “needs” assessments. Dr. Brent has proposed a qualitative project that will not only inform policy decisions but will also provide empirical evidence to guide adolescent programming, juvenile justice policies, community means, family resources, and youth evaluation. This research orientated sabbatical proposal is consistent with ECU Policy 4.7.2. This sabbatical leave would not only be beneficial to Dr. Brent’s research agenda, but it will also enhance his teaching and benefit our students as he plans to incorporate his findings into his current courses: CRJ 311 Juvenile Justice Systems; COR 321 Delinquency Interventions; CRJ 423 Gangs; CPL 809 Program/Policy Evaluation and Analysis; CPL 820 Trends/Issues in Juvenile Institutional/Community Corrections.

<b>Dr. Bill McClanahan</b>	Criminal Justice, CJSMS	Fall 2023, full-time
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Dr. McClanahan is requesting a one semester sabbatical for Fall 2023. Dr. McClanahan intends to use the sabbatical to extend existing and ongoing research on contemporary cultural expressions of police power. This project stems directly from one of the chapters of a current book project titled Sadocratic Appetites: Cops, Capitalism, and Cruelty, which itself builds on previous work undertaken in Dr. McClanahan’s most recent monograph Visual Criminology published in 2021. Dr. McClanahan proposes a deep dive into contemporary police power and the cultural images it produces. This research orientated sabbatical proposal is consistent with ECU Policy 4.7.2. This sabbatical leave would not only be beneficial to Dr. McClanahan’s research agenda, but it will also enhance his teaching and benefit our students as he plans to incorporate his findings into his current courses: CRJ 331 Criminological Theory; CRJ 340 Crime and Media; CRJ 890 Visual Criminology.

<b>Prof. Gaby Bedetti</b>	English, CLASS	Fall 2023, full-time
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The project consists of translating, introducing, and publishing in book form a career-spanning selection of one hundred poems by the French poet, translator, and linguist Henri Meschonnic (1932-2009). The Butterfly Tree: Selected Poems of Henri Meschonnic will present forty years of poems, his widow’s remembrance of his poetic process, and my introduction. In the firmament of literary giants, Meschonnic is a key figure of French “new poetics,” best known worldwide for his translations of the Old Testament and Critique du rythme: Anthropologie historique du langage. One of the most innovative thinkers of his generation, Meschonnic was the most uncommon of poets: a life-long advocate of rhythm with a prevailing anti-lyric voice; a literary renegade who nevertheless garnered many distinguished awards; a writer who spoke of the self, exile, and boundary and whose poems remain at once historical and contemporary. Although he wrote over sixty books, including nineteen volumes of poetry, his poems have never appeared in English in book form. The applicant’s working relationship with the poet while he was alive, publication of his critical work and poems in literary



journals, knowledge of French, awareness of his reception—all show her to be the singular expert on the topic on all sides. Because Meschonnic's poetry has been neglected, infamously, in English translation, completing this project would be a significant addition to the canon of his work available in English, promote a unique voice, expand the cross-cultural pollination of American poetry, enhance cultural diversity/inclusion, and raise ECU's profile in the world.

<b>Dr. Richard Byrd</b>	Institute for Creative & Collaborative Arts - Music, CLASS	Spring 2024, full-time
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The purpose of Dr. Byrd's proposed sabbatical leave project is to compose two-part contemporary chamber music compositions (Volumes 3 & 4) for diverse wind instruments that feature various contemporary styles and compositional techniques. Volumes 1 & 2 were composed and published by Eighth Note Publications during Dr. Byrd's first sabbatical in Spring 2017. The demand from numerous professional educators nationwide over the past several years for more compositions of this nature to use in their teaching studios prompted a follow-up collection of these works for the proposed sabbatical as there are still a limited number of works of this nature available to educators. Many of the ECU School of Music faculty have also expressed a desire to have more of these resources available as they have used these works as pedagogical resources in their studios, student recitals, faculty recitals, and professional development conferences. The publisher, David Marlatt, also recognizes a great need in the music industry for this type of work and has agreed to publish the compositions for the proposed sabbatical project. Dr. Byrd's primary pedagogical interest lies in writing for chamber music as evidenced in his oeuvre of published compositions. The primary subjects of his ECU teaching responsibilities and professional development include music theory, music arranging and music composition. This sabbatical leave project will not only enhance Dr. Byrd's teaching abilities as a theorist and composer, but also provide additional resources for musical analysis, musicianship training, and compositional/arranging techniques in the ECU courses that he teaches. This project will also have a service benefit to the university for recruiting prospective ECU music students as Dr. Byrd continues to develop his reputation as a prolific and accomplished composer of chamber music, and as a result contribute to the rising reputation of the ECU School of Music.

<b>Dr. Carolyn Dupont</b>	History, Philosophy, & Religious Studies, CLASS	Fall 2023, full-time
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For this proposed sabbatical project, Dupont will complete of a short history of the Electoral College, aimed at a popular audience and published with a trade press. The writing and publishing timetable will take full advantage of heightened public interest in 2024, the next presidential election year. Current discussions about the Electoral College, its origins, history, and current effects often display a stunning degree of inaccuracy and misinformation. Whatever the future of the Electoral College, the public needs an evidenced-based discussion of how this system came to be, how it has changed, and how it impacts our political processes. Tentatively titled *The Challenge of the Electoral College*, this short book details the electoral college's origins in the Constitutional Convention of 1787. It argues in Part I that the framers only chose this system as an acceptable second choice in the Convention's final days. Certainly, the framers espoused no philosophical or ideological commitments to an electoral college in the abstract. Part II traces alterations in electoral college practices over the past 230 years, arguing that the system has never worked as originally conceived. Partisan operatives have molded and changed it, even as it has produced six highly problematic outcomes. Meanwhile, over 900 proposals to reform or abolish the Electoral College have been introduced in Congress. The book's final section will explore how the Electoral College shapes today's politics. In addition to weighting some votes more heavily than others, the Electoral College reinforces the rigidity of our two-party system and forces issues relevant in only a few states to center-stage.

**Dr. Dan Florell**

Psychology, CLASS

Fall 2023/Spring 2024, full-time (half-pay)

Dan Florell is applying for sabbatical to write a book titled, "Pediatric Mental Health Services Using Technology and Telehealth: In Schools and Outpatient Settings". Currently there is not another book that has addressed this topic with a specific focus on children and adolescents. Allied health professionals need to have better guidance in how to utilize these technologies which can ultimately lead to more effective treatment for this population. Oxford University Press solicited Dr. Florell to write this book and his proposal has received outside reviews. The publisher is waiting for his response to the reviews prior to getting the book under contract. This book will take a practical approach giving readers a roadmap in how to utilize technology in the schools and outpatient settings along with pitfalls to avoid. In preparation for writing this book, Dr. Florell has accumulated a large set of articles that correspond to the 13 proposed chapters. This book is a culmination of the knowledge Dr. Florell has presented and written on over the last 15 years in the field of technology and applying it to psychological practice. Dr. Florell has worked at ECU for 22 years and has not received a prior sabbatical. He has proposed a full year leave at half-pay for his sabbatical. The project will allow Dr. Florell to enhance his teaching, provide service to allied health professions regarding better telehealth practice, and establish a base for research collaboration in telehealth and virtual reality.

**Prof. Julie Hensley**

English, CLASS

Fall 2023, full-time

If awarded a sabbatical for Fall 2023, Julie Hensley will dedicate most of the release time directly to creative scholarship. By the conclusion of the semester-long sabbatical, she will complete a novel-in-poems, *Breaking Ground* (a chronicle of a marriage's descent into violence as a couple builds a cabin together) and will begin developing another collection of poems, *Karst* (personal examinations of neurodiversity juxtaposed with Karst landscapes). In May 2022, she will complete a one-week residency at the Tyrone Guthrie Center in County Monaghan, Ireland, and then travel the Burren National Park (a karst landscape) for research. The bulk of fall semester will be dedicated writing time, including two additional writing residencies (applications have been submitted to Whidbey Island, The Foundation House, Wildacres, and Hambidge Center). When not in residency, she will dedicate three days a week to writing. August and September writing sessions will be generative. October will focus on revising individual poems. November will focus on sequencing and revising *Breaking Ground* toward the complete narrative arc. In addition, in October 2024, Hensley will spend several days conducting research at Mammoth Cave (another karst landscape). By December, she will submit the complete *Breaking Ground* manuscript to university and small presses, as well as submit individual poems from *Karst* to literary journals. In May 2024, Hensley will follow-up the sabbatical by submitting a panel examining the novel-in-poems form to the 2025 Association of Writers and Writing Programs Conference. She also plans to develop a version of ENG 810 examining the novel-in-poems form.

**Dr. Jackie Jay**

History, Philosophy, &amp; Religious Studies, CLASS

Spring 2024, full-time

*Women of the Ancient World: Mesopotamia, Egypt, Greece, and Rome* by Jacqueline E. Jay is a book-length monograph tracing the rise of patriarchy in the ancient world and outlining the life cycle of women in the four old world cultures of Mesopotamia, Egypt, Greece, and Rome. The first chapter describes the shift from egalitarian hunter-gatherer bands in the Paleolithic to the small farming villages of the Neolithic and the consequent emergence of stratified societies and gender subordination. Chapters Two through Five are centered around a single woman who serves as a lens through which to examine women's lives in each specific

culture. The focus of the Mesopotamian chapter is Enheduanna, daughter of the empire-builder Sargon of Akkad, who served as priestess of the Sumerian city of Ur and wrote hymns to the goddess Inanna. The Egypt chapter centers on Naunakht, wife of one of the workmen who built the tombs in the Valley of the Kings. From ancient Greece comes Aspasia, foreign consort of the Athenian general Pericles. The Rome chapter highlights the daughter of the orator Cicero. The book argues that it is anachronistic to identify these women as proto-feminist heroes. Instead, its overall intent is to situate them in their specific historical context, thereby illuminating the kinds of individual agency possible in each ancient culture. This book is the first to provide a comprehensive overview and comparison of women in all four of these ancient civilizations. It draws upon textual and material evidence and should be of interest to specialists and the general public alike.

**Prof. Shannon McCarthy**

Institute for Creative & Collaborative Arts - Spring 2024, full-time  
Art, CLASS

Shannon McCarthy's Sabbatical Leave Project will focus on collaborating with ECU Division of Natural Areas and begin production on a redesign of their Lilley Cornett Woods Appalachian Ecological Research Station. She has worked on several projects for Natural Areas, providing a branding system for the Division and each Natural Area: Maywoods Environmental and Educational Laboratory, Lilley Cornett Woods Appalachian Ecological Research Station (LCW) and Taylor Fork Ecological Area. The objective of this project is to design and cultivate a modern, welcoming area for the center, creating an atmosphere for the 21st century. The redesign will help LCW visitor center become more than a destination that will assist with tourism, drawing attention and prospect to Letcher County but also a hospitable and unique environment, a way to access the area for those with accessibility, health conditions, time, and travel concerns and needs. The research within the project will provide the opportunity to continue Professor McCarthy's work with the ECU Division of Natural Areas. The project offers opportunities to expand upon her normal client based and size and to experiment with advance branding, environmental design, and the promise of Augmented Reality (AR) and Motion Design. The sabbatical will provide the ability to not only work with a trusted and valued client but to redesign an environment from the ground up and instill a design that is not only appropriate for the current but the future—exhibiting how two different atmospheres (nature and design) can work together to form a unique union.

\*Note A budget of \$10,000 has been confirmed by Dr. Richter in support of this project, with a commitment to seek additional support from donors and other outside sources. This budget will strictly be used towards LCW for supplies and printing needs.

**Dr. Stephanie McSpirit**

Languages & Cultures, Anthropology & Fall 2023/Spring 2024, half-  
Sociology, CLASS time (full pay)

One of the main purposes of Dr. Steph McSpirit's 2023/2024 sabbatical is to spend time reviewing the literature on horse breeds and modernity as well as the literature on human-horse relationships. McSpirit also plans to start coding the oral history collection on Kentucky's mountain horses that she collected over the past six years. A sabbatical year leave will allow Dr. McSpirit to devote time and attention to academic writing and publication on this oral history collection. During her sabbatical, McSpirit also plans to start a new research project. Because of the positive and supportive experiences that she has already had with ECU's new Center for Outdoor Education and Research, McSpirit plans to return to the university as a student to complete her own Certification in Outdoor Education. This certification will help her to better develop outdoor programming and nature education opportunities for youth and young people in the years ahead as part of the Warrior's Path/ Pathfinder's Initiative that she is already involved in developing. During her sabbatical, she will continue to attend Warrior's Path/ Pathfinder meetings and work as an advocate for both initiatives through continuing to help build university partnerships and through assisting in grant-writing and grant applications. As a result

of her sabbatical, McSpirit plans to begin to transition to new work and research in using outdoor opportunities as positive (protective) factors in drug and alcohol prevention for youth/ young people as part of the Warrior's Path/ Pathfinders Initiative.

**Dr. Charlotte Rich**

English, CLASS

Spring 2024, full-time

Dr. Rich hopes to revise and expand two conference papers to submit them for publication. The first is "The Farm Wife's Friend" and "Roseate Fictions": Reading and Literacy in Edith Summers Kelley's *Weeds* (1923)." This under-recognized novel of rural Kentucky, set in the environment of tenant tobacco farming, includes several references to literacy and reading. However, the range of texts Kelley's characters encounter is narrow, suggesting not so much possibilities for personal growth as acculturation to expected roles for their readers' gender and socioeconomic status. When examined in light of literacy history in America, *Weeds* suggests realities that can limit the benefits of literacy. With this essay, Dr. Rich hopes to gain more attention for a novel that honors the experiences of early twentieth century rural Kentuckians. The second project is "Theorizing the "Tragic Half-Breed" in Mourning Dove's *Cogewea*." Salishan author Mourning Dove's 1927 novel features a half Indian/half white heroine who is a product of assimilative boarding schools. The author's use of this character may be better understood by considering her similarities to the trope of the Tragic Mulatta. In representing the discomfort of both white neighbors and Cogewea's native community with her identity, Mourning Dove may reify early twentieth century anxieties about racial mixing. However, by rejecting the figure's tragic fate, Mourning Dove deconstructs that narrative, resisting a pessimistic self-fulfilling prophecy. With this essay, Dr. Rich hopes to gain more attention for this early Native American novel that articulates issues of identity and agency still facing indigenous communities in America today.

**Dr. Amanda Strasik**Institute for Creative & Collaborative Arts-  
Art, CLASS

Spring 2024, full-time

Dr. Amanda Strasik's scholarly publications explore aspects of female agency in late eighteenth-century French art. Her emphasis on early modern women's negotiations of their identities in the arts and society at large is directly tied to modern-day feminist discourses on women's equality, navigation of sociopolitical barriers in the workplace and other gendered spaces, and bodily autonomy. Her ECU art history courses emphasize inclusivity and address women's agency in creative and intellectual pursuits. Dr. Strasik's upcoming research project, tentatively entitled *Jeanne-Elisabeth Chaudet (1767-1832) and Expressions of Female Artistic Agency during the First French Empire*, is based on an established publication history and will launch a new phase of her scholarly agenda. No comprehensive study of Chaudet and the historical significance of her artistic identity and oeuvre exists, even though the painter was connected to the Napoleonic court, which understood the power of art to shape public opinion. As Dr. Strasik will demonstrate, Chaudet was part of a rising network of women artists and patrons that benefitted from increasing opportunities in the post-revolutionary French art world. Historical evidence suggests that these women helped one another to intervene in the art scene and make progress toward greater equality, despite new sociopolitical obstacles from the 1804 Napoleonic Code. While Dr. Strasik's ultimate goal is the publication of a book-length study, she acknowledges that this endeavor is too ambitious for a single semester. During her sabbatical leave, Dr. Strasik will draft her book's prospectus and one chapter that will be publishable as a stand-alone essay.

**Dr. Joseph Van Fleet**Institute for Creative & Collaborative Arts -  
Music, CLASS

Fall 2023, full-time

Dr. Van Fleet intends to use the sabbatical to improve his knowledge of trumpet pedagogy studying the diverse and less standardized approaches found in Central and South America. The research will involve musicians and teachers from Mexico, Guatemala, Ecuador, and Brazil. Van Fleet will be seeking out less new methodology and ways the trumpet is introduced to students in communities with less developed classical music traditions. He recognizes similarities between challenges of teaching students in these countries and rural Eastern Kentucky.

Having taught and preformed extensively in South and Central America, Van Fleet notes trumpet pedagogy in the United States has become quite standardized in comparison, due to the influence of several dominant 20th century teachers. Resulting in the exclusion of many methods and approaches that fall outside of these few teachers’ preferences. In Latin American, self-teaching and less restrictive exploration of ideas and methodology seem to be more common than in the United States. This has resulted in a more individualized and self-guided approach to learning the instrument. The curriculum is far less predictable and expectations for the students’ development is much quicker, as they are expected to be able to play in public concerts very early into their study.

In addition to improved and more diverse ideas in the curriculum at ECU, Van Fleet intends to write a method book. This will include pedagogical ideas and specific exercises. These will be self-published and made available for no fee. A third result of the research will be a lecture recital with Dr. Bernardo Scarambone, Laura Pellecer (Guatemala National Orchestra), and Dr. Van Fleet at ECU. The collaboration would represent South, Central, and North America and focus on the ways traditional and classical music intersect in performance and pedagogy.

Dr. Matthew Winslow	Psychology, CLASS	Fall 2023, full-time
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General education programs are the only academic programs that touch, one way or another, every student and every unit on a campus. For this reason, improvements to general education could improve student outcomes such as content mastery, skill acquisition, knowledge transfer, and retention, as well as faculty development and engagement. To improve general education, first a review of historical and current general education programs will provide the context and describe the range of general education models. General education programs are always being revised somewhere, and special attention will be paid to these new models, including interviews with key figures and visits to their campuses. Description and analysis will include not only the models themselves, but also the process of change and innovation, especially the challenges faced along the way. All this knowledge will inform the design of a new general education program, one that builds on the core goals of general education, the science of learning and wisdom of pedagogues, the skills, desires, and constraints of students, and the needs of society and the future workplace. The final product will also contain a plan for implementing the new general education program. General education courses ought to be the best designed, most engaging, most useful, and best supported courses on every campus. To meet those challenges requires openness, innovation, resources, and a fierce dedication to the best interests of students. Students deserve no less.

Dr. Bradford Wood	History, Philosophy, & Religious Studies, CLASS	Spring 2024, full-time
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Bradford J. Wood’s sabbatical will focus in various ways on Colonial North Carolina as a case study of broader interconnections between early modern cultures and places. These interconnections involve the Atlantic World, the British Empire, and the southeastern mainland of North America. Some of Wood’s sabbatical time

will be used to complete work on a collaborative documentary history book about the event known as the Tuscarora War, a series of violent interactions between settlers and natives which took place in present-day North Carolina in the early eighteenth century. This book will serve as both an important contribution to current scholarship and as a new tool for teachers. The Tuscarora War is often unfamiliar to Americans outside of North Carolina. Scholars, however, recognize the significance of the war because the conflict was part of a broader, continental phenomenon of Native resistance to British colonization. This will be the most accessible case study of violence between any group of settlers and natives in Colonial America and will offer teachers a welcome opportunity for diversifying the curriculum. Wood will apply additional sabbatical time towards writing a book about the origins and development of bound labor systems in North Carolina during the colonial period, focused primarily but not exclusively on the enslavement of Africans. This volume, *Slavery in Colonial North Carolina Reconsidered, 1660-1775*, will be the most authoritative study of slavery in Colonial North Carolina in decades and will follow recent scholarship that focuses on the sale and commodification of the enslaved.

**Dr. David Brown**

Biological Sciences, CSTEM

Spring 2024, full-time

Dr. David Brown proposes to use a sabbatical leave in the Spring of 2024 to conduct research on migratory bird ecology in Appalachian forests. His research activities will be student-centered and contribute to solving regional conservation problems. Dr. Brown also proposes to submit a renewal application for a National Science Foundation grant, and to participate in professional development training that will lead to him becoming a certified prescribed-fire burn boss. He expects the sabbatical will result in published research products that will inform habitat management practices while providing direct opportunities for student training. Dr. Brown is an accomplished scholar with three peer-reviewed journal publications, all with EKU student co-authors, and more than half a million dollars in extramural research funding over just the past three years. His active, outdoor-centered teaching style is effective and popular with students. This sabbatical will help Dr. Brown to grow as a conservation scientist, add value to his teaching and mentoring, and extend opportunities to train students in research methods and land stewardship.

**Dr. Jamie Fredericks**

Chemistry, CSTEM

Fall 2023, full-time

Dr. Jamie Fredericks wishes to pursue three research projects during his sabbatical. His primary research objective is to continue the development of his novel collection tool. Through Kentucky Commercialization Ventures and the Board of Regents Innovation grant, Dr. Fredericks has been awarded over \$50,000 to develop the collection tool, which once patented, could provide substantial revenue to the university and the forensic science program. In addition, Dr. Fredericks will focus on preparing data and manuscripts from two other research projects. 'Touch DNA from assault' has already been presented at AAFS (2022) and will be submitted as a technical report. Furthermore, his project entitled 'Touch DNA: evaluation of collection methods' has been accepted at AAFS 2023 and will be submitted as a research article. Dr. Fredericks is currently an associate professor in the Department of Chemistry and the director of the Forensic Science Program. Dr. Fredericks has become an integral part of the department. Dr. Fredericks has a clear passion for forensic science and has attended over 6 workshops in the field. He enjoys nothing more than to pass his newly gained knowledge to his students and apply it to his research. Dr. Fredericks has been productive in the field of scholarship, publishing several peer-reviewed articles. He consistently engages with research students, having mentored over 30 undergraduates during this time at EKU. Together with his students, Dr. Fredericks has attended over 20 presentations including several at the American Academy of Forensic Science (AAFS). Dr. Fredericks looks forward to his continued success in scholarship.



## **EASTERN KENTUCKY UNIVERSITY**

*Serving Kentuckians Since 1906*

Executive Vice President for Academics & Provost  
[provost@eku.edu](mailto:provost@eku.edu) [www.eku.edu](http://www.eku.edu)

CPO 30A, 108 Coates Building  
521 Lancaster Avenue  
Richmond, Kentucky 40475-3102  
PHONE: (859) 622-3884  
FAX: (859) 622-8136

TO: Dana Fohl

FROM: Sara Zeigler, PhD

DATE: November 17, 2022

SUBJECT: Council on Academic Affairs Agenda for Board of Regents

The following Academic Affairs items have been fully approved by the Council on Academic Affairs and will be reviewed for approval by the Faculty Senate on Monday, December 5, 2022. On behalf of President McFaddin, these items are presented for the Board of Regents' consideration on December 1, 2022.

## ITEMS FOR APPROVAL

*The following curriculum proposals are presented to the Board of Regent's for approval.*

### College of Education and Applied Human Sciences

#### New Programs

1. Early Childhood Director Certificate
2. Family Service Certificate
3. Infant/Toddler Care and Education Certificate

#### Program Closure

4. Gifted Education, MA Ed

### College of Health Sciences

#### Program Closure

5. Athletic Training M.S.



## NAMING RIGHTS AGREEMENT

This NAMING RIGHTS AGREEMENT (the "Agreement") is effective on the Effective Date (as defined below) and is between **EASTERN KENTUCKY UNIVERSITY**, located at 521 Lancaster Avenue, Richmond, Kentucky 40475 (the "UNIVERSITY"), and **BAPTIST HEALTHCARE SYSTEM INC.**, located at 2701 Eastpoint Parkway, Louisville, Kentucky 40223 (the "SPONSOR"). UNIVERSITY and SPONSOR may hereinafter also be referred to singularly as a "Party" and collectively as the "Parties."

### RECITALS

WHEREAS, UNIVERSITY owns and operates Alumni Coliseum on the campus of UNIVERSITY, which includes a competition and event arena within it (also referred to as the "ARENA", as further defined herein);

WHEREAS, UNIVERSITY desires to grant SPONSOR naming rights to the ARENA in consideration of SPONSOR'S agreement to pay UNIVERSITY as set forth herein;

WHEREAS, SPONSOR desires to receive the naming rights to the Arena and to receive other ancillary benefits pursuant to the terms and conditions of this Agreement.

NOW, THEREFORE, in consideration of these Recitals, hereby incorporated into this Agreement, the following mutual promises, and all other good and valuable consideration, the receipt and adequacy of which are acknowledged, the Parties agree as follows:

- I. **TERM.** This Agreement shall become effective on November 1, 2022 (the "Effective Date") and continue through 11:59 p.m. EST on October 31, 2032 ("Initial Term") unless extended or earlier terminated in accordance with the terms herein. Given that the Arena will be under construction for approximately one (1) year during the Initial Term of this Agreement, the University grants Sponsor an additional year under this Agreement at no additional cost which shall end on 11:59 p.m. EST on October 31, 2033 (the "Extension Term") (Initial Term and Extension Term collectively referred to as the "Terms").
  - a. **Right of First Negotiation.** Sponsor shall have the first right of negotiation ("ROFN") to negotiate a new exclusive naming rights agreement ("New NR Agreement") with University, which would become effective after the expiration of the Extension Term, provided that Sponsor provides University with notice of its intention to exercise its ROFN no later than July 1, 2029. If the Sponsor exercises its ROFN, the Parties agrees to actively and exclusively negotiate in good faith regarding the terms and conditions of a New NR Agreement for a period of ninety (90) days (subject to extension by mutual written agreement of the Parties) (the "Exclusive Negotiating Period"). If the Parties have not executed a definitive New NR Agreement by the end of the Exclusive Negotiating Period, then the University shall be free to negotiate with other parties.

## II. NAMING RIGHTS TO ARENA

- a. **Description of the Arena.** The Arena is comprised of the performance venue inside Alumni Coliseum that consists of the basketball and volleyball court, spectator stands, and the concourses directly outside of the performance venue (collectively the "Arena").
- b. **Exclusive Naming Rights.** During the Terms of this Agreement, University hereby grants to the Sponsor the exclusive naming rights to the Arena pursuant to the terms hereunder (collectively, the "Naming Rights"). As of the Effective Date, the official name of the Arena will be the "Baptist Health Arena", unless amended or changed by mutual agreement. Any such name change, branding change, or amendment shall not be unreasonably withheld; and Sponsor shall be responsible for all costs and expenses to University that arise from such name change, branding change or amendment, including but not limited to changes to Signage, logos or licensed materials produced, altered, or procured in reliance on the Name being "Baptist Health Arena." Under no circumstances shall the grant of rights under this Section II or any other provision of this Agreement be construed to have any effect on the names previously assigned to any other University building or any section thereof, including without limitation Alumni Coliseum, Donald Combs Natatorium, or the Bratzke Center.
- c. **Exclusive Advertising Rights.** From Effective Date through the end of the Term, University grants Sponsor "Category Exclusive Advertising Rights" inside the Arena. For purposes of this Agreement "Category Exclusive Advertising Rights" means that no hospital, surgery center, or urgent care center, imaging, mental health, physical therapy, pharmacy, cosmetic surgery, sports medicine, but which shall not include allergy and immunology, chiropractic, dental, dermatology, pediatric occupational therapy, and oral and maxillofacial surgery, shall be permitted to advertise itself in media of any type under University's Intercollegiate Athletics Department's control in the Arena or to promote, sponsor or be advertised or promoted in any manner or in any media of any type under University's Intercollegiate Athletics Department's control in the Arena, with the exception of the University fulfilling its obligations under its Medical Services Agreement with the University of Kentucky Healthcare to serve as team doctors. Medical Service Agreements, regardless of the party providing services, are addressed via separate agreements apart and distinct from this Agreement. Sponsor acknowledges and agrees that it does not have the category exclusive rights to advertise at University other than inside the Arena; and, accordingly, acknowledges and agrees that University shall have the ability to sell and display advertisements for other persons and entities at University except as otherwise expressly set forth herein.

- III. **TRADEMARKS.** During the Term of this Agreement and subject to all of its terms and conditions, each Party ("Trademark Licensor") hereby grants to the other Party ("Trademark Licensee") a limited, nonexclusive, non-transferable, non-sublicensable license to use the Marks as identified in Exhibit A, in accordance with Trademark Licensor's standards, specifications and instructions. "Marks" means the names, trademarks, service marks and logos as provided by Trademark Licensor specifically for



use under this Agreement and subject to the Trademark Licensor's approval. However, Trademark Licensor, in its sole discretion from time to time, may, upon written notice, change the appearance or style of any Marks or add or subtract from the Marks previously supplied. Unless required earlier by a court order or to avoid potential infringement liability, Trademark Licensee will have a reasonable period of time to implement any such changes and if Trademark Licensor requires any changes to materials that have already been produced, the Trademark Licensor will pay the Trademark Licensee for any costs involved in such change. Trademark Licensee hereby acknowledges and agrees that (i) the Marks are owned solely and exclusively by Trademark Licensor or its affiliates, (ii) except as set forth herein, the Trademark Licensee has no rights, title or interest in or to the Marks and (iii) all use of the Marks by Trademark Licensee will inure to the benefit of Trademark Licensor and its affiliates. Trademark Licensee agrees not to apply for registration of the Marks (or any mark confusingly similar thereto) anywhere in the world. Trademark Licensee agrees that it will not engage, participate or otherwise become involved in any activity or course of action that diminishes or tarnishes the image or reputation of Trademark Licensor or of any of Marks. Upon expiration or termination of this agreement, the Trademark Licensee agrees to cease any and all uses of the Marks.

IV. **SIGNAGE.** In connection to the Naming Rights granted to the Sponsor hereunder, the Sponsor is entitled to have certain existing signage modified or replaced to include the Name and Marks and to add new signage containing the Name and Marks (the "Signage"). The appearance of and locations of the Signage are described as follows and more specifically set forth in Exhibit B:

a. Exterior Signage:

- i. Lighted text/logo signage on the south side of the Arena with the size of the lettering being the same as currently on the building reading Alumni Coliseum.
- ii. Entrance signage on marquee entering Alumni Coliseum Parking lot as "Baptist Health Arena."
- iii. University directional signage as "Baptist Health Arena."

b. Interior Signage:

- i. "Baptist Health Arena" Static signage above or near the main videoboard(s) of the Arena.
- ii. "Baptist Health Arena" logos placed on the floor on both sides of the basketball court.
- iii. Static signage on south and north concourses of the Arena as "Baptist Health Arena."
- iv. "Baptist Health Arena" logos placed on all wayfinding signage inside the Arena.

- v. LED rotational signage for all events inside the Arena that include use of the courtside LED tables as “Welcome to Baptist Health Arena.”
  - vi. Videoboard rotational signage for all events inside the ARENA that include use of the main videoboard(s) as “Welcome to Baptist Health Arena.”
  - vii. PA Announcements as “Baptist Health Arena” for all events inside the ARENA that include use of the Public Address System.
  - viii. “Baptist Health Arena” logo placement on media backdrop used for post-game interviews and other athletic media events.
- c. University shall pay for all costs and expenses associated with the initial and ongoing preparation, production, mounting, power connections, repair, maintenance and/or installation of all Signage attached to the Arena and any additional Signage in accordance with this Agreement, excluding any changes to such Signage made necessary by Sponsor’s change of its name or Marks. Absent a Default by University, Sponsor will pay for all costs and expenses related to the removal of the Signage at the end of the Term, or the Extension Term, if applicable.

**V. HOSPITALITY & SPONSORSHIP.** In addition to the other rights granted by this Agreement, University grants to Sponsor the rights set forth in this Section V per contract year during the Term. Any opportunities not used during a contract year do not roll over to the following contract year. “Contract year” means the twelve (12) month period from the effective date of November 1, 2022, through October 31, of each year during the Term.

**a. Hospitality**

- i. Sponsor shall be permitted to host one (1) on-court event annually in “Baptist Health Arena,” on non-gamedays but must sign all required University documents and adhere to University policies and procedures that generally apply to conference and event space rentals. University shall waive the room rental fee for the one (1) event, but catering costs are the responsibility of the Sponsor.
- ii. Sponsor shall be permitted to host two (2) events annually in any future club/suite area inside the Arena for meetings, trainings or other VIP events on non-gamedays, but must sign all required University documents and adhere to University policies and procedures that generally apply to conference and event space rentals. University shall waive the room rental fee for the two (2) events, but catering costs are the responsibility of the Sponsor.
- iii. Sponsor shall be permitted to host one (1) event annually in any future club/suite area inside the Arena for a “Baptist Health Night” event during a home University men’s basketball game. Said event shall include tickets for a minimum of thirty (30) individuals selected by Sponsor to attend the event. University shall waive the room rental fee/ticketing fee for the event but catering costs are the responsibility of Sponsor.

**b. Special Events.**

- i. Sponsor shall be permitted to sponsor one (1) corporate partner event annually but must sign all required University documents and adhere to University policies and procedures that generally apply to conference and event space rentals.
- c. **First Aid.** Subject to applicable law, availability of space, and University policies, Sponsor may be allowed, as mutually agreed upon by the parties, to establish a First Aid Station presence, including Sponsor signage/naming, in the Arena for games and special events upon mutually agreeable terms and conditions. Sponsor assumes full responsibility for the care of any patients. It is understood and agreed that, as it relates to First Aid Station(s) within the Arena, Sponsor shall have the first right of refusal regarding staffing and signage/naming for this space.
- d. **Messaging.** Notwithstanding anything to the contrary in this Agreement, Sponsor shall not have the right to convey any message pursuant to this Agreement that contains comparative or qualitative descriptions of Sponsor's product or services, price information, or any other indication of savings or value associated with Sponsor's products or services; any message that endorses Sponsor's product or services; or any message that would constitute an inducement to purchase, sell, or use Sponsor's product or services. University has the right to reject any promotional message that would not meet the qualified sponsorship rules under Section 513(i) of the Internal Revenue code, which would cause the message to be classified as taxable advertising.
- e. **Advertising Copy and Graphics.** All copy and graphics proposed for display or announcement by Sponsor are subject to approval by University. University shall have the right in its sole discretion to decline to display or announce any copy or graphics which are in violation of any statute, regulation, or ordinance or which University considers misleading, offensive, or contrary to its mission. All proposed copy or graphics will be submitted by Sponsor to University no later than thirty (30) days prior to intended use. Should University decline to display or announce any particular advertising, the parties will work cooperatively to develop displays and/or announcements agreeable to both parties.

**VI. PAYMENTS AND COSTS.**

- a. **Payments.** In consideration of the rights granted herein, Sponsor shall pay University in accordance with the terms of this Section VI(a). All payments from Sponsor to University shall be made according to the following payment schedule with the first payment being due at the commencement of the Initial Term. Absent a Default or early termination as set forth herein, the total payments made during the Initial Term shall be Two Million Five Hundred Thousand Dollars (\$2,500,000.00) (the "Sponsorship Fee").
- b. **Payment Schedule.** The total Sponsorship Fee shall be payable in three (3) installments (the "Installment Payment") made payable to the University and due

on or before September 1 of each contract year, except for the first payment, which shall be due at signing, pursuant to the following payment schedule:

- |      |                   |                |
|------|-------------------|----------------|
| i.   | November 1, 2022  | \$1,000,000.00 |
| ii.  | September 1, 2023 | \$1,000,000.00 |
| iii. | September 1, 2024 | \$500,000.00   |
- c. **Late Fees.** If any payment of Annual Payment is not received on or before November 1 or September 5, as applicable, (or the applicable fifth business day after the month due) of the applicable contract year, University may elect to charge Sponsor a late fee of one- and one-half percent (1.5%) per month (or, if lower, the maximum rate allowed by Law) from the applicable payment due date until such amount is paid in full (including any such accrued and unpaid interest). Sponsor acknowledges and agrees that any such election by University does not waive any other remedy available to University under this Agreement or otherwise at law or in equity.

## VII. INSURANCE AND INDEMNIFICATION.

### a. Insurance.

- i. Sponsor shall, at its sole expense, procure and maintain during the term of this Agreement a policy of comprehensive general liability insurance with coverage in amounts of at least \$1,000,000 per occurrence and \$3,000,000 aggregate, which may be accomplished via a program of self-insurance, including, but not limited to, coverage for claims involving defamation, copyright and trademark infringement, invasion of privacy, unfair competition, or idea misappropriation. A Certificate of Insurance evidencing the above insurance shall be provided to University upon execution of this Agreement. In the event of cancellation or non-renewal of above-described insurance, Sponsor shall provide thirty (30) days advance written notice to University of such cancellation or non-renewal.
  - ii. University shall, at its sole expense, procure and maintain during the term of this Agreement a policy of comprehensive general liability insurance with coverage in amounts of at least \$1,000,000 per occurrence and \$3,000,000 aggregate, including, but not limited to, coverage for claims involving defamation, copyright and trademark infringement, invasion of privacy, unfair competition, or idea misappropriation. A Certificate of Insurance evidencing the above insurance shall be provided to Sponsor upon execution of this Agreement. In the event of cancellation or non-renewal of above-described insurance, University shall provide thirty (30) days advance written notice to Sponsor of such cancellation or non-renewal.
- b. **Indemnification.** To the extent permitted by Kentucky law, each Party shall indemnify, defend, and hold harmless the other Party, and its officers, employees, trustees, and agents from and against any and all claims, demands, costs and



expenses, including reasonable attorneys' fees, arising out of the acts or omissions of said Party, its officers, employees and agents in the performance of Party's obligations under this Agreement, including but not limited to negligent acts, willful misconduct, fraud, misrepresentation, or copyright or trademark infringement; provided that said claims, demands, costs and expenses have not been caused or alleged to have been caused by the negligence or misconduct of the Party.

## VIII. DEFAULT AND TERMINATION.

- a. **Default by Sponsor.** Any of the following shall constitute an event of default hereunder by Sponsor (the "Sponsor Default"):
  - i. Failure to pay the Annual Payment when due and the continuation of such failure for five (5) business days after delivery of written notice by University to Sponsor specifying such failure;
  - ii. Failure to comply with the terms of this Agreement without cure within 30 days after receipt of written notice;
  - iii. Continuing to engage in conduct that University reasonably determines to be in violation of National Collegiate Athletic Association (NCAA) or relevant athletics conference (Conference) rules or regulations, after receiving written notice of such violation and an opportunity to cure such violation within thirty (30) days of the date of the notice.
  - iv. A breach of any representation or warranty in this Agreement; or
  - v. (A) files a petition in bankruptcy; (B) is adjudicated bankrupt; (C) has a petition in bankruptcy filed against it that is not dismissed within sixty (60) days after filing; (D) becomes insolvent or is unable, or admits in writing its inability, to pay its debts generally as they become due; (E) makes a general assignment for the benefit of its creditors; or (F) has a receiver, custodian, or similar official appointed with respect to all or substantially all of its assets.
- b. **Default by University.** Any of the following shall constitute an event of default hereunder by University (the "University Default"):
  - i. Failure to comply with the terms of this Agreement without cure within 30 days after receipt of written notice;
  - ii. A breach of any representation or warranty in this Agreement.
- c. **Termination and Remedies.** In the event of a Default as set forth herein, the Party not in Default (the "Non-Defaulting Party") will have the right to terminate this Agreement upon written notice to the Defaulting Party.
  - i. In the event University is the Defaulting Party:

1. Sponsor may terminate this Agreement with no further obligation to University and as Sponsor's sole exclusive remedy.
  2. University shall pay for the costs and expenses incurred by Sponsor for the removal of all Signage.
- ii. In the event Sponsor is the Defaulting Party:
1. University may terminate this agreement with no further obligation.
  2. Sponsor shall reimburse the University for all costs and expenses incurred to remove all Signage.
- iii. Notwithstanding the foregoing or any other term or condition of this Agreement, if either Party determines in good faith that the other Party has engaged in criminal conduct involving moral turpitude or fraud, or has committed or does commit any act (each an "Act") that tends to bring said Party into public disrepute, contempt, scandal, or ridicule, or that tends to shock, insult, or offend a reasonable person, or that in the sole discretion of the non-offending Party, reflects unfavorably on the non-offending Party's reputation, image, mission, or integrity, the non-offending Party may terminate this Agreement by providing thirty (30) days prior written notice to the offending Party. In the event Sponsor exercises its rights under this section, University shall pay for the costs and expenses incurred by Sponsor for the removal of all Signage.

#### **IX. RULES AND REGULATIONS AND POST SEASON GAMES AND TOURNAMENTS.**

- a. Sponsor shall not use the name or likeness of any University student-athlete in the manner of an endorsement of any product or service in violation of any University, NCAA or Conference rules or regulations. Any use by Sponsor of any such name or likeness shall comply with all applicable state law, and University, NCAA and Conference rules that govern University's athletic programs.
- b. This Agreement's provisions regarding Signage in the Arena shall apply to the men's and women's basketball and volleyball contests, including postseason games and/or tournaments, provided advertising is allowed by the tournament or postseason game sponsor. The rules and regulations for postseason play are determined by the relevant governing bodies or conferences and Sponsor's Signage may not be allowed in the Arena during said tournaments due to tournament regulations. University will make a reasonable attempt to comply with this Agreement for postseason play, however, University's inability to comply with the terms of this Agreement for postseason play will not be considered a breach of this Agreement. If the Arena is in use for non-athletic events, the University will make a reasonable attempt to negotiate with all involved parties for the Signage to remain.



## X. GENERAL TERMS AND CONDITIONS

### a. Force Majeure.

- i. If the Arena is damaged by fire, earthquake, act of God, the elements or other casualty or is condemned by an authority exercising the powers of eminent domain or the Arena is deemed unusable of its intended purpose at any time during the Term, ("Force Majeure Damage") and the University reasonably determines that repairs and restoration of the Arena can be completed within one year after the Force Majeure Damage, then the Term of this Agreement shall be extended by the period from the date of the Force Majeure Damage until such repairs and restoration are complete. If the University reasonably determines that repairs and restoration of the Arena cannot be completed within one year after the Force Majeure Damage, then this Agreement shall terminate unless otherwise extended by the parties.
- ii. Except for those circumstances described in part (i) neither Party shall be in default or breach of this Agreement if failure to perform any obligation hereunder is caused by supervening conditions beyond the Party's control, including acts of God, pandemics or epidemics, civil commotion, strikes, labor disputes, governmental orders, demands or requirements, or a service interruption from an underlying carrier or service provider; provided however, that any Party claiming force majeure shall provide written notice thereof to the other Party and shall make all reasonable efforts to comply with the Agreement.

b. **Relationship of the Parties.** Each Party maintains full and exclusive control of its business, including without limitation, hiring and firing personnel, admitting students, and performing any other administrative matters. The relationship of the Parties created by this Agreement is one of independent contractors. Nothing contained in this Agreement, or otherwise, shall be interpreted to create a partnership, agency, joint venture or employment relationship between the Parties.

c. **Notices.** Any notice under this Agreement will be sufficiently given if in writing and delivered in person, by certified mail, by national courier, or electronically transmitted (with receipt of transmission) to the address below or to such other address as the recipient may furnish in writing to the sender.

**If to University:**

K. Matthew Roan, J.D.  
Vice President and Director of Athletics  
Eastern Kentucky University  
521 Lancaster Avenue  
Richmond, KY 40475

With a Copy to: Dana Daughetee Fohl, J.D.  
University Counsel  
Eastern Kentucky University  
521 Lancaster Avenue  
Richmond, KY 40475

If to Sponsor: Baptist Healthcare System, Inc.  
Attn: Gerard Colman, Chief Executive Officer  
2701 Eastpoint Parkway  
Louisville, KY 40223

With a copy to: Baptist Healthcare System, Inc.  
Attn: Janet M. Norton, Vice-President  
2701 Eastpoint Parkway  
Louisville, KY 40223

- d. **Counterparts.** This Agreement may be signed in counterparts, each and every one of which shall be deemed an original, notwithstanding variations in format or file designation, which may result from the electronic transmission, storage and printing of copies of this Agreement from separate computers or printers. Facsimile and electronic signatures shall be treated as original signatures.
- e. **Severability.** Should any provision of this Agreement be invalid or unenforceable for any reason, the remaining provisions hereof shall remain in full effect.
- f. **No Team or Stadium Event Representations, Warranties, or Covenants.** Sponsor acknowledges that University has neither made nor is making any representations, warranties, or covenants of any nature whatsoever regarding (i) the present or future performance of the teams, (ii) the identity or playing ability or availability for any given home game of any of the present or future players of the teams, (iii) attendance at home games of the teams, (iv) any other similar or related matters regarding the performance, operations, or management of the teams, (v) the identity of any performers who may participate in, or perform at, any Arena vents, or (vi) the attendance at any such Arena events.
- g. **Confidentiality.** University shall maintain the confidentiality of and safeguard all confidential information of Sponsor, including without limitation patient information, medical records, patient identifiers, policies, procedures, trade secrets, trade information, Proprietary Products, business practices, information systems, security passwords, financial information, and proprietary information (collectively referred to as "**Confidential Information**"), and shall not disclose such Confidential Information or make it available to any person, or use it in any way other than as contemplated by this Agreement. University shall further report to Sponsor any use or disclosure of Confidential Information that it becomes aware of and is not authorized by this Agreement. University's obligations to maintain and safeguard, not to disclose, and to report unauthorized disclosures of, Confidential Information shall survive the termination of this Agreement. To the extent permitted by law, University agrees to fully defend, indemnify and hold

harmless Sponsor, its officers and directors from any and all claims, demands, losses, costs, expenses and/or damages, including attorneys' fees and related legal expenses, which may result from violations by University, its employees, or its agents of such laws and regulations. In the event that University or its employees or agents fail to comply with this provision, Sponsor may immediately terminate this Agreement, in addition to seeking other remedies available to it at law or equity.

- h. **Entire Agreement, Modifications and Assignment.** This Agreement represents the entire agreement between the Parties covering the subject matter hereof, and all oral discussions and prior agreements are merged herein, and all of the terms and provisions herein shall be binding upon, and shall inure to the benefit of, the Parties and their respective successors and permitted assigns. Except as otherwise expressly stated herein, all amendments and modifications to this Agreement, if any, shall be in writing executed by all Parties. Neither Party shall assign or transfer this Agreement or any rights or obligations hereunder (whether by operation of law or otherwise) without the prior written consent of the other Party, which consent shall not be unreasonably withheld. Any attempted assignment contrary to the provisions of this Section X(e) shall be null and void.
- i. **Counterparts.** This Agreement may be executed in any number of counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument. Counterparts may be delivered electronically by fax or by email as a .PDF attachment, and all such counterparts shall be deemed, and shall have the same legal force and effect as, an original counterpart.
- j. **Governing Law.** This Agreement and any dispute arising hereunder will be governed by and construed exclusively in accordance with the laws of the Commonwealth of Kentucky, without reference to its conflict of law provisions.
- k. **Authority.** Each Party hereto has the full right and authority to enter into and fully perform this Agreement in accordance with its terms. Each individual representing the Parties in signing this Agreement warrants and represents that they are duly authorized to bind their respective Party to the terms contained herein.
- l. **Subject and Subordinate.** This Agreement is subject and subordinate to (i) the rights of any bank, lending, or financing institution or any other lender in connection with any financing for Alumni Coliseum or the Arena, including the rights of any agent or trustee; (ii) NCAA and applicable athletic conference rules and regulations; (iii) the terms of any existing or future contracts and agreements entered into by an NCAA entity relating to sponsorships or the broadcast or telecast of NCAA games or that otherwise restrict the visibility of signage within the Stadium during nationally televised NCAA games; and (iv) all applicable laws, as any of the foregoing currently exist or as they may be amended or modified from time to time after the Effective Date. If, at any time after the Effective Date, any further action is necessary or desirable to comply with NCAA or applicable athletic conference rules or regulations, or a similar sanctioning or governing body, the Parties shall take or cause to be taken all such necessary or desirable action,




including the execution and delivery of such instruments and documents as may be reasonably requested by the other Party for such purpose.

- m. **Sovereign Immunity.** No term or condition of this Agreement shall be considered a waiver, in whole or in part, of sovereign immunity.
- n. **Mutual Non-Disparagement.** The Sponsor and University agree to make no statement, whether written or oral, about the other Party which could reasonably be expected to adversely affect the other Party's perception or reputation.
- o. **Compliance with Sponsor Corporate Responsibility Program Policies.** University affirms that University is aware that Sponsor and its affiliated entities operate in accordance with a Corporate Responsibility Program. University further acknowledges that any and all services to be provided under this Agreement must be provided in accordance with the policies of the Sponsor Corporate Responsibility Program, including the (1) Baptist Healthcare System, Inc. Standards of Conduct; (2) Baptist Healthcare System, Inc. False Claims Act Information Policy; and (3) Non-Retaliation Policy for Reporting Suspected Violations of Laws, Regulations, Baptist Healthcare Systems, Inc. Policies and the Standards of Conduct described in the Baptist Healthcare System, Inc. Corporate Responsibility Program. University may access these policies at <http://www.bhsi.com> under "Compliance." University agrees to educate all of its employees who are involved in performing work for Sponsor in accordance with this Agreement of the website address where these policies may be accessed and require such employees to access, read, and agree to abide by these policies. In the event University is found to have violated one of these policies, University shall be given written notice of such violation and an opportunity to cure such violation within thirty (30) days of the date of the notice. If such violation is not cured within such period this Agreement may be immediately terminated by Sponsor.

Each Party is signing this Agreement on the date stated below that Party's signature

**UNIVERSITY**

By:   
Name: David T. McFadden  
Title: President  
Date: 11-2-2022

**SPONSOR**


By:   
Name: Gerard J. Colman  
Title: Chief Executive Officer  
Date: 11/2/2022

EXHIBIT A

MARKS

Or other marks as mutually agreed upon by the Parties



*Note: the registered trademark (®) is typically removed in signage applications per Baptist Health brand standards.*

Standard BH horizontal logo



Arena horizontal logo



Arena horizontal-wide logo



Standard BH vertical logo



Arena vertical logo



Arena vertical logo - leaves outlined (court use only)



## EXHIBIT B

### SIGNAGE

#### Exterior Signage (The pictures below depict the general appearance of the signs; final artwork for the signs shall be agreed to by the Parties).

Lighted text signage on the south side of the ARENA with the size of the lettering being the same as currently on the building reading Alumni Coliseum.

Entrance signage on marquee entering Alumni Coliseum Parking lot as "Baptist Health Arena."

University directional signage as "Baptist Health Arena."

#### Interior Signage

· Within the ARENA

"Baptist Health Arena." Static signage above or near the main videoboard(s) of the ARENA.

"Baptist Health Arena" logos placed on the floor near midcourt on both sides of the basketball court.

Static signage on south and north concourses of the ARENA as "Baptist Health Arena."

"Baptist Health Arena" logos placed on all wayfinding signage inside the ARENA.

LED rotational signage for all events inside the ARENA that include use of the courtside LED tables as "Welcome to Baptist Health Arena."

Videoboard rotational signage for all events inside the ARENA that include use of the main videoboard(s) as "Welcome to Baptist Health Arena."

# MODEL LABORATORY SCHOOL

## AT EASTERN KENTUCKY UNIVERSITY

### Tuition and ECU Assessed Fees for 2023-24 Proposed To The Board of Regents (Rev. 11/28/2022)

Amounts are Annual Totals	Kindergarten	Grades 1 - 12
<b>ENROLLMENT DEPOSIT (Non-refundable)</b>	<b>\$ 250</b>	<b>\$ 250</b>
	<b>PLUS</b>	<b>PLUS</b>
<b>TUITION AND UNIVERSAL FEES TOTAL</b>	<b>\$4335</b> (\$433.50 per month for 10 months)	<b>\$4250</b> (\$425 per month for 10 months)
Tuition	\$3785	\$3700
Textbook / Workbook Fee	\$ 175	\$ 175
Technology Fee	\$ 275	\$ 275
Asset Preservation Fee	\$ 100	\$ 100

For returning Model students in good standing, a \$250 annual nonrefundable enrollment deposit is due by March 31 to secure enrollment for the next year. This annual enrollment deposit is **in addition** to any other tuition and fees and will not be applied to subsequent years.

For students enrolling at Model for the first time, the \$250 nonrefundable deposit is due within 48 hours of notification of acceptance. This enrollment deposit is **in addition** to any other tuition and fees.

Tuition will be billed over 10 months: August thru May. **A minimum of 1/10th of the total tuition must be paid by the 20<sup>th</sup> of each month.** A late payment fee will be assessed for tuition payments not received by the due date. All other fees must be paid by May 20, 2024.

For partial-year students only: tuition will be prorated by months enrolled. Students who attend any portion of a month will be billed for that month. The universal fees are not prorated.

The annual **tuition** amount could include reduced discounts, if applicable. For example, families with multiple students enrolled at Model, the oldest student's tuition (only) will be reduced by 5%. Fees are not discounted. Students who would qualify for free/reduced price lunch may request to have fees (but not tuition) waived.

## Model Specialized Assessments for 2023-24

Assessment	Amount	Note	Fund Mapping
AP Exam (per course / exam taken) The amount is established annually by The College Board. Required for any student enrolled in an AP Course.	\$97*	All AP exams except AP Seminar and AP Research	Org: 232204 Model Lab Textbooks
	\$145*	AP Seminar and AP Research	
Art Studio Elective Courses (Grades 8-12)	\$35	Ceramics, Visual Art I, Visual II, Ind. Study in Art, AP Studio Art	Org: 616034 Art Activity Fund MS0034- HS Art
Varsity/ JV Athletic Uniform Rental Fee	\$75 per sport	Only assessed for athletes in a sport with a uniform rotation. (Soccer, Basketball, Baseball, Softball, Track, Cross Country, Volleyball) in High School Team (Varsity or JV)	Org: 232243 Model Lab Athletics
Middle School Athletic Uniform Rental Fee	\$50 per sport	Only assessed for athletes in a sport with a uniform rotation. (Soccer, Basketball, Baseball, Softball, Track, Cross Country, Volleyball) in High School Team (Varsity or JV)	Org: 232243 Model Lab Athletics
Lost/Unreturned Uniform	\$200 per sport	Charged to any student athlete who does not return uniforms that are part of the uniform rotation (Soccer, Basketball, Baseball, Softball, Track, Cross Country, Volleyball)	Org: 232243 Model Lab Athletics
Technology Certifications (GMetrix) Microsoft Certifications	\$120*	Digital Literacy	Org: 232247 Model Lab Assessments
Graduation Regalia (Assessed to all Seniors)	\$50	Cap, Gown and Tassel	Org: 232242 Model Lab Secondary
Lock Replacement	\$10		Org: 616034 MS0039 Model Locks/Lockers
Lost/Damaged Technology (computer, tablet, charger, etc.) Replacement	Actual replacement cost		Org: 232202 Model Lab Technology
Lost / Unreturned Textbook or Replacement Workbooks	Actual replacement cost		Org: 232204 Model Textbooks
Repair/Replacement of University, Campus, and/or School Property or Equipment	\$500 or Actual Replacement and Repair Cost	A minimum of \$500 or actual repair costs, whichever is greater, is charged for vandalism.	Org: 232244 Model Lab Equip & Main (Asset Preservation)
Lost /Unreturned Library Book	Actual replacement cost		Org: 232245 MS0050 Model Library
Field Trips	Variable	Actual fee based on specific trip and activities.	



Background Check Volunteer (non-employee)	\$15*		Org: 232245 MS0002 Model Background Checks
Background Check w/Fingerprint (non-employee) *initial screening and at change of school (e.g. elementary to secondary)	\$25*		Org: 232245 MS0002 Model Background Checks
PSAT (11 <sup>th</sup> graders only who elect to take it)	\$18*	Amount charged by The College Board	Org: 232204 Model Lab Textbooks
Late Payment Charge	\$50	Required payments paid after the 20 <sup>th</sup> of any month	Org: 232200 Model Lab School
Returned Payment Charge	\$50	Per occurrence	Org: 232200 Model Lab School
Credit Card Processing/Convenience Charge	4% of the total transaction		Org: 232200 Model Lab School

\*These amounts are determined by external providers. They reflect the 2022-23 school year rates. Model will adjust these rates to those assessed by external providers once those rates are established for 2023-24.

#### **Other Notes**

Model Laboratory School assesses and collects additional dues for clubs, organizations, activities for which students opt to join, be part of, or attend as well as for graduation regalia, class rings, Yearbooks, school pictures, senior portraits, ACT, spirit wear and memorabilia, snacks, etc. for which the school makes payment on behalf of the student.

These fees do not include any fees or charges assessed by the university's food service provider.

Model Laboratory Schools does not participate in the Federal School Lunch Program and, therefore, does not offer free and reduced-price lunch.

Students who apply for financial assistance/aid must apply and pay the review cost of \$30.00 to the school's approved clearinghouse.

In emergency or unanticipated situations, the Superintendent may approve other necessary fees in the interim until the Board of Regents convenes and approves the fee schedule.

Upon parent request, the superintendent may approve deferment agreements and/or waiver of late fees in extenuating circumstances.

**Model Lab School Extended Learning Program For 2023-24**

Annual Registration/Enrollment/ Application	\$50 per family
Full-Time Weekly Tuition Rate	\$65 per child, per week
Part-Time, Drop-In Tuition Rate	\$8 per child, per hour
Late Charge on Past Due Accts, Per Month	\$25 per occurrence

**Summer Enrichment Program For 2023-24**

Class Tuition	\$40 per course (1/2 day / 4-5 days) \$80 per course (full day / 4-5 days)
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**Summer School/Remediation – Secondary For 2023-24**

Course Tuition	\$100 per course
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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V
1	Model Laboratory School Tuition and Fees				2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
2	Approved by ECU BOR																	2/22/2019	6/30/2020	12/10/2020	12/1/2021	Proposed
3																						
4	Pre-K																					
5		Tuition						\$ 3,828.00	\$ 4,494.00	\$ 4,594.00	\$ 4,594.00	\$ 4,712.00	\$ 4,830.00	\$ 4,830.00	\$ 4,830.00	\$ 5,072.00	\$ 5,072.00					
6		Textbook/Workbook						\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
7		Technology						\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 250.00	\$ 250.00	\$ 250.00					
8		Asset Preservation						\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100.00					
9		TOTAL (PK)						\$ 4,028.00	\$ 4,694.00	\$ 4,794.00	\$ 4,794.00	\$ 4,912.00	\$ 5,030.00	\$ 5,030.00	\$ 5,080.00	\$ 5,322.00	\$ 5,422.00					
10																						
11	Kindergarten																					
12		Enrollment Deposit																			\$ 250.00	\$ 250.00
13		Tuition						\$ 2,180.00	\$ 2,289.00	\$ 2,323.00	\$ 2,323.00	\$ 2,440.00	\$ 3,440.00	\$ 3,440.00	\$ 3,440.00	\$ 3,612.00	\$ 3,612.00	\$ 3,612.00	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00	\$ 3,785.00
14		Textbook/Workbook						\$ -	\$ -	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00
15		Technology						\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00
16		Asset Preservation						\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
17		TOTAL (K)						\$ 2,380.00	\$ 2,489.00	\$ 2,523.00	\$ 2,623.00	\$ 2,740.00	\$ 3,740.00	\$ 3,740.00	\$ 3,790.00	\$ 3,962.00	\$ 4,062.00	\$ 4,062.00	\$ 4,250.00	\$ 4,250.00	\$ 4,500.00	\$ 4,585.00
18																						
19	Grades 1-8																					
20		Enrollment Deposit																			\$ 250.00	\$ 250.00
21		Tuition			\$ 1,815.00			\$ 1,993.00	\$ 2,093.00	\$ 2,124.00	\$ 2,124.00	\$ 2,230.00	\$ 3,231.00	\$ 3,231.00	\$ 3,231.00	\$ 3,393.00	\$ 3,393.00	\$ 3,393.00	\$ 3,415.00	\$ 3,415.00	\$ 3,415.00	\$ 3,700.00
22		Textbook/Workbook			\$ -			\$ -	\$ -	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 205.00	\$ 205.00	\$ 205.00	\$ 175.00
23		Technology			\$ 100.00			\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00
24		Asset Preservation			\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
25		TOTAL (1-8)			\$ 1,915.00			\$ 2,193.00	\$ 2,293.00	\$ 2,324.00	\$ 2,424.00	\$ 2,530.00	\$ 3,531.00	\$ 3,531.00	\$ 3,581.00	\$ 3,743.00	\$ 3,843.00	\$ 3,843.00	\$ 3,995.00	\$ 3,995.00	\$ 4,245.00	\$ 4,500.00
26																						
27	Grades 9-12																					
28		Enrollment Deposit																			\$ 250.00	\$ 250.00
29		Tuition			\$ 1,815.00			\$ 1,993.00	\$ 2,093.00	\$ 2,124.00	\$ 2,124.00	\$ 2,251.00	\$ 3,252.00	\$ 3,252.00	\$ 3,252.00	\$ 3,415.00	\$ 3,415.00	\$ 3,415.00	\$ 3,415.00	\$ 3,415.00	\$ 3,415.00	\$ 3,700.00
30		Textbook/Workbook			\$ 80.00			\$ 100.00	\$ 100.00	\$ 150.00	\$ 150.00	\$ 150.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 205.00	\$ 205.00	\$ 205.00	\$ 175.00
31		Technology			\$ 100.00			\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00	\$ 275.00	\$ 275.00	\$ 275.00	\$ 275.00
32		Asset Preservation			\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
33		TOTAL (9-12)			\$ 1,995.00			\$ 2,293.00	\$ 2,393.00	\$ 2,474.00	\$ 2,474.00	\$ 2,601.00	\$ 3,652.00	\$ 3,652.00	\$ 3,702.00	\$ 3,865.00	\$ 3,965.00	\$ 3,965.00	\$ 3,995.00	\$ 3,995.00	\$ 4,245.00	\$ 4,500.00

## **Eastern Kentucky University Presidential Evaluation & Assessment Procedures**

### **1. Purpose.**

The regular evaluation and assessment of the President is vital to the current and future health of the university. Through annual and periodic comprehensive assessments, the Board aims to contribute to the enhancement of the President's effectiveness in leading the university into a dynamic and prosperous future. In doing so, these procedures will guide the Board and President to regularly engage in reflection upon university successes as well as current and anticipated needs, threats, and opportunities. These procedures fulfill the evaluation duties for ensuring public accountability of presidential performance, informing retention and merit decisions, and supporting assessment efforts aimed at providing personalized feedback tailored for the President. Ultimately, the Board can use these procedures to assist the President in being optimally oriented and poised for leading Eastern Kentucky University into an advantageous position for successfully navigating an ambiguous future higher education landscape.

### **2. Authority.**

Board Bylaws (Sect 2.C.): Evaluation of President (KRS 164.321(11)).

The Board shall evaluate the President annually. In conducting the evaluation, the Board may use the procedures recommended by the American Association of State Colleges and Universities, the Association of Governing Boards, and/or Southern Association of Colleges and Schools Commission on Colleges.

### **3. Relevant University Policy.**

University Policy 4.8.1P: Annual Evaluation of Academic Administrators.

The President shall be reviewed by the faculty as part of the review process by the Board of Regents. The faculty process for performing the administrative review of the President is described within the policy (as of October 2022). [*This aspect of the policy may change to a regulation as the evaluation of the President is included in the policy, but the President is not listed in the policy as an academic officer*]. The policy has broad criteria that guide the faculty review of the President including leadership, management, communication, personal relations, fairness, and overall evaluation. Questionnaires include open-ended comments and questions that enable a quantitative review. The individual questionnaires are confidentially collected.

### **4. Implementation Principles.**

In executing the Board's procedures for evaluating and assessing the President, these principles will be followed:

- A. Leadership development is the primary goal of all evaluation and assessment efforts.
- B. Meaningful forward-looking insights from the Board and the President regarding the strategic position of the university are paramount for developing the President.
- C. Stakeholder engagement is critical for assessments and the Board will exercise its commitment to shared governance in the performance of this vitally important work.
- D. The processes used should maintain or enhance trust between the Board, President and university stakeholders.

## 5. Procedures.

The Presidential Evaluation and Assessment (“the Assessment”) will be conducted in a manner that fulfills the aforementioned purpose, KRS 164.321(11), and University Policy 4.8.1P.*[or any new policy/regulation should 4.8.1P. be revised]*. For doing so, annual and comprehensive approaches will be used.

### A. Interim Annual Assessment (*to be performed in 2022*)

- a. The *ad hoc* Governance and Evaluation committee will review and approve a list of questions for dissemination for informing the Annual Assessment. Questions will be sent to (1) all members of the Board of Regents, (2) the Faculty Senate Chair and Vice-Chair (3) the Staff Council Chair and Vice-Chair, (4) two Student Government Association Executive officers [*in addition to Student Regent*], (5) Foundation Board Chair, (6) International Alumni Association President, (7) Executive Director of the Richmond Chamber of Commerce, (8) all members of the President’s Cabinet, and (9) the Chair of the President’s Inclusive Excellence Advisory Council. The information will be obtained in a confidential manner with support of the Office of Institutional Effectiveness and Research and will be described quantitatively and qualitatively by the *ad hoc* Governance and Evaluation committee. **The committee will send their summary, including any recommendations, to the Board Chair in advance of the December 2022 Board meeting.**
- b. The President will propose goals for the following year and to the extent possible, these goals would align with the Strategic Plan and be measurable. **The President will send (1) proposed goals, (2) strategic opportunities, (3) and potential or anticipated threats to the university and/or mission to the Board Chair in advance of the December Board meeting.**
- c. The President may choose to send a calendar year annual report; however, an earlier report will be required in 2023 based upon the 2022-2023 academic year.
- d. Upon receipt of all the information, the Board Chair will disseminate the information to the President and/or the full Board. The Board Chair may choose to have an agenda item at the Board of Regents meeting in December 2022 related to the annual assessment and/or the President’s goals. The agenda item may be on the full Board’s agenda and/or a committee’s agenda.

### B. Annual Assessment (*to be performed in 2023*)

- a. The President will provide an annual report that will include progress and/or reflection related to (1) the strategic priorities in the ECU strategic plan, (2) enrollment and student success, (3) the financial position of the university, (4) diversity, equity and inclusion efforts, (5) alumni and community engagement, and (6) fundraising performance. **The President will send this annual report related to the most recent (2022-23) academic year to the Board Chair and/or Board of Regents by the second quarter (June) Board of Regents meeting.**
  - i. The Board will send this report with a subsequent leadership questionnaire to the persons identified in 5.B.d.
- b. The President will provide a document reflecting upon progress related to 2022-23 goals and present new or revised goals for 2023-24, and to the extent possible,

these goals would align with the Strategic Plan and be measurable. Furthermore, the President will articulate any challenges and opportunities facing the university, and any desirable professional development the President would like to pursue. The documentation can be separate of the annual report, and the President will send these goals and reflections regarding prior goals, threats, and opportunities to the Board Chair. The President will send this information to the Board Chair **by the second quarter (June) Board of Regents meeting.** *[For these June 2023 goals, they will be only seven months after the December 2022 goals, and may be similar; however, the intent is to have the goals and annual report based upon a reflection of the academic calendar year and forward-thinking for the next academic year(s).]*

- c. The Executive Committee or a designated Board committee will review and approve a list of questions for dissemination for informing the Annual Assessment.
- d. Questions will be sent to (1) all members of the Board of Regents, (2) Faculty Senate Chair, (3) Staff Council Chair, (4) Student Government Association Executive Vice President, (5) Foundation Board Chair, (6) International Alumni Association President, (7) Executive Director of the Richmond Chamber of Commerce, (8) all members of the President's Cabinet, and (9) the Chair of the President's Inclusive Excellence Advisory Council or an equivalent leader charged with fostering inclusive excellence and not part of the President's Cabinet. The information will be obtained in a confidential manner with support of the Office of Institutional Effectiveness and Research and will be described quantitatively and qualitatively by the Executive Committee or a designated Governance and Evaluation committee. If delegated to a non-Executive Committee, the committee will send their summary, including any recommendations, to the Board Chair.
- e. Upon receipt of all the information, the Board Chair will disseminate the information to the President and/or the full Board. The Board Chair may choose to have an agenda item at the Board of Regents meeting during the fourth quarter (December) meeting related to the annual assessment and/or the President's goals. The agenda item may be on the full Board's agenda and/or a committee's agenda.
- f. This process, with updated calendar year dates, can repeat at the will of the Board and/or Board Chair in all future annual assessments of the University President not covered in Section C (three-year comprehensive assessment).

#### C. Three-Year Comprehensive Assessment (to be performed in 2024)

- a. The three-year assessment will follow the procedures described in 5B.
- b. Prior to engaging in a comprehensive assessment, the Board may choose to contract with an external consultant or appoint an external consultant.
- c. In addition to the procedures described in 5B, the Comprehensive Assessment will include information shared from a Faculty Senate Executive Committee report derived from the results of a questionnaire prescribed by University Policy 4.8.1P *[or subsequent policy/regulation should 4.8.1P be modified]*, which affords

all members of the faculty-at-large to confidentially respond to a questionnaire related to this assessment process.

- d. The Executive Committee or designated evaluation/assessment committee will need to begin meeting no later than July 2024. Faculty Senate, Staff Council, and Student Government leadership may need to be included in planning meetings.
- e. The Executive Committee or designated committee leading the Presidential Assessment may choose to request the leadership of Staff Council and Student Government to consider conducting a similar process done by the Faculty Senate Executive Committee. Participation in information gathering could be inclusive of the staff-at-large and students-at-large or be among specific populations.
- f. The Executive Committee or designated committee will need to develop a list of external stakeholders for soliciting input.
- g. The questionnaires should be available for 21-30 days with weekly reminders during a timeframe from the beginning of September through the beginning of October to enable time for analysis, summarization, and report writing.
- h. Upon receipt of all stakeholder reports as well as committee collected information from leadership and external stakeholders, the Executive Committee or designated committee will compile the information for an Executive Summary for the President and/or the full Board. The Board Chair may choose to have an agenda item at the Board of Regents meeting in December 2024 related to the comprehensive assessment and/or the President's goals. The agenda item may be on the full Board's agenda and/or a committee's agenda.
- i. This process, with updated calendar year dates, can repeat at the will of the Board in each third year of service to the university by the University President.

## **6. Confidentiality**

Aspects of the President's evaluation and assessment may result in the generation of confidential personnel records that are governed by Kentucky Open Records laws including KRS 61.872, KRS 61.878, KRS 61.884. Evaluative information will be received and maintained in a manner that is consistent with the personnel records standards outlined in University policies, regulations, and Kentucky Public Records Law.

## 2022 Annual Evaluation & Values-Based Assessment Questionnaire

Welcome Message: Thank you for taking the time to participate in the annual evaluation and assessment of the President. The survey should take approximately 5-10 minutes to complete. Individual responses will remain confidential. All questionnaire responses will be collected and reported in the aggregate. Comments are particularly appreciated, and many, if not all, comments will be shared, though any identifying information will be redacted. By completing this survey, you are giving consent for your data to be used in the analyses. Your participation in this survey is voluntary, you may discontinue at any point without penalty, and you may skip questions if you are uncomfortable answering them.

**The Strategic Plan, Experience Excellence 2022-2030, has three strategic goals which are guided by 10 guiding values.**

1. In regard to the Strategic Plan, rate President McFaddin's leadership in each area related to *Inclusion* values.

### President McFaddin...

Rate each area using one: Very Ineffective, Ineffective, Effective, or Very Effective  
(Include an option of either: No Basis for Rating or Not in Position to Observe)

Fosters community engagement.
Enhances the diversity of people and perspectives within the university community.
Enables professional growth.
Promotes and supports a culture of hospitality.
Celebrates the university's people, purpose, and successes.

2. Among these *Inclusion* areas, which area is the President **doing best**? (Choose one)

Fosters community engagement.
Enhances the diversity of people and perspectives within the university community.
Enables professional growth.
Promotes and supports a culture of hospitality.
Celebrates the university's people, purpose, and successes.

3. While potentially effective or very effective, among these *Inclusion* areas, which area could the President provide additional focus? (Choose one)

Fosters community engagement.
Enhances the diversity of people and perspectives within the university community.
Enables professional growth.
Promotes and supports a culture of hospitality.
Celebrates the university's people, purpose, and successes.



## Possible New Questions for Interim Annual Evaluation and Assessment (2022)

4. Do you have any comments pertaining to the President's leadership related to *Inclusion*?
5. In regard to the strategic plan, rate President McFaddin's leadership in each area related to *Trust* values.

### President McFaddin...

Rate each area using one: Very Ineffective, Ineffective, Effective, or Very Effective  
(Include an option of either: No Basis for Rating or Not in Position to Observe)

Maintains or promotes consistency at ECU through his leadership.
Demonstrates clear and effective communication.
Exhibits personal accountability and ensures accountability at all university levels.
Is increasing the efficiency of the university's people, processes, and decision-making.
Exemplifies trustworthy leadership for ECU to be excellent in what ECU chooses to do.

6. Among these *Trust* areas, which area is the President **doing best**? (Choose one)

Maintains or promotes consistency at ECU through his leadership.
Demonstrates clear and effective communication.
Exhibits personal accountability and ensures accountability at all university levels.
Is increasing the efficiency of the university's people, processes, and decision-making.
Exemplifies trustworthy leadership for ECU to be excellent in what ECU chooses to do.

7. While potentially effective or very effective, among these *Trust* areas, which area could the President provide additional focus? (Choose one)

Maintains or promotes consistency at ECU through his leadership.
Demonstrates clear and effective communication.
Exhibits personal accountability and ensures accountability at all university levels.
Is increasing the efficiency of the university's people, processes, and decision-making.
Exemplifies trustworthy leadership for ECU to be excellent in what ECU chooses to do.

Possible New Questions for Interim Annual Evaluation and Assessment (2022)

8. Do you have any comments pertaining to the President's leadership related to *Trust*?

9. The ECU Strategic Plan has three goals, the first goal is related to *Knowledge*.  
How effective is President McFaddin in regard to the following?

Rate each area using one: Very Ineffective, Ineffective, Effective, or Very Effective  
(Include an option of either: No Basis for Rating or Not in Position to Observe)

Placing knowledge at the center of ECU's commitment as the School of Opportunity
Striving for competitive & equitable pay for employees supporting the knowledge goal
Ensuring the maintenance, creation and delivery of multicultural experiences
Enabling scholarship & creative endeavors that enhance knowledge & knowledge sharing
Promoting high-quality academic teaching and student learning
Ensuring opportunities for experiential co-and extra-curricular experiences

10. The ECU Strategic Plan has three goals, the second goal is related to *Innovation*.  
How effective is President McFaddin in regard to the following?

Rate each area using one: Very Ineffective, Ineffective, Effective, or Very Effective  
(Include an option of either: No Basis for Rating or Not in Position to Observe)

Promoting innovative approaches to educating new and emerging student populations
Promoting innovative approaches to recruit, retain, and assist students
Enhancing the intellectual and creative capacity of the university
Improving the economic vitality of the university
Supporting the economic vitality of our local, state, and regional communities
Differentiating ECU from other universities in the state and region

11. The ECU Strategic Plan has three goals, the second goal is related to *Transformation*.  
How effective is President McFaddin in regard to the following?

Rate each area using one: Very Ineffective, Ineffective, Effective, or Very Effective

Welcoming & supporting underrepresented minority students from start to graduation
Welcoming & supporting first generation students from start to graduation
Welcoming & supporting students with significant financial need from start to graduation
Demonstrating all persons are treated fairly, respectfully, equally, and with dignity
Ensuring and enhancing an inclusive environment for all persons

Possible New Questions for Interim Annual Evaluation and Assessment (2022)

12. Among the following list, which **TWO** are where President McFaddin is excelling?  
(use list below, same list as #13) **Select TWO**
13. While effective or very effective, among the following list, which TWO are areas where President McFaddin has the greatest opportunity for growth or improvement?  
**Select TWO**

Placing knowledge at the center of EKU's commitment as the School of Opportunity
Striving for competitive & equitable pay for employees supporting the knowledge goal
Ensuring the maintenance, creation and delivery of multicultural experiences
Enabling scholarship & creative endeavors that enhance knowledge & knowledge sharing
Promoting high-quality academic teaching and student learning
Ensuring opportunities for experiential co-and extra-curricular experiences
Promoting Innovative approaches to educating new and emerging student populations
Promoting innovative approaches to recruit, retain, and assist students
Enhancing the intellectual and creative capacity of the university
Improving the economic vitality of the university
Supporting the economic vitality of our local, state, and regional communities
Differentiating EKU from other universities in the state and region
Welcoming & supporting underrepresented minority students from start to graduation
Welcoming & supporting first generation students from start to graduation
Welcoming & supporting students with significant financial need from start to graduation
Demonstrating all persons are treated fairly, respectfully, equally, and with dignity
Ensuring and enhancing an inclusive environment for all persons

14. **Overall Performance. My overall review of the performance of Dr. David T. McFaddin as President of Eastern Kentucky University:**  
Rate using one: Very Ineffective, Ineffective, Effective, or Very Effective
15. (optional) Please provide any comments or areas of concern you have regarding President McFaddin's leadership.
16. (optional) Please provide any comments you may have regarding any successes of the President that you would like to share  
.

## Why Board Assessments Are So Important

**Effective board development depends on identifying clear targets for improvement.** This self-survey will help your board determine where to prioritize its development efforts.

**Board assessments are designed to strengthen relationships, build trust, and improve individual and organizational effectiveness.** They enable boards to step back from the preoccupations of regular board business, candidly review board performance, and develop action steps to strengthen board operations, communications, and interactions. This self-survey board assessment can help establish:

- A clearer understanding of the board's primary roles and core responsibilities
- A renewed sense of commitment to the institution's mission and purpose
- Consensus on specific objectives and plans to improve board organization and performance
- More productive board meetings
- A better working relationship between the board and the chief executive
- A commitment to expectations for personal philanthropy

## How This Self-Survey Works

**Boards succeed or fail** in their abilities to fulfill specific roles and responsibilities. The structure of this self-survey aligns with the areas and duties that define effective board service.

**This self-survey has been curated from our full 75-question assessment of institution boards so that you can conduct it on your own. It focuses on six major areas of board responsibility and activity:**

1. Mission and Strategy
2. Leadership and Shared Governance
3. Institutional Sustainability
4. Quality of Educational Experience
5. Board Performance
6. Board Culture

Each section includes assessment ratings for evaluating the board's performance as well as open-ended questions where members can provide comments and suggestions. Answers to the assessment ratings will capture your board's sense of its performance. Answers to the open-ended questions will help you understand why members rated the board as they did. Both are important for gaining a balanced sense of the results. In this way, the survey serves as a diagnostic tool for determining the current state of your board.

## How to Conduct Your Self-Survey

**Confidentiality and candor** are the keys to a successful board assessment. Board members must be completely confident that their responses will only be used to constructively improve the board.

**This self-survey is designed to highlight your board's strengths and to reveal areas where you may need to improve your performance.** In particular, it will help you to confirm that your board understands and is fulfilling its governance roles and responsibilities. We recommend that you conduct the survey during a working session or retreat—perhaps in conjunction with making plans for continuing board development.

**Please provide these instructions to members as they complete the survey:**

1. This survey is designed to assess the board's collective performance.
2. Rate the board as a group. Account for variations in individual performance by raising or lowering your overall rating. For example, if some, but not all, members are addressing a certain responsibility, lower your rating accordingly.
3. If you are new to the board, select "Don't Know" for things you cannot yet assess.
4. Many responsibilities span multiple components. Please read the entire question before selecting your answer.
5. Responses are confidential and will be reported in the aggregate. Please answer with openness and candor.
6. Answers to open-ended questions will be reported verbatim. Please avoid identifying yourself or others.

## Participant Profile

**What is your role on this board? Please check one.**

Chief executive of the institution

Board member

Chair of board

Administrative officer

Other board officer

Staff

Other (please describe your role) \_\_\_\_\_

**How long have you served on this board?**

Less than 1 year

10 to 12 years

1 to 3 years

13 years or more

4 to 6 years

N/A

7 to 9 years

**Do you have a vote on the board?**

Yes

No

## Section 1: Mission and Strategy

**The institution's mission is the standard** by which key decisions are made and strategic directions are set. Board members are charged with ensuring the appropriateness of their institution's mission and ensuring that it guides both their work and the strategic priorities of the institution.

Please assess the board's performance in this area of responsibility.

**The board...**

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Ensures the institution operates under a strategic plan that defines the institution's strengths, challenges, and priorities						
Is actively involved in shaping and supporting institutional strategy and direction						

Please provide comments or suggestions related to the board's performance in the area of Mission and Strategy:

## Section 2: Leadership and Shared Governance

**The board's authority for policy development and strategic decision-making is a multi-stakeholder process.** The board shares governance duties with the chief executive, administration, and faculty, and solicits input from a broader campus constituency. To govern effectively, the board works to establish a strong partnership with the chief executive of its institution.

Please assess the board's performance in this area of responsibility.

### The board...

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Works with the chief executive and appropriate constituent groups to gain support for institutional goals						
Works with the chief executive to build a strong working relationship						

Please provide comments or suggestions related to the board's performance in the area of Leadership and Shared Governance:

## Section 3: Institutional Sustainability

**The board is accountable for the success or failure of the institution, and preservation of its assets for future generations.** In order to make informed decisions and fulfill their fiduciary responsibility, board members must focus their attention on the institution's finances and educational effectiveness, the changing trends in the higher education landscape, and potential significant risks to the institution.

Please assess the board's performance in this area of responsibility.

### The board...

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Follows industry standards when overseeing the audit process ( i.e., auditor independence, audit committee membership)						
Monitors auxiliary organizations (e.g., alumni, foundations, institutes)						

Please provide comments or suggestions related to the board's performance in the area of Institutional Sustainability:

## Section 4: Quality of Educational Experience

**The board has a fiduciary responsibility for educational quality and value.** In order to fulfill their responsibility, board members must understand and monitor the institution's academic programs and policies. An effective board acts in concert with the administration and faculty and recognizes their respective roles.

Please assess the board's performance in this area of responsibility.

### The board...

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Reviews the institution's accreditation reports, including responses to identified concerns or deficiencies						
Ensures the institution plays a positive social and economic role in the communities it serves						

Please provide comments or suggestions related to the board's performance in the area of Quality of Educational Experience:

## Section 5: Board Performance

**The board monitors its own overall performance,** ensuring that institutional policies about board member responsibilities, development, ethical behavior, and conflicts of interest are current, understood, and followed. The board uses its meetings and members effectively to accomplish its work.

Please assess the board's performance in this area of responsibility.

### The board...

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Implements steps for board development (e.g., continuing education, retreats, regular board assessments)						
Adheres to a comprehensive conflict-of-interest policy and addresses conflicts appropriately						

Please provide comments or suggestions related to the area of Board Performance:

Section 6:  
Board Culture

The board establishes a culture of engagement built upon trust, respect, and a commitment to inquiry and inclusion. It conducts itself in an exemplary manner and acts with transparency.

Please assess the board’s performance in this area of responsibility.

The board...

	Poor	Fair	Satisfactory	Very Good	Excellent	Don't Know
Productively explores ideas by engaging in robust discussions						
Respects the confidentiality of board and committee materials and discussions						

Please provide comments or suggestions related to the board’s performance in the area of Board Culture:

Summary Questions

I feel satisfied that:

	Not At All Satisfied	Slightly Satisfied	Moderately Satisfied	Very Satisfied	Extremely Satisfied
My time, energy, and expertise are put to good use					
The board retains its independence from external and internal stakeholders and acts in the best interests of the institution (duty of loyalty)					



## Strengthening Board Performance

How important do you think it is for the board to...

	Not a Priority	Low Priority	Medium Priority	High Priority
Improve its own capacity and functionality through increased attention to qualifications and recruitment of board members				
Increase understanding of board roles and responsibilities and scope of authority				

What is the board's most significant accomplishment over the past two years?

What change or action would most improve the board's performance?

## Policies and Practices

**This section should be completed by only one person**, designated by the institution to respond on behalf of the board. The questions will not be visible to other respondents.

Please respond to the following questions related to board policies or practices.

	Yes	No	Don't Know	Not Applicable
Did the full board formally approve the institution's strategic plan?				
Do board members receive a written statement of responsibilities and expectations related to board service?				

## Evaluating the Results of Your Self-Survey

**Boards tend to rate themselves above average**, but assessments typically reveal variability in performance and relative areas of strength. In analyzing the information gathered with this tool, focus on the areas where:

- The board scored lowest
- Board members gave inconsistent ratings
- Comments indicated a need for change, information, or attention

To make the most of this effort, we encourage you to use these results to educate the board about its responsibilities, inform your plans for continuing board development, and take action to enhance your board's performance.

## How AGB Can Help with Your Assessment

**AGB has 100 years of experience strengthening governing boards.** Helping boards assess performance is the foundation on which to build improvement. Here are some resources from AGB thought leaders that will help you determine when and how to conduct your board assessment:

### Assessing Board Performance: A Practical Guide for College, University, System, and Foundation Boards

Marla J. Bobowick and Merrill P. Schwartz

Ensuring its own effectiveness is one of the board's basic responsibilities, whether members are appointed or elected. This guide provides practical resources and expert advice to help boards identify areas of concern, strengthen their performance, and continually educate and renew themselves.

2018 • 76 pages

### When to Take a Second Look at Your Board

AGB

A Q&A with Theodore Long of AGB Consulting discussing the need for board assessment, signs when a board should look to improve, common mistakes boards make, and how restructuring and revitalizing a board can make the institution's governance better.

*Trusteeship* magazine, May/June 2013

### The Incalculable Benefits of Revitalizing Your Board

Rev. Dennis H. Holtschneider, C.M.

The Rev. Dennis H. Holtschneider, C.M., president of DePaul University, shares that institution's experience of growth and academic rise and the role its board played in both.

*Trusteeship* magazine, May/June 2013

**You may also decide that you would benefit from objective, outside assistance as you assess your board.** AGB offers three types of board assessment support. In addition to this self-survey, we can:

- **Conduct a full institution board survey or interview your board members and your president or CEO** and provide a written report of the results with a summary of best practices for making improvements in each assessment area.
- **Provide a written interpretation of survey or interview findings by an AGB consultant** with institution-specific recommendations for strengthening your board's performance. Our consultant will present the written findings in a video call with your board leaders, chief executive, or entire board.
- **Conduct a one-day, on-site board development workshop** that uses the results of your assessment and benchmarks from effective boards to help you develop an action plan for board development.

Use these resources to ensure you are employing best practices as you administer this self-survey. They will be especially helpful as you interpret and evaluate the results of your assessment.

You may need additional help, especially if your board faces complex internal dynamics or external challenges. AGB can help you navigate the entire board assessment process and target meaningful action based on the results.

EKU Board of Regents Self Evaluation Tool  
DRAFT

Likert Scale:

Strongly Agree

Agree

Neutral (neither agree nor disagree)

Disagree

Strongly disagree

Knowledge

1. Board members are provided the appropriate information to evaluate university affairs.  
5-point Likert scale  
Open text box
2. I feel comfortable expressing my opinion in meetings or to the President and/ or senior administrators.  
5-point Likert scale  
Open text box
3. The President and/or other senior administrators are responsive to my requests for information or action.  
5-point Likert scale  
Open text box
4. The Chair generally keeps me informed on important matters and initiatives of the university in a timely manner.  
5-point Likert scale  
Open text box
5. Overall, the Board is effective in supporting the university's mission and vision.  
5-point Likert scale  
Open text box

Transformation

1. I understand the ECU strategic plan.  
5-point Likert scale  
Open text box
2. Board members fulfill the expectation to have a leadership role in representing ECU (e.g., at graduation, public events, interacting with ECU leadership, etc.).  
5-point Likert scale  
Open text box
3. The policy-making process is clear, public and inclusive.  
5-point Likert scale

Open text box

4. The board actively supports the University's foundation and fundraising efforts.  
5-point Likert scale  
Open text box
5. The board takes regular steps to keep informed about important trends in the larger environment that might affect the organization.  
5-point Likert scale  
Open text box

#### Innovation

1. In what ways could the Board materials could be improved?
2. What subject matters that you would like to know more about or want additional development/ training on?
3. Is the Board sufficiently familiar with the matters on the agenda before it approves them?
4. Are you satisfied with the level of communication from the university prior to the presentation of a matter on the agenda for approval?
5. How can the Board improve upon the accomplishment of its mission in any way?

## **Action Agenda**

### **I. Recommendation for Honorary Degree**

### **II. Issue**

The proposal is to award an honorary degree to General James E. Rainey.

### **III. Background**

General James E. Rainey has been recommended for an honorary degree at Eastern Kentucky University.

### **IV. President's Recommendation**

Based upon the recommendations of the Honorary Degree Committee and other University Officials and entities, the President recommends approval.



# United States Army

Lieutenant General JAMES E. RAINEY

**Deputy Chief of Staff, G-3/5/7**  
**United States Army**  
**400 Army Pentagon 2E670**  
**Washington, DC 20310-0400**  
**Since: June 2021**



## SOURCE OF COMMISSIONED SERVICE ROTC

## EDUCATIONAL DEGREES

Eastern Kentucky University – BA – Criminal Justice

United States Army Command and General Staff College – MA – Military Science

Troy University – MA – Public Administration

## MILITARY SCHOOLS ATTENDED

Infantry Officer Basic and Advanced Courses

United States Army Command and General Staff College

School of Advanced Military Studies

Senior Service College Fellowship - University of Denver

Joint and Combined Warfighting School

## FOREIGN LANGUAGE(S) None recorded

## PROMOTIONS

## DATE OF APPOINTMENT

2LT	27 May 87
1LT	8 Sep 89
CPT	1 Feb 92
MAJ	1 Jan 98
LTC	1 Aug 03
COL	1 Dec 07
BG	2 Aug 13
MG	2 May 16
LTG	12 Oct 18

## FROM TO ASSIGNMENT

Jun 21	Present	Deputy Chief of Staff, G-3/5/7, United States Army, Washington, DC
Dec 19	May 21	Commanding General, United States Army Combined Arms Center and Fort Leavenworth, Fort Leavenworth, Kansas
Oct 18	Nov 19	Commander, Combined Security Transition Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan
Jun 17	Aug 18	Assistant Deputy Chief of Staff, G-3/5/7, United States Army, Washington, DC
Jul 15	May 17	Commanding General, 3d Infantry Division and Fort Stewart, Fort Stewart, Georgia and OPERATION FREEDOM'S SENTINEL, Afghanistan
Jul 14	Jul 15	Commandant, United States Army Infantry School, United States Army Maneuver Center of Excellence, Fort Benning, Georgia
Jul 13	Jul 14	Deputy Commanding General, 4th Infantry Division, Fort Carson, Colorado and Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan
Jun 12	Jun 13	Director, Mission Command Center of Excellence, United States Army Combined Arms Center, Fort Leavenworth, Kansas
Sep 11	Jun 12	Senior Service College Fellow, University of Denver, Denver, Colorado
May 09	Sep 11	Commander, 3d Brigade Combat Team, 4th Infantry Division, Fort Carson, Colorado and OPERATION IRAQI FREEDOM/NEW DAWN, Iraq
Jul 07	May 09	Operations Officer, 4th Infantry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM,

			Iraq
Aug 05	Jul 07		Counter Terrorism Campaign Planner, later Chief, War on Terrorism Plans, United States European Command, Germany
Apr 04	Jul 05		Commander, 2d Battalion, 7th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM, Iraq
Jun 03	Apr 04		Executive Officer, 3d Brigade, 1st Cavalry Division, Fort Hood, Texas
Nov 02	Jun 03		Current Operations Officer, V Corps and OPERATION IRAQI FREEDOM, Iraq
May 02	Nov 02		Executive Officer to the Commanding General, III Corps and Fort Hood, Fort Hood, Texas
Jun 00	May 02		Operations Officer, 1st Battalion, 9th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION DESERT SPRING, Kuwait
May 99	Jun 00		Chief of Plans, G-3, 2d Infantry Division, Republic of Korea
Jun 98	May 99		Student, School of Advanced Military Studies, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Apr 97	Jun 98		Student, Command and General Staff Officer Course, Fort Leavenworth, Kansas
Apr 96	Apr 97		Joint Chiefs of Staff Intern, Deployment Process Special Action Group, Joint Staff, Washington, DC
Apr 95	Apr 96		Commander, H Company, 3d United States Infantry Regiment, Fort Myer, Virginia
Oct 94	Apr 95		Assistant Operations Officer, 3d Brigade, 1st Cavalry Division, Fort Hood, Texas
Dec 92	Oct 94		Commander, Long Range Surveillance Detachment, later Commander, D Company, 312th Military Intelligence Battalion, 1st Cavalry Division, Fort Hood, Texas
Jul 92	Dec 92		Student, Infantry Officer Advanced Course, United States Army Infantry School, Fort Benning, Georgia
Jul 90	Jun 92		Platoon Leader, A Company, later Executive Officer, A Company, later Civil Affairs Officer, Headquarters and Headquarters Company, 3d Battalion, 75th Ranger Regiment, Fort Benning, Georgia
Jul 88	Jul 90		Platoon Leader, later Executive Officer, B Company, 3d Battalion, 505th Parachute Infantry Regiment, Fort Bragg, North Carolina

#### SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Commander, Combined Security Transition Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Oct 18 - Nov 19	Lieutenant General
Commander, United States National Support Element Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Jul 15 - Nov 15	Brigadier General
Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan	Jul 13 - Jul 14	Brigadier General
Counter Terrorism Campaign Planner, later Chief, War on Terrorism Plans, United States European Command, Germany	Aug 05 - Jul 07	Lieutenant Colonel

#### SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Commander, United States National Support Element Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Jul 15 - Nov 15	Brigadier General
Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan	Jul 13 - Jul 14	Brigadier General
Commander, 3d Brigade Combat Team, 4th Infantry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM/NEW DAWN, Iraq	Mar 10 - Mar 11	Colonel
Operations Officer, 4th Infantry Division, OPERATION IRAQI FREEDOM, Iraq	Nov 07 - Feb 09	Lieutenant Colonel/Colonel
Battalion Commander, 2d Battalion, 7th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM, Iraq	May 04 - Mar 05	Lieutenant Colonel
Current Operations Officer, V Corps and OPERATION IRAQI FREEDOM, Iraq	Nov 02 - Jun 03	Major
Operations Officer, later Battalion S-3, 1st Battalion, 9th Cavalry Regiment, 1st Cavalry Division, OPERATION DESERT SPRING, Kuwait	Jun 00 - Aug 00	Major

#### US DECORATIONS AND BADGES

Defense Distinguished Service Medal

Distinguished Service Medal

Legion of Merit (with 3 Bronze Oak Leaf Clusters)

Bronze Star Medal (with Silver Oak Leaf Cluster and 1 Bronze Oak Leaf Cluster)

Defense Meritorious Service Medal

Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)

Joint Service Commendation Medal (with 1 Bronze Oak Leaf Cluster)

Army Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Joint Service Achievement Medal

Army Achievement Medal (with 3 Bronze Oak Leaf Clusters)

Combat Infantryman Badge

Expert Infantryman Badge

Senior Parachutist Badge

Ranger Tab

Joint Chiefs of Staff Identification Badge

Army Staff Identification Badge





# United States Army

Lieutenant General JAMES E. RAINEY

**Deputy Chief of Staff, G-3/5/7**  
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Jul 13	Jul 14	Deputy Commanding General, 4th Infantry Division, Fort Carson, Colorado and Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan
Jun 12	Jun 13	Director, Mission Command Center of Excellence, United States Army Combined Arms Center, Fort Leavenworth, Kansas
Sep 11	Jun 12	Senior Service College Fellow, University of Denver, Denver, Colorado
May 09	Sep 11	Commander, 3d Brigade Combat Team, 4th Infantry Division, Fort Carson, Colorado and OPERATION IRAQI FREEDOM/NEW DAWN, Iraq
Jul 07	May 09	Operations Officer, 4th Infantry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM,

			Iraq
Aug 05	Jul 07		Counter Terrorism Campaign Planner, later Chief, War on Terrorism Plans, United States European Command, Germany
Apr 04	Jul 05		Commander, 2d Battalion, 7th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM, Iraq
Jun 03	Apr 04		Executive Officer, 3d Brigade, 1st Cavalry Division, Fort Hood, Texas
Nov 02	Jun 03		Current Operations Officer, V Corps and OPERATION IRAQI FREEDOM, Iraq
May 02	Nov 02		Executive Officer to the Commanding General, III Corps and Fort Hood, Fort Hood, Texas
Jun 00	May 02		Operations Officer, 1st Battalion, 9th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION DESERT SPRING, Kuwait
May 99	Jun 00		Chief of Plans, G-3, 2d Infantry Division, Republic of Korea
Jun 98	May 99		Student, School of Advanced Military Studies, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Apr 97	Jun 98		Student, Command and General Staff Officer Course, Fort Leavenworth, Kansas
Apr 96	Apr 97		Joint Chiefs of Staff Intern, Deployment Process Special Action Group, Joint Staff, Washington, DC
Apr 95	Apr 96		Commander, H Company, 3d United States Infantry Regiment, Fort Myer, Virginia
Oct 94	Apr 95		Assistant Operations Officer, 3d Brigade, 1st Cavalry Division, Fort Hood, Texas
Dec 92	Oct 94		Commander, Long Range Surveillance Detachment, later Commander, D Company, 312th Military Intelligence Battalion, 1st Cavalry Division, Fort Hood, Texas
Jul 92	Dec 92		Student, Infantry Officer Advanced Course, United States Army Infantry School, Fort Benning, Georgia
Jul 90	Jun 92		Platoon Leader, A Company, later Executive Officer, A Company, later Civil Affairs Officer, Headquarters and Headquarters Company, 3d Battalion, 75th Ranger Regiment, Fort Benning, Georgia
Jul 88	Jul 90		Platoon Leader, later Executive Officer, B Company, 3d Battalion, 505th Parachute Infantry Regiment, Fort Bragg, North Carolina

#### SUMMARY OF JOINT ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Commander, Combined Security Transition Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Oct 18 - Nov 19	Lieutenant General
Commander, United States National Support Element Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Jul 15 - Nov 15	Brigadier General
Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan	Jul 13 - Jul 14	Brigadier General
Counter Terrorism Campaign Planner, later Chief, War on Terrorism Plans, United States European Command, Germany	Aug 05 - Jul 07	Lieutenant Colonel

#### SUMMARY OF OPERATIONAL ASSIGNMENTS

	<u>DATE</u>	<u>GRADE</u>
Commander, United States National Support Element Command-Afghanistan, United States Forces-Afghanistan, OPERATION FREEDOM'S SENTINEL, Afghanistan	Jul 15 - Nov 15	Brigadier General
Deputy Commander for Maneuver, Regional Command South, International Security Assistance Force, North Atlantic Treaty Organization, OPERATION ENDURING FREEDOM, Afghanistan	Jul 13 - Jul 14	Brigadier General
Commander, 3d Brigade Combat Team, 4th Infantry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM/NEW DAWN, Iraq	Mar 10 - Mar 11	Colonel
Operations Officer, 4th Infantry Division, OPERATION IRAQI FREEDOM, Iraq	Nov 07 - Feb 09	Lieutenant Colonel/Colonel
Battalion Commander, 2d Battalion, 7th Cavalry Regiment (Mechanized), 1st Cavalry Division, Fort Hood, Texas and OPERATION IRAQI FREEDOM, Iraq	May 04 - Mar 05	Lieutenant Colonel
Current Operations Officer, V Corps and OPERATION IRAQI FREEDOM, Iraq	Nov 02 - Jun 03	Major
Operations Officer, later Battalion S-3, 1st Battalion, 9th Cavalry Regiment, 1st Cavalry Division, OPERATION DESERT SPRING, Kuwait	Jun 00 - Aug 00	Major

#### US DECORATIONS AND BADGES

Defense Distinguished Service Medal

Distinguished Service Medal

Legion of Merit (with 3 Bronze Oak Leaf Clusters)

Bronze Star Medal (with Silver Oak Leaf Cluster and 1 Bronze Oak Leaf Cluster)

Defense Meritorious Service Medal

Meritorious Service Medal (with 3 Bronze Oak Leaf Clusters)

Joint Service Commendation Medal (with 1 Bronze Oak Leaf Cluster)

Army Commendation Medal (with 2 Bronze Oak Leaf Clusters)

Joint Service Achievement Medal

Army Achievement Medal (with 3 Bronze Oak Leaf Clusters)

Combat Infantryman Badge

Expert Infantryman Badge

Senior Parachutist Badge

Ranger Tab

Joint Chiefs of Staff Identification Badge

Army Staff Identification Badge